WHERE THE MONEY WILL BE MADE

ANCHOR'S STRATEGY & ASSET ALLOCATION FOR THE 2ND QUARTER OF 2021



FIXED INCOME Q2 2021

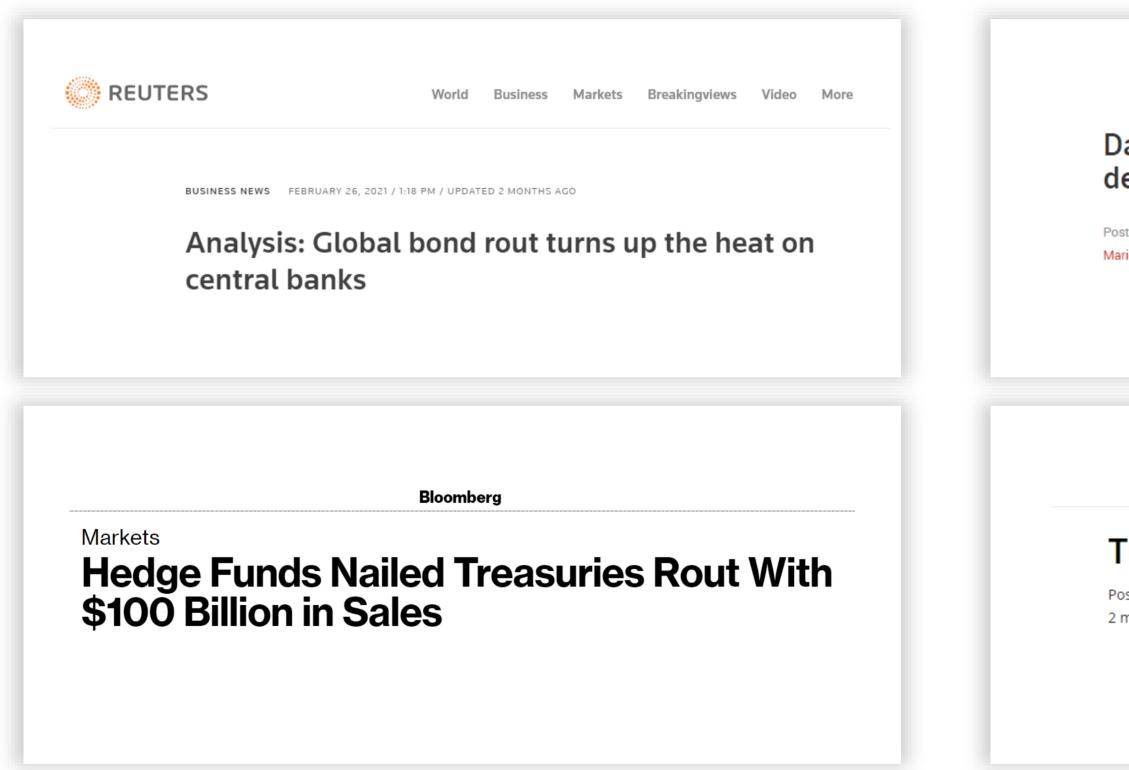
the way was a set

NOLAN WAPENAAR CHIEF INVESTMENT OFFICER

ANCHOR

NAVIGATING CHANGE

THE GREAT BOND ROUT





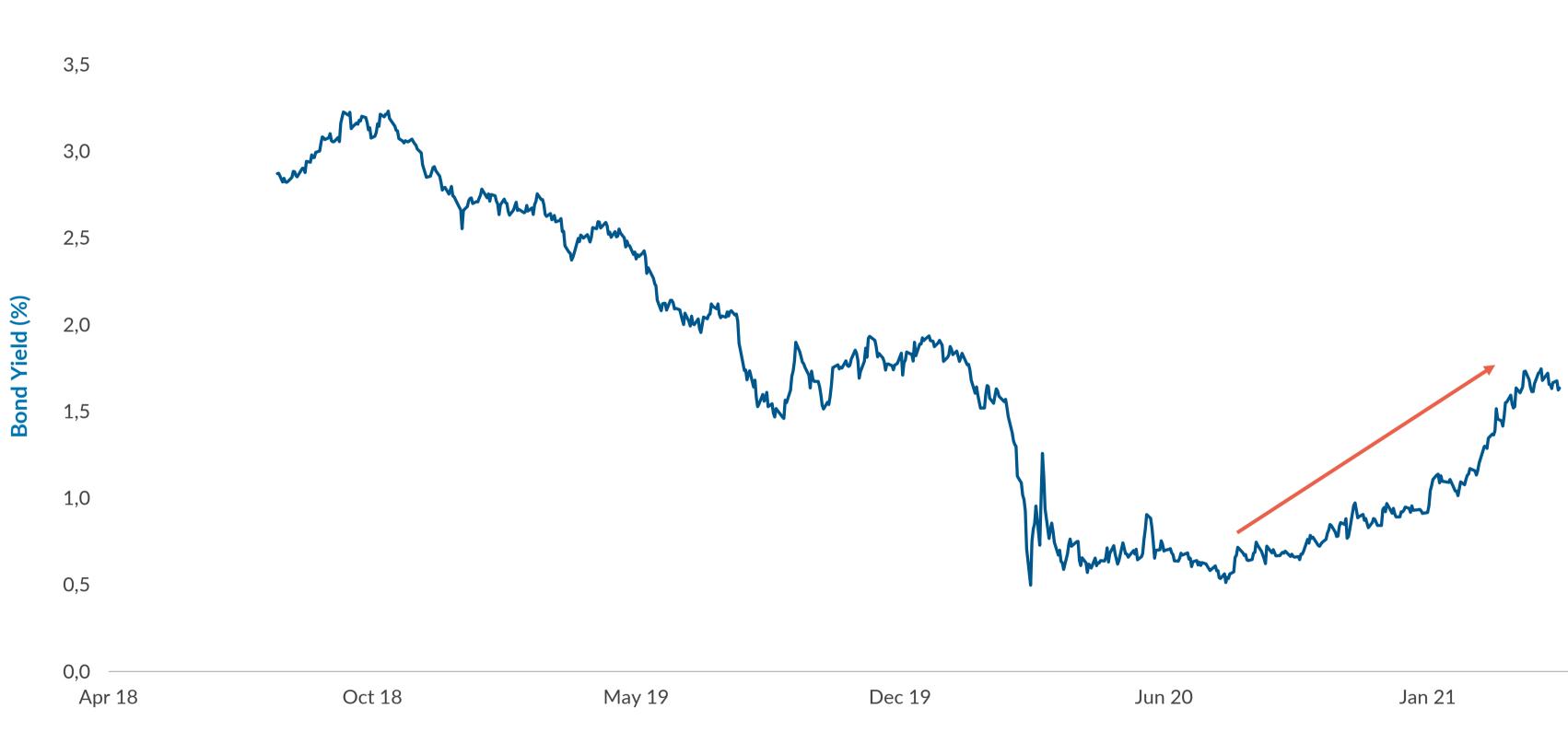
Daily Market Comment – Bond market meltdown devastates stocks, resurrects dollar

Posted on February 26, 2021 at 9:26 am GMT Marios Hadjikyriacos, XM Investment Research Desk

The Bond Market Is in Meltdown Mode

Posted by Michael Carr | Mar 22, 2021 | Chart of the Day, Markets 2 minute, 27 second read

US 10 YEAR BOND YIELDS



Source: Anchor / ThompsonReuters



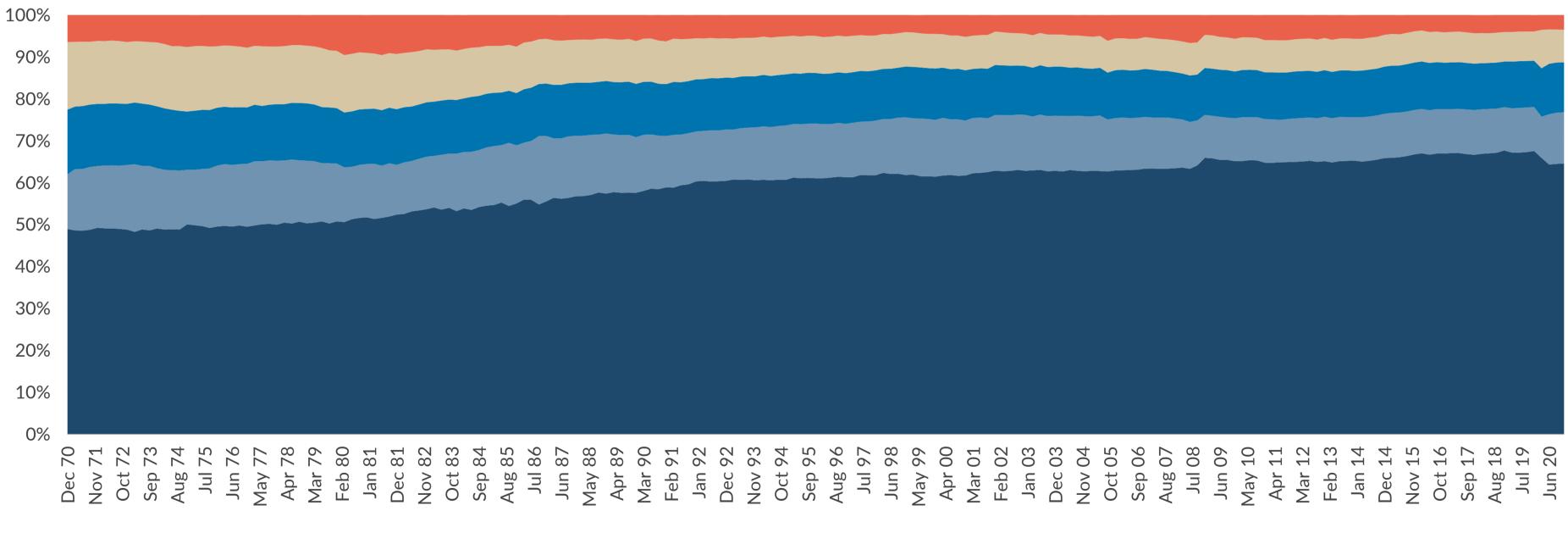
THREE FACTORS





US INFLATION

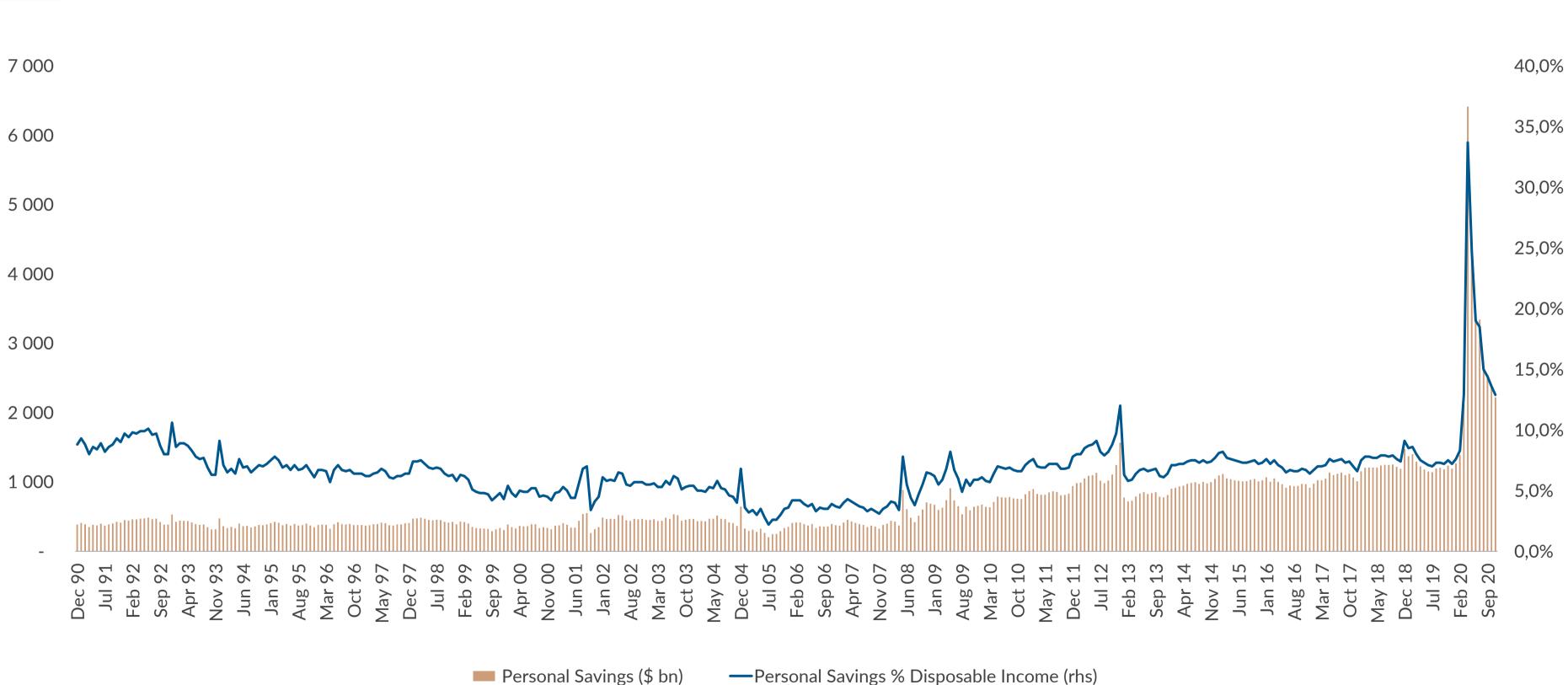
Shifting US Consumption Patterns



Services (Core) Durable Goods (Core) Non-durable (Core) Food Energy

Source: Anchor / ThompsonReuters

US INFLATION – PERSONAL SAVINGS



Source: Anchor / ThompsonReuters





FACTOR 2

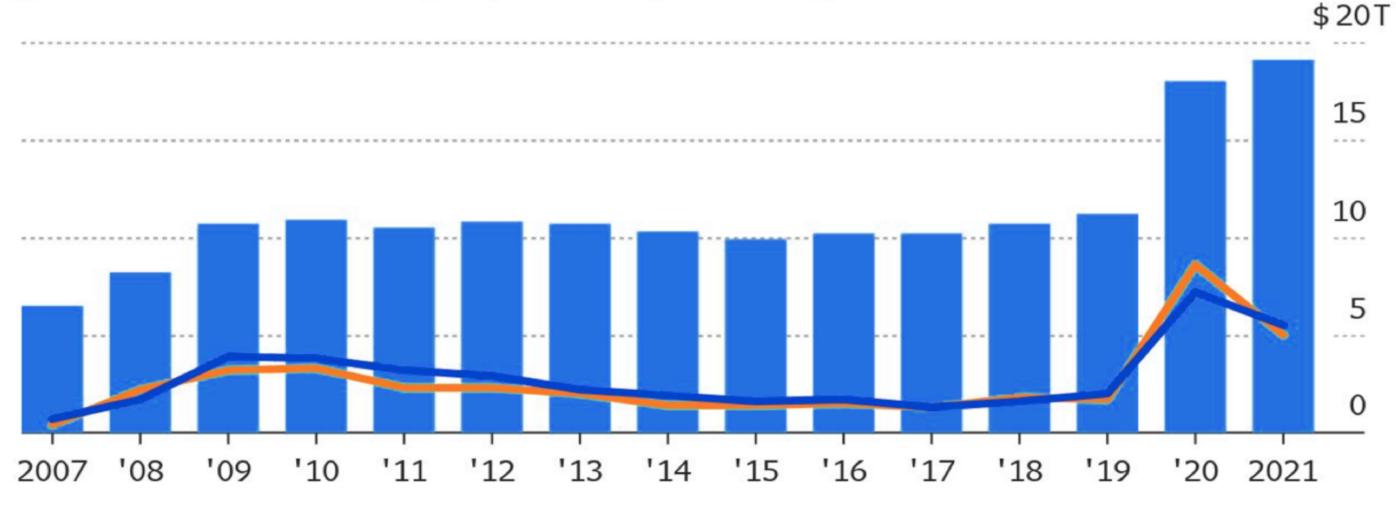
SHORT SELLING





THREE FACTORS

Central government marketable gross borrowing requirement Marketable net borrowing requirement



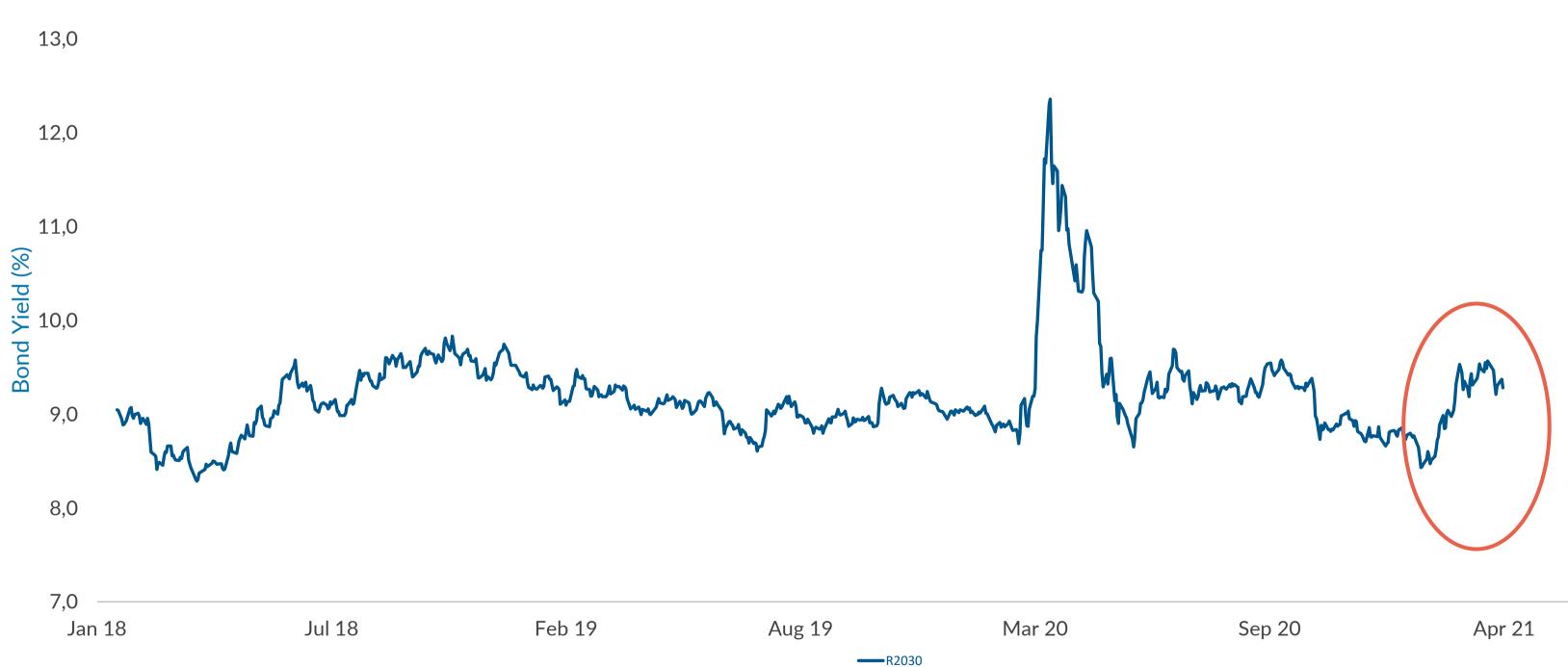
Source: 2020 Survey on Central Government Marketable Debt and Borrowing; OECD Economic Outlook (December 2020); IMF World Economic Outlook Database (October 2020); Refinitiv, national authorities' websites and OECD calculations



Bloomberg

IMPACT ON SOUTH AFRICAN BONDS

R2030 Bond Yield



Source: Anchor / ThompsonReuters



ITS GOING TO BE OK ...

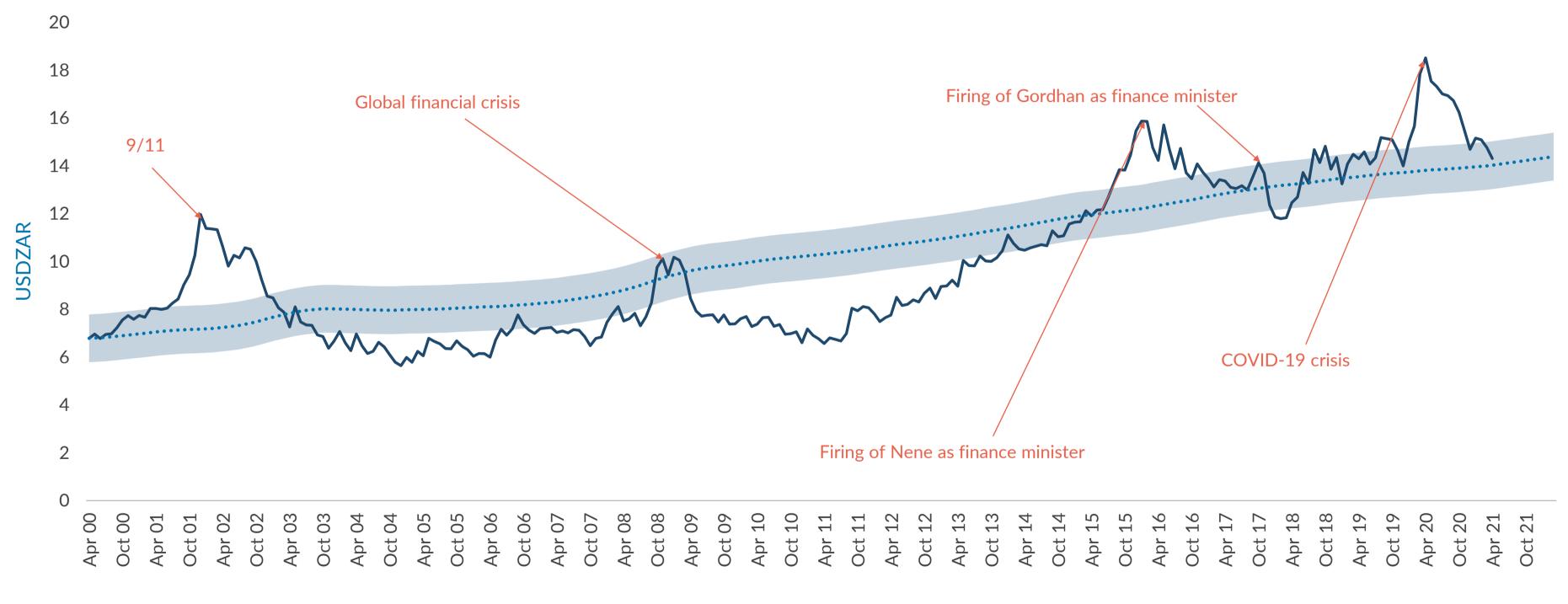
Portfolio	Year to date returns to 22 April 2021
Anchor BCI Core Income A	1.40%
Anchor BCI Flexible Income A	1.40%
Anchor BCI Bond A	1.49%

Source: Morningstar



THE RAND IS FAIR





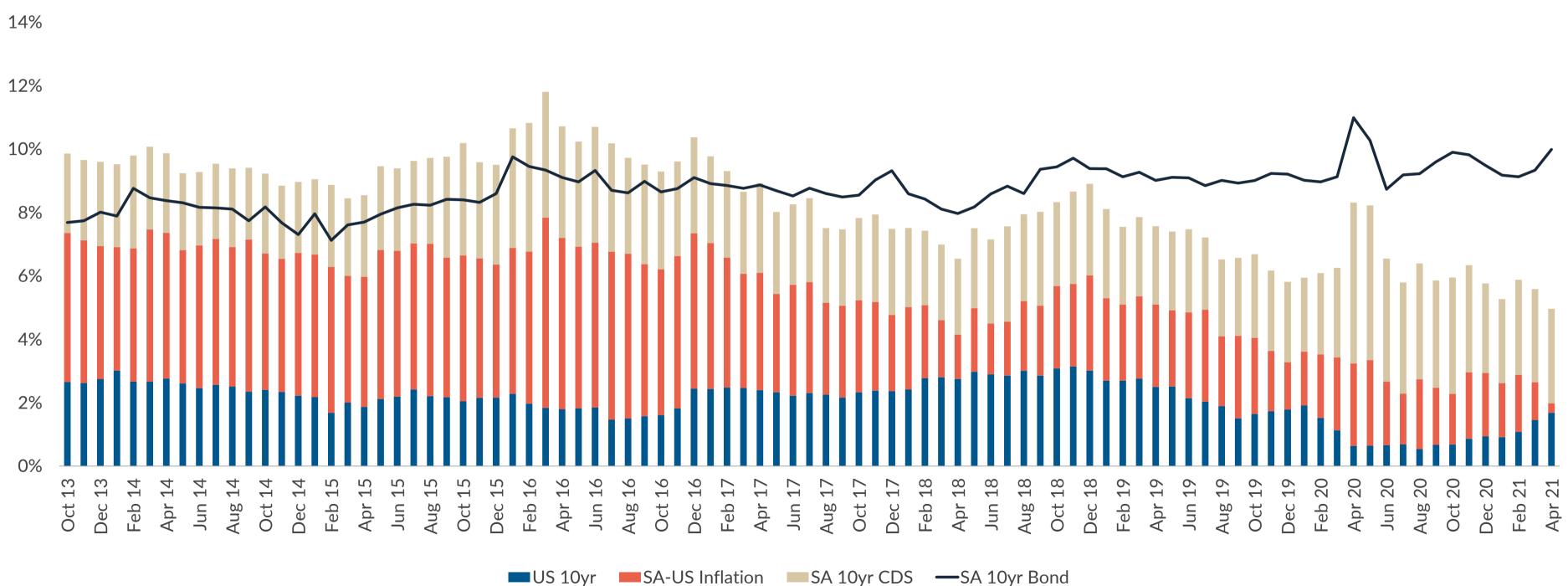
Source: Anchor / ThompsonReuters

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Fair range — Rand vs US dollar ·····Rand/PPP

SOUTH AFRICAN BONDS ARE CHEAP

South Africa Government 10yr

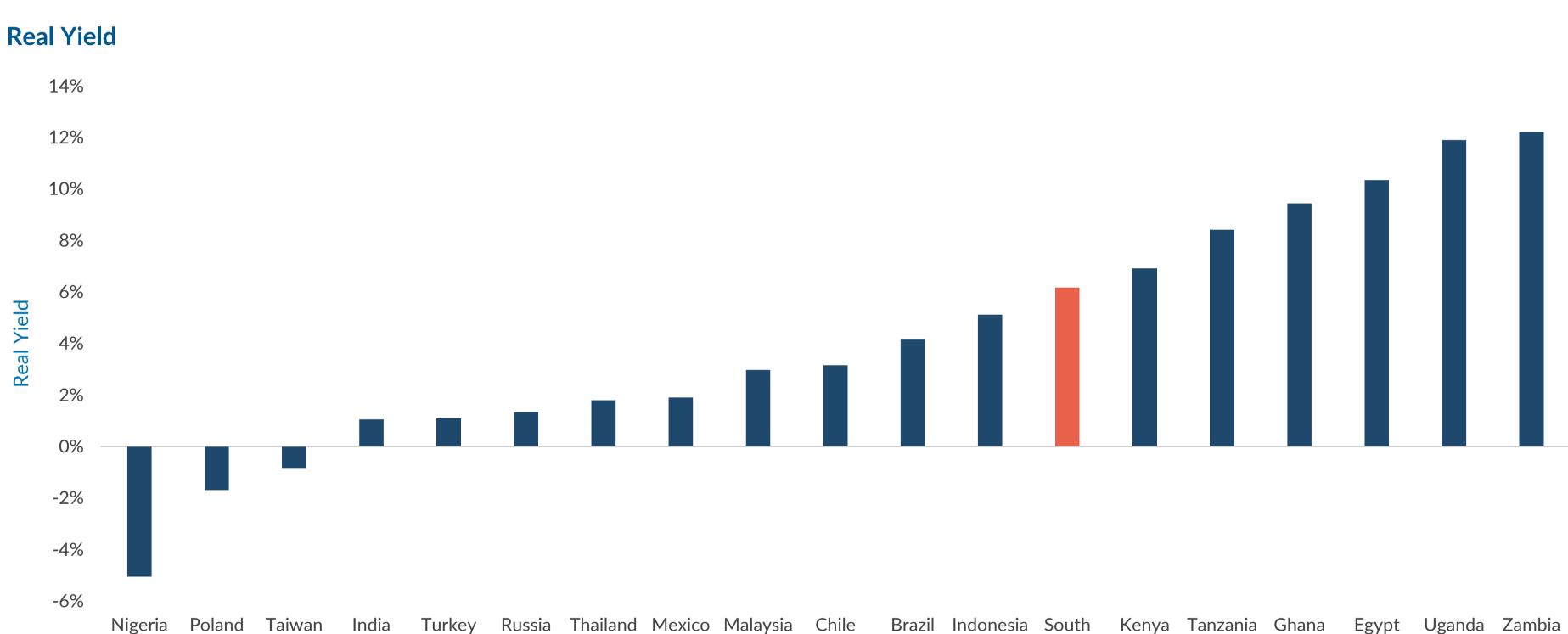


Source: Anchor / ThompsonReuters

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Α

SOUTH AFRICAN BONDS ARE ATTRACTIVE GLOBALLY

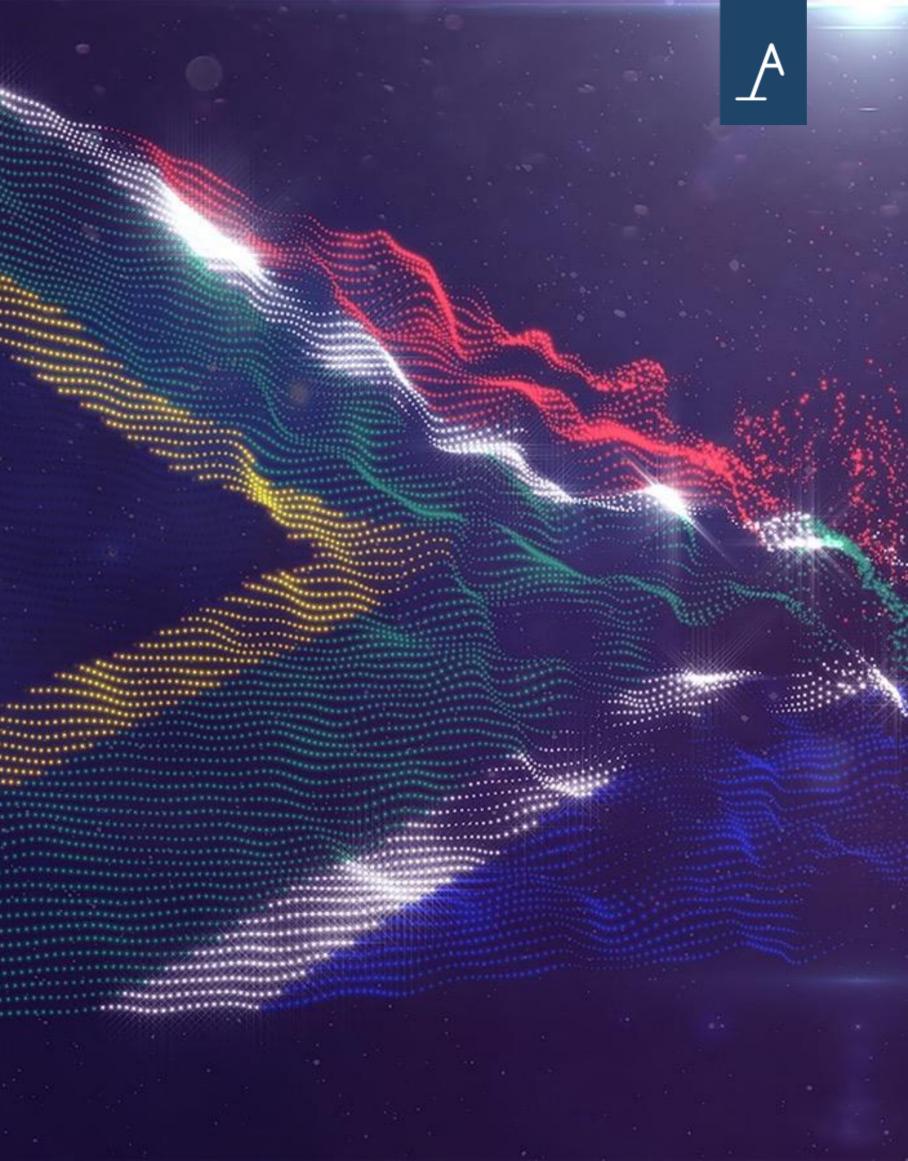


Source: Anchor / ThompsonReuters



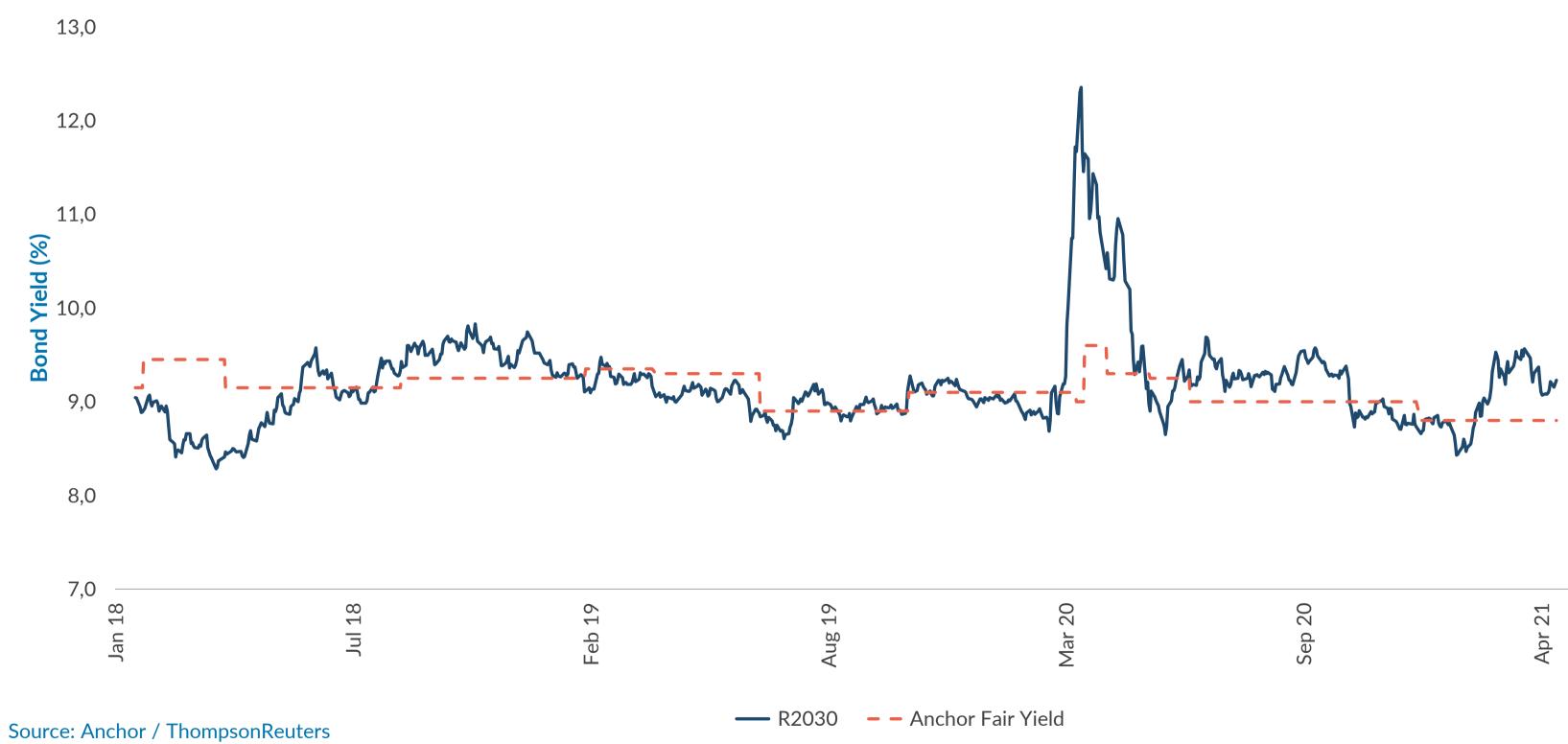


MEANWHILE SOUTH AFRICA IS IN A GOLDILOCKS ENVIRONMENT



FAIR YIELD ON SA 10 YEAR BOND

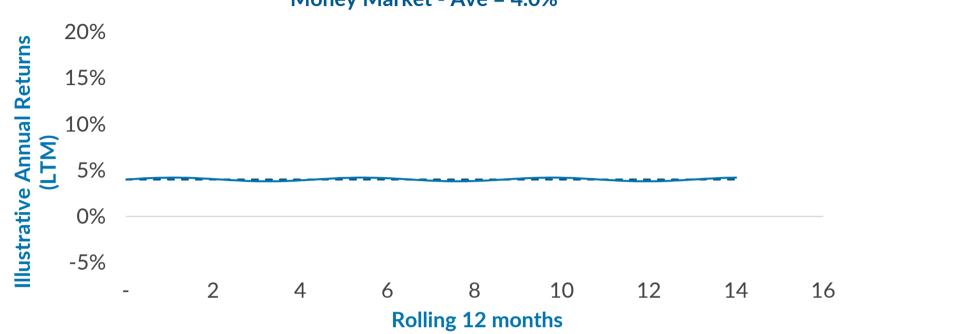
Anchor SA Bond Yield Monitoring - R2030 Bond



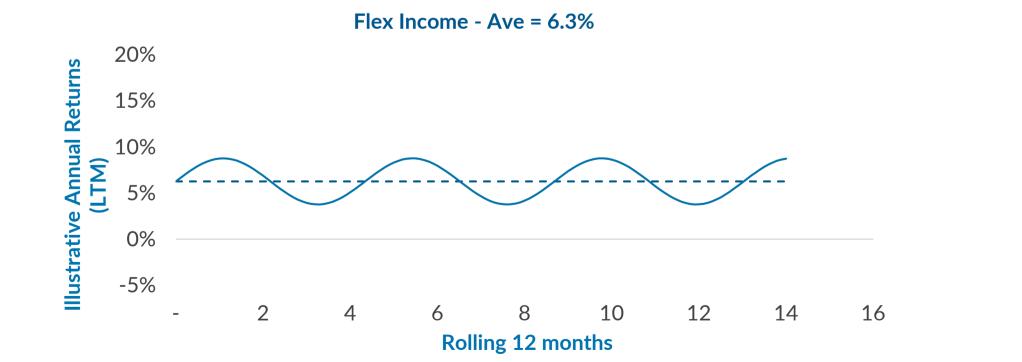
PAGE 16



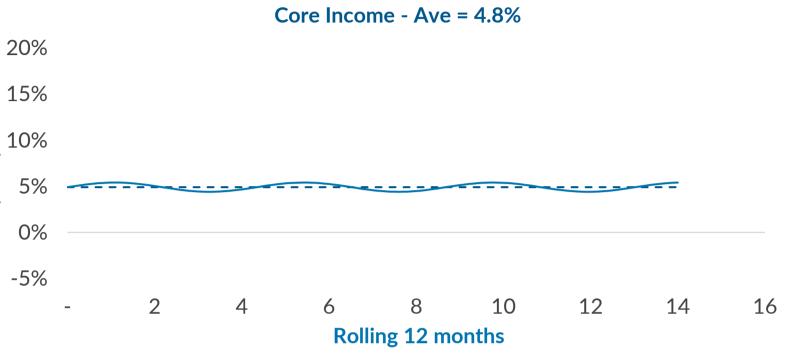
Nov 21

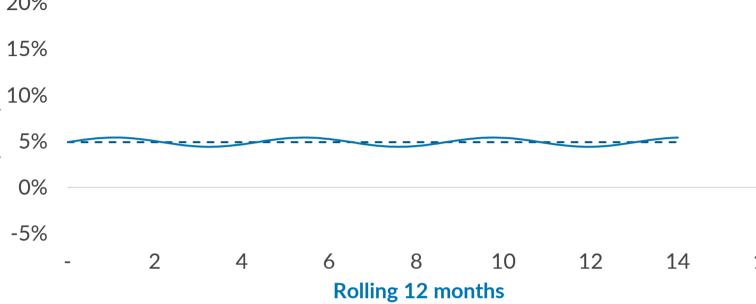




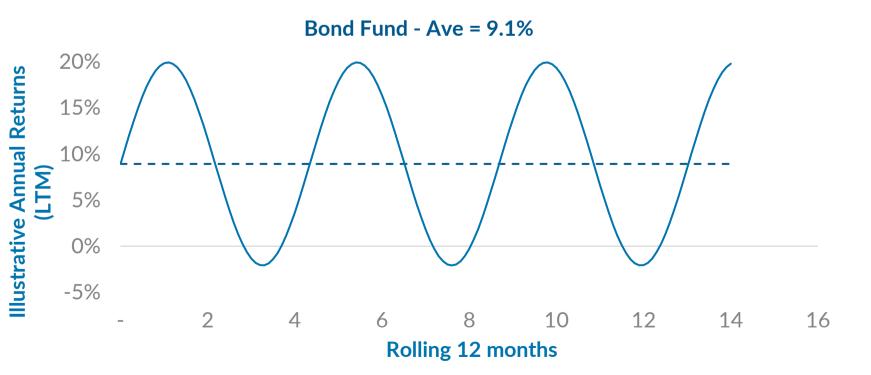








Illustrative Annual Returns (LTM)







COMMENTARY ON Absa Money Market Fund Closure

ASSET ALLOCATION

Asset class

LOCAL

Equity

Bonds

Flexible income

Listed property

Core income

Alternatives*

Rand/US\$ (rand marginally st

GLOBAL

Equity

Government bonds

Corporate credit

Listed property

Cash

Alternatives*

*Alternatives includes hedge funds, protected equity structured products, and physical property.

	Current stance			Expected returns
	Negative	Neutral	Positive	(local currency) (%)
		0		12.6
			•	9.8
				6.3
				8.5
	•			5.0
				10 - 15
stronger)				-2.5
		•		5.0
	•			0.4
	•	0		1.0
	0			3.0
	•			0.1
			•	5 - 10

WHERE WILL THE MONEY BE MADE

Domestic Equity	Domestic
	Bonds a
	• Slight o gains ar
	• Domest
Global Equity	Global Fix
	 Bonds h interest
	Risk of
	Longer growth
	 Shorter if you d

c Fixed Income

- are cheap
- overweight risk to capture possible capital and higher yields
- stic bonds are still attractive

ixed Income

- have moved dramatically and yields are becoming sting again.
- f an inflation overshoot in the near term.
- r terms corporate tax hikes and a normalisation of h are positive for bonds.
- er duration bonds are useful as a repository for cash don't want maximum equity exposure.

ROTATION & MULTIBAGGERS ANCHOR GLOBAL EQUITY FUND

NICK DENNIS FUND MANAGEMENT

ANCHOR

NAVIGATING CHANGE

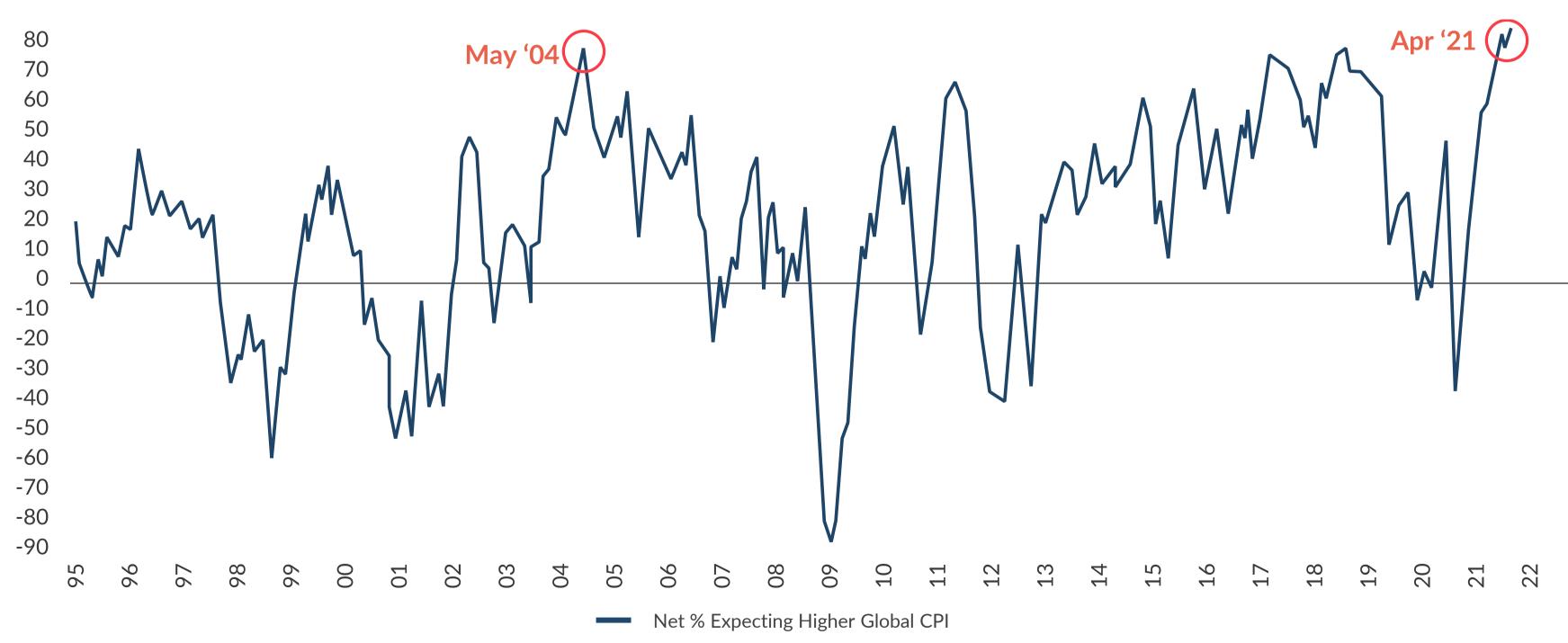


- 1. Rotation trade no longer contrarian.
- 2. Secular backdrop unchanged.
- 3. Multibaggers: shorter term pain vs longer term gain.



GROWTH AND INFLATION = CONSENSUS

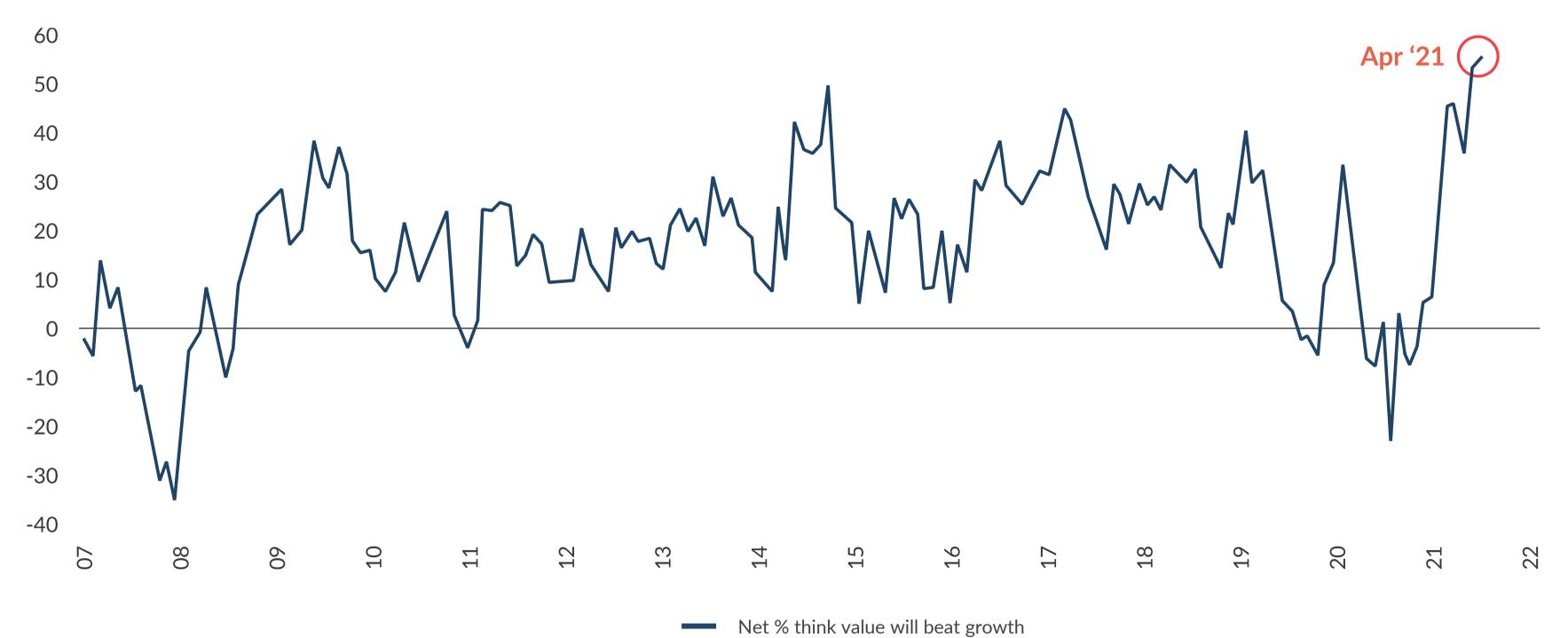
Inflation expectations at all-time highs



Source: BofA Global Fund Manager Survey

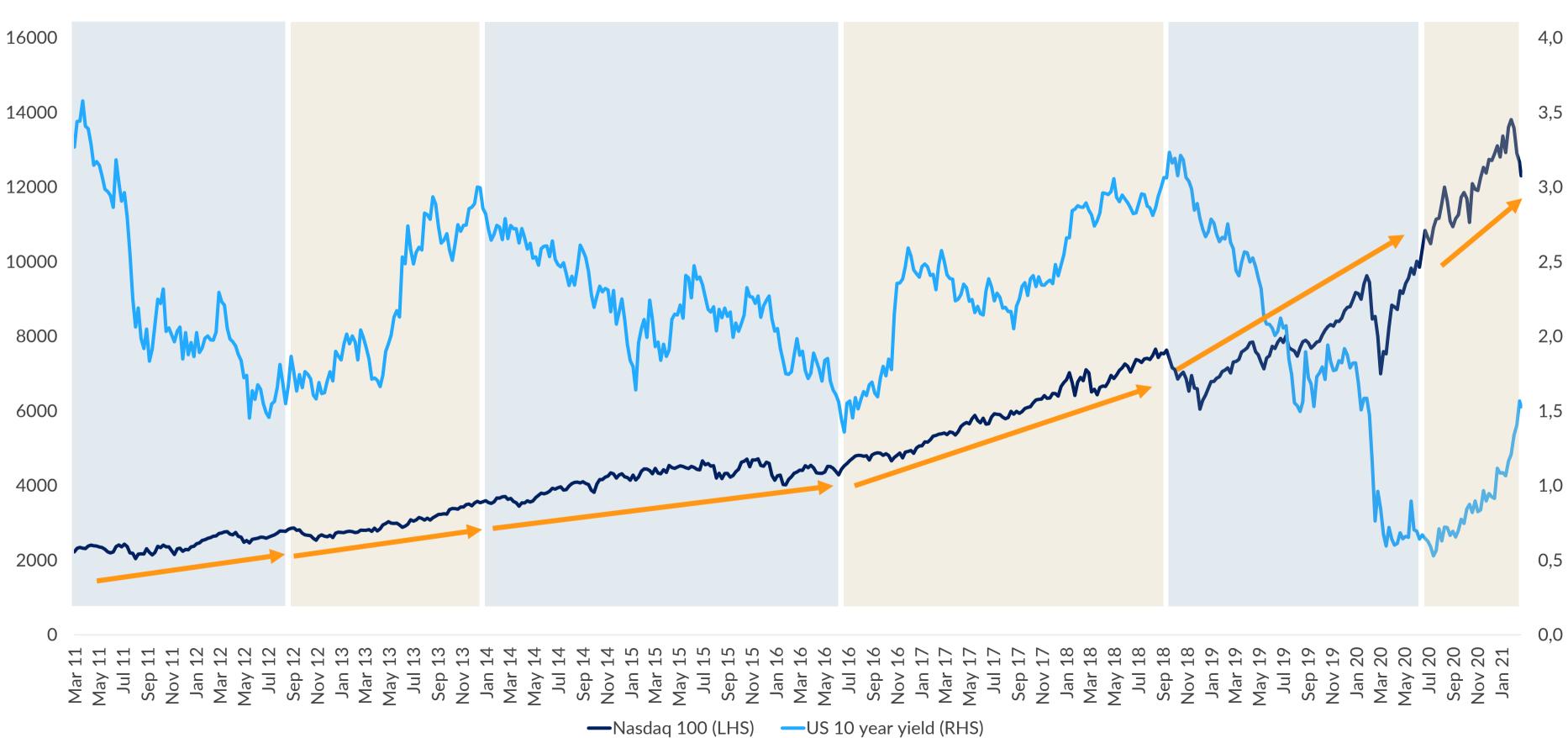
VALUE > GROWTH = CONSENSUS

Record net % think value will outperform growth

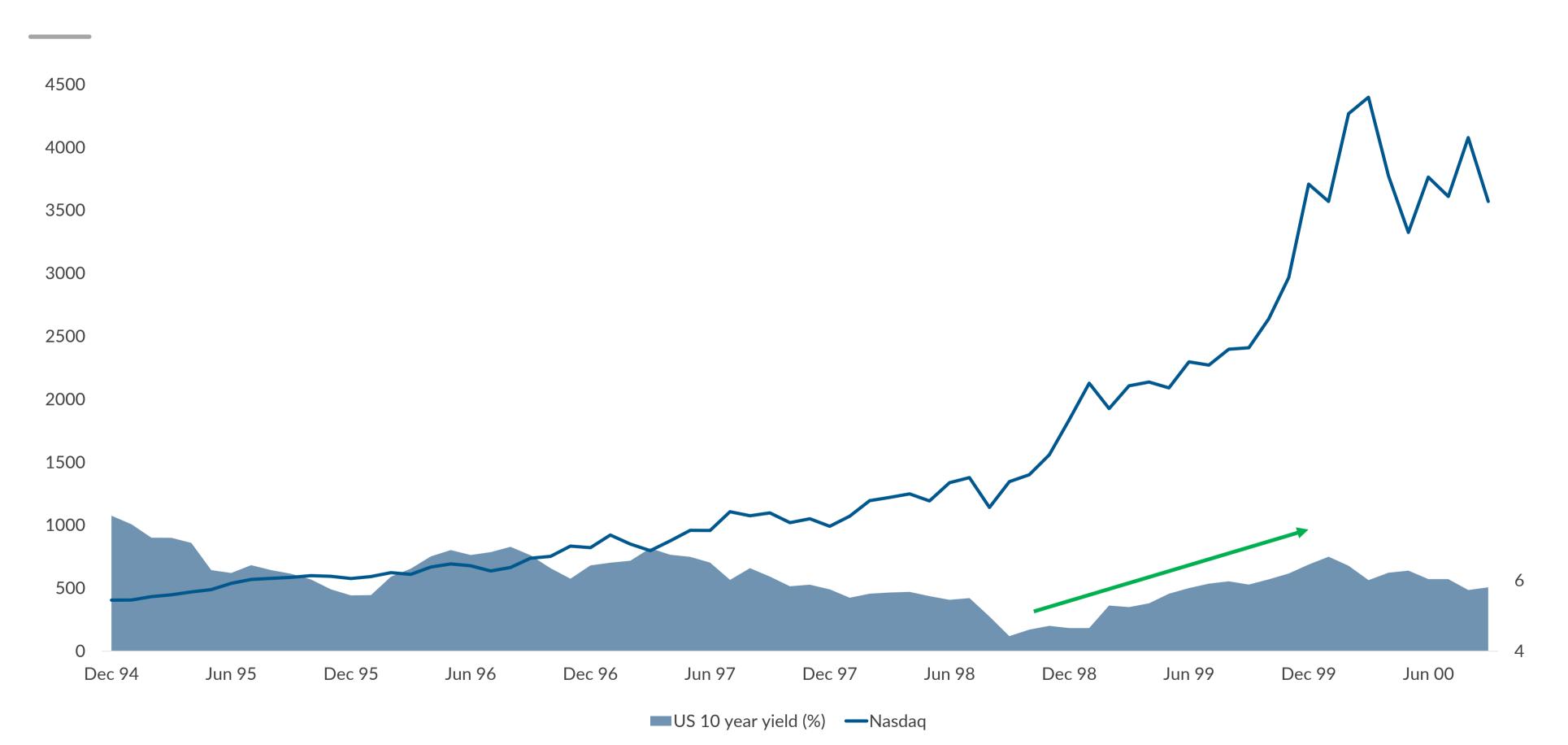


Source: BofA Global Fund Manager Survey

WILL RISING RATES KILL GROWTH STOCKS?

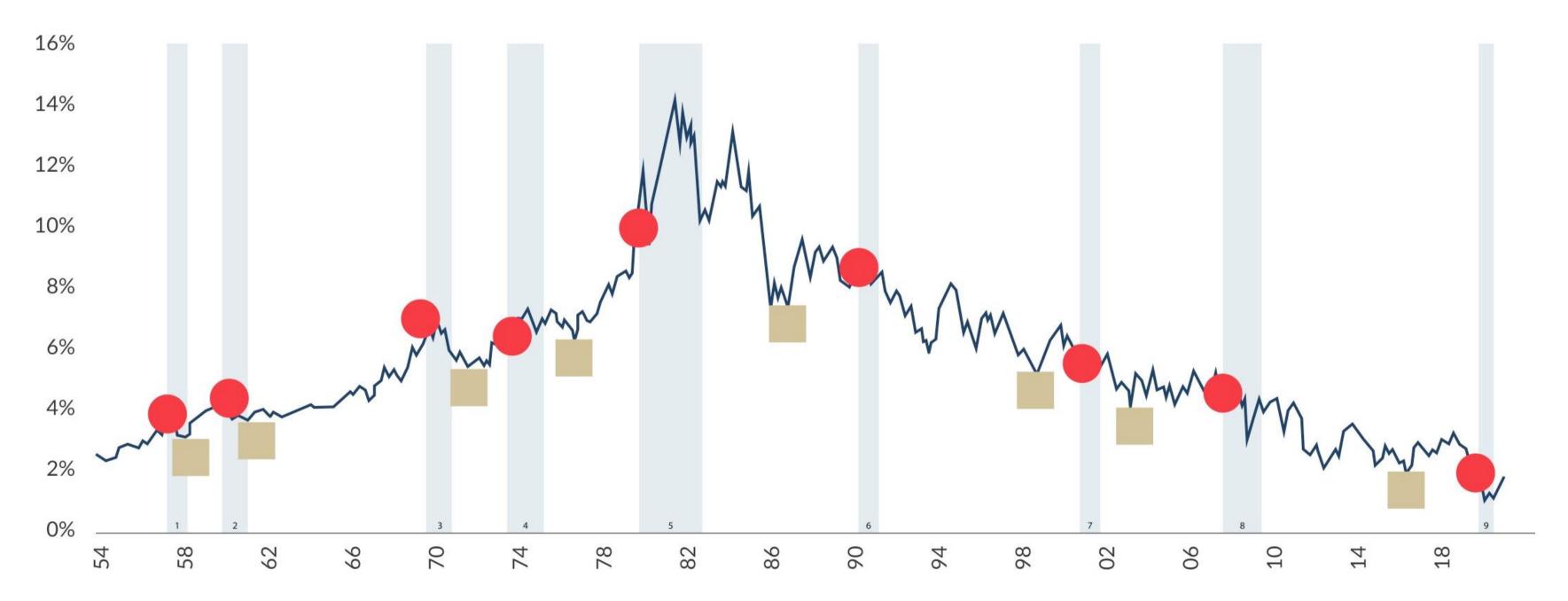


WILL HIGHER RATES KILL THE BULL?



YIELDS & INFLATION TROUGH AFTER RECESSIONS

Long-term Treasury Bond Yield



Source: Hoisington Investment Management. Federal Reserve Board. Through February 2021. Recessions of 1980 and 1981-82 were treated as one recession.





DISINFLATION MORE LIKELY LONGER TERM

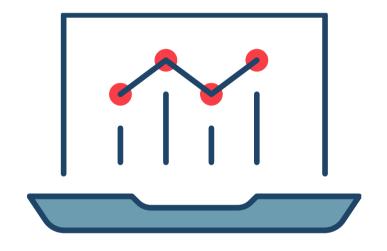




Debt

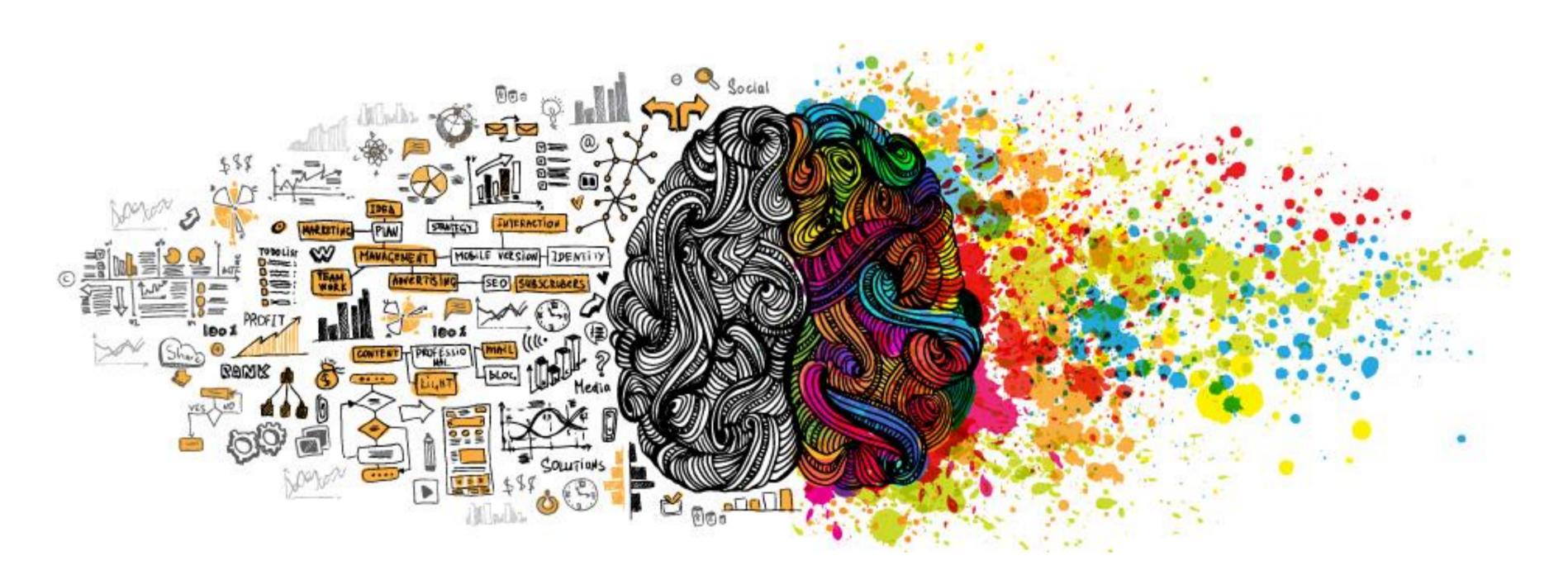
Demographics





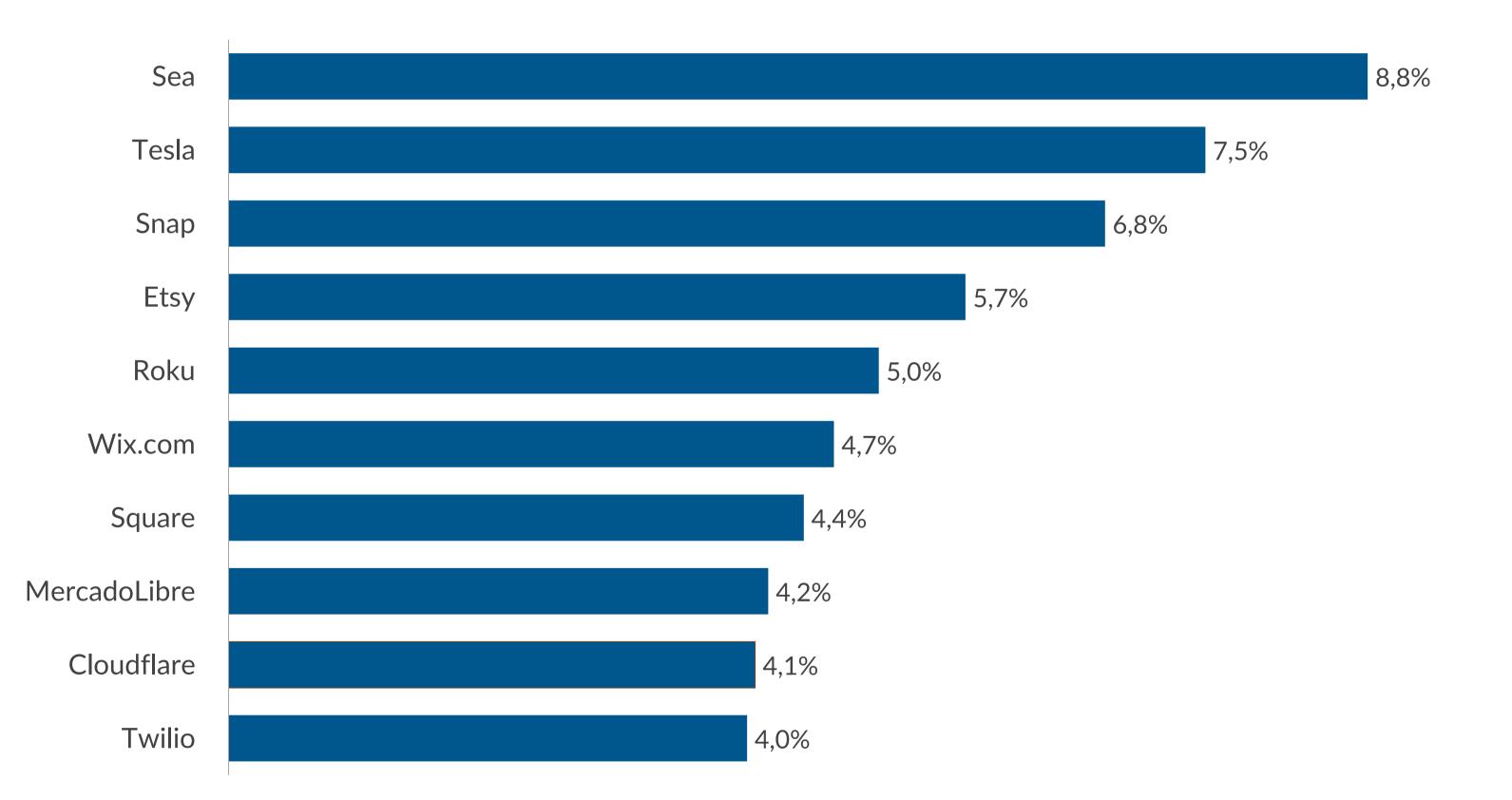
Technology

MULTIBAGGERS





TOP 10 HOLDINGS OF THE ANCHOR GLOBAL EQUITY FUND



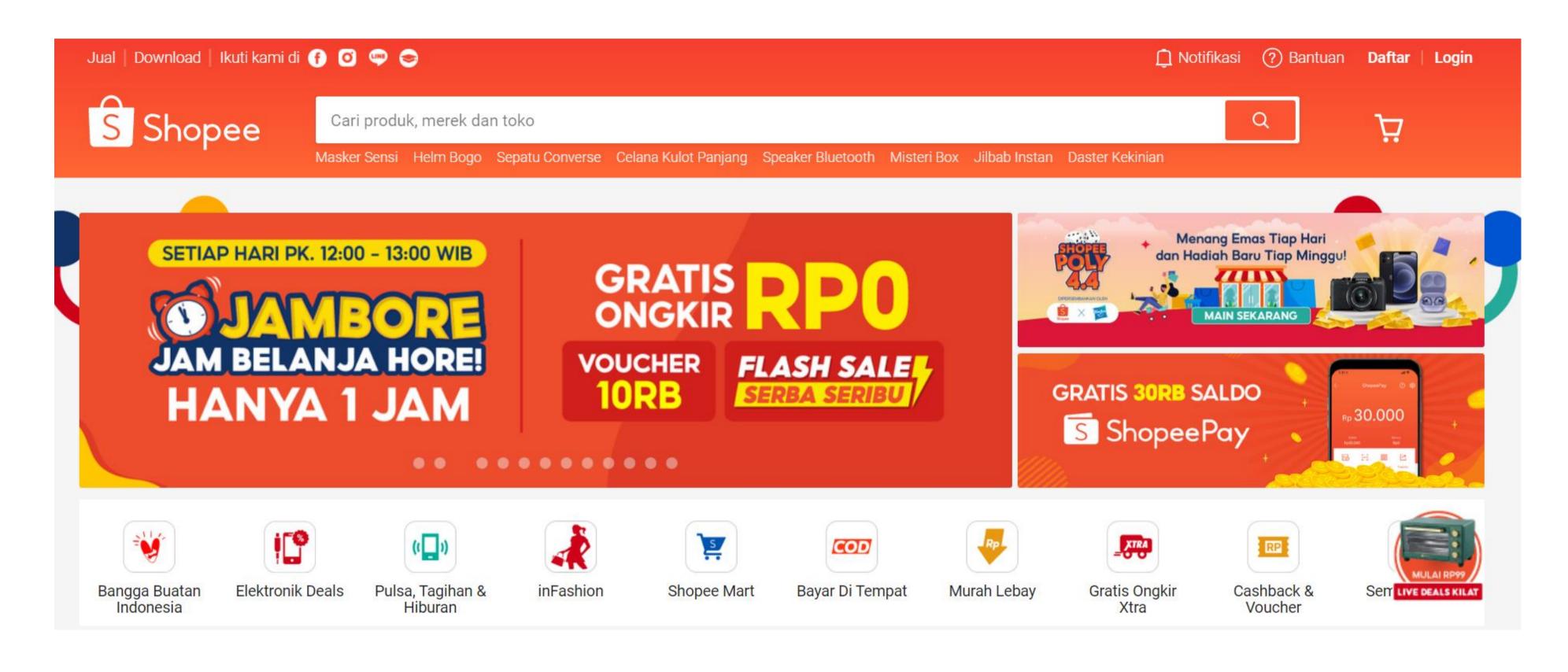




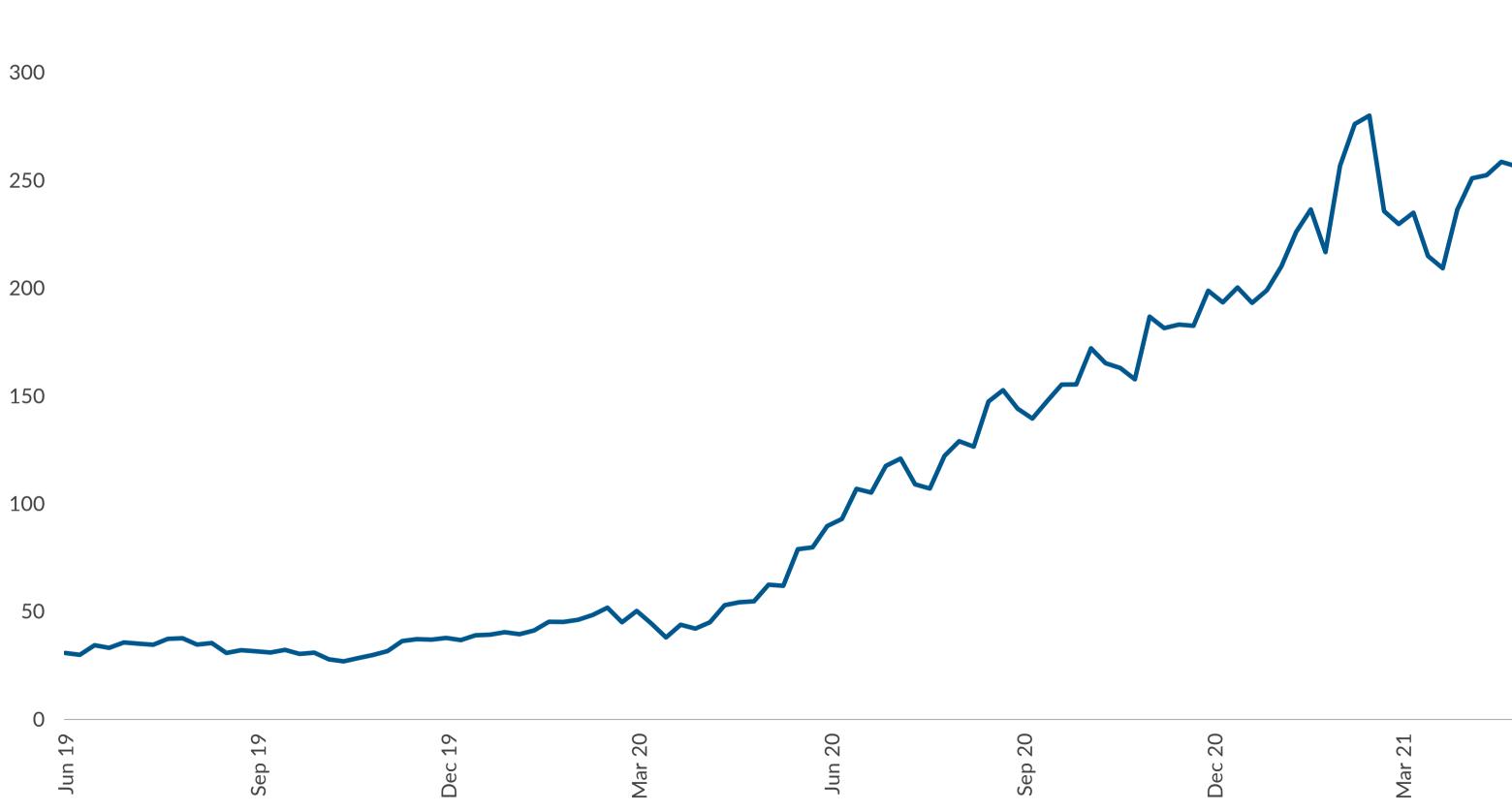








"SELL DISCIPLINE" REVISITED



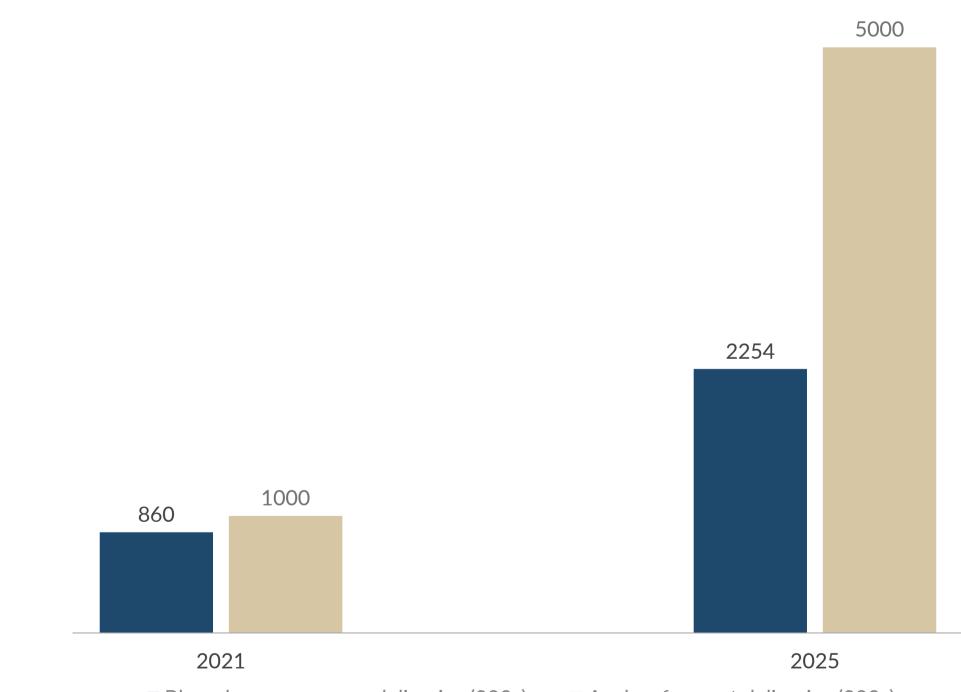




Up 10x 2 years







Bloomberg consensus deliveries (000s)
Anchor forecast deliveries (000s)

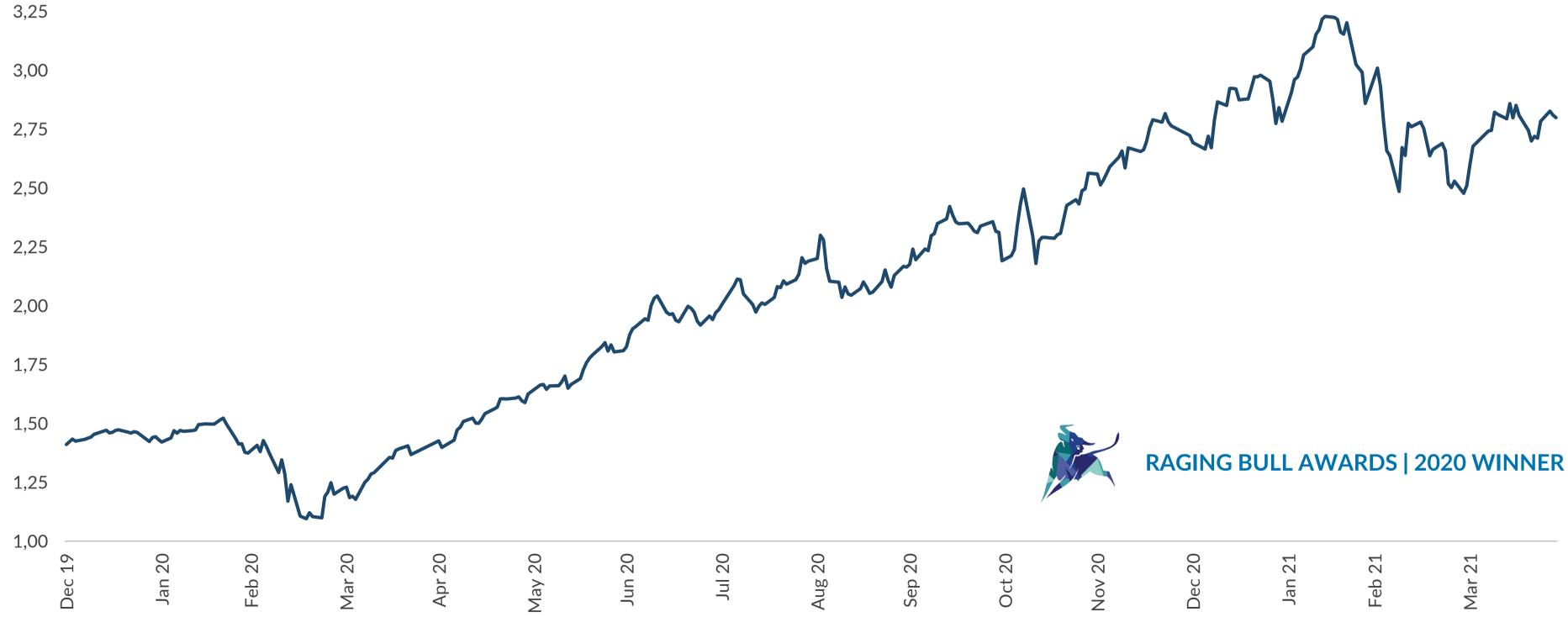
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FSD Robotaxi Insurance Supercharger network Energy storage Solar Dojo Autobidder Robotics

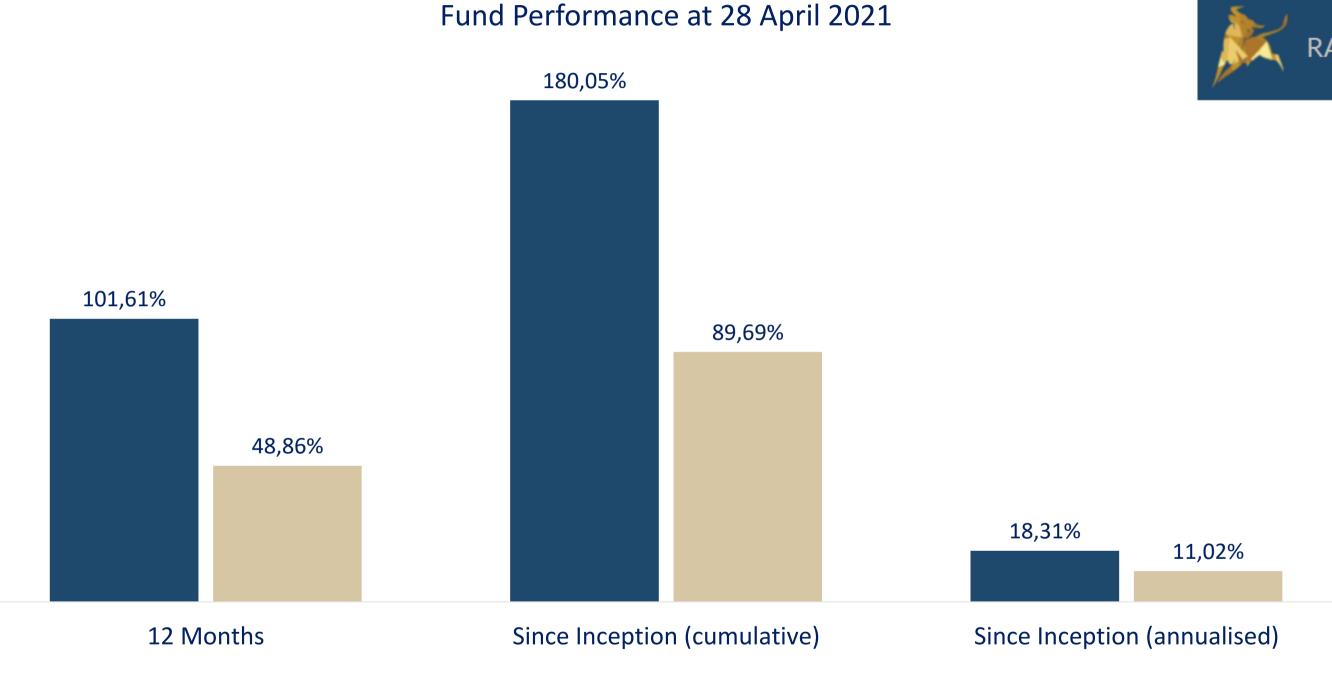
SHORT-TERM HEADWINDS, LONG-TERM TAILWINDS







ANCHOR GLOBAL EQUITY FUND

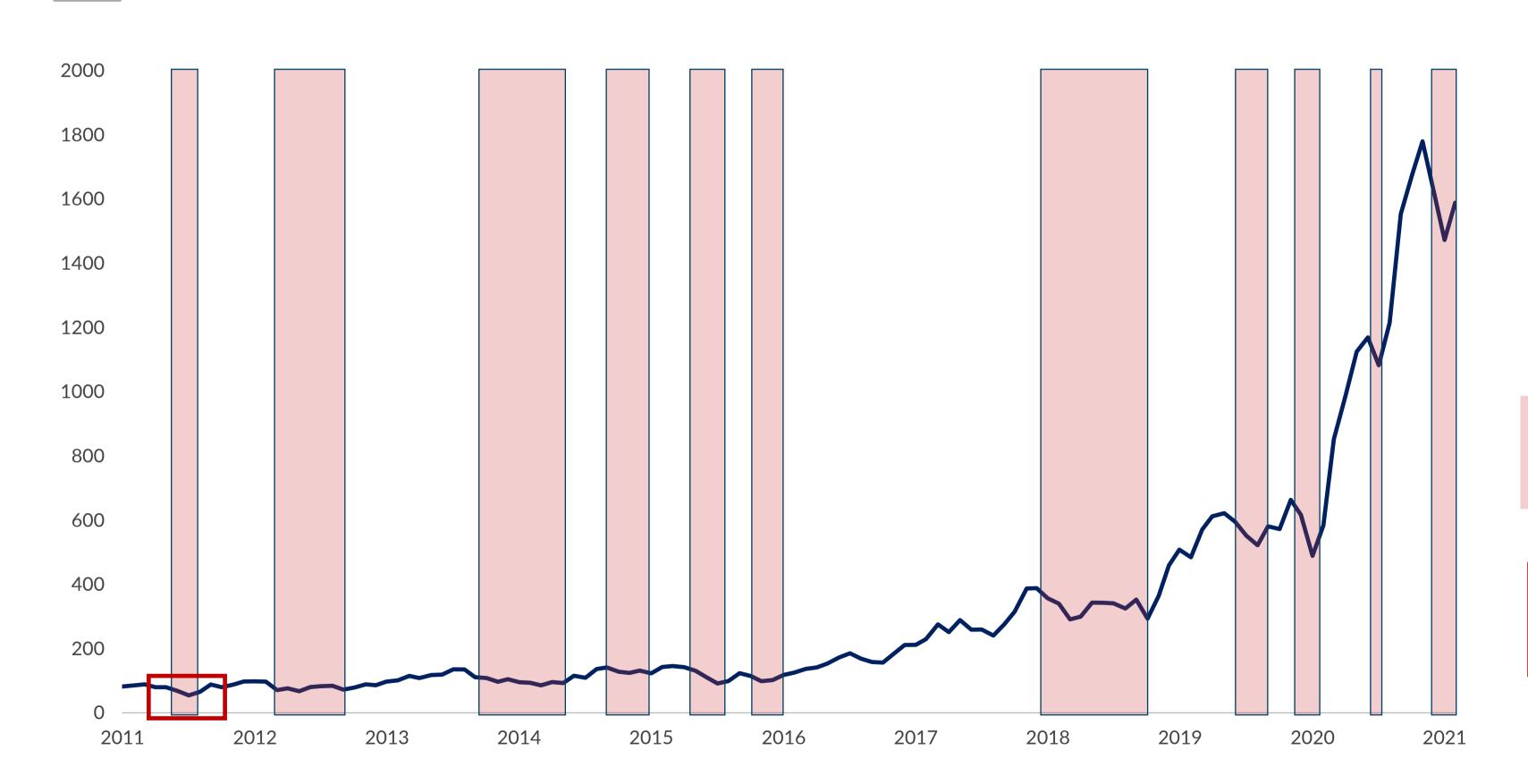


■ Fund ■ Benchmark

Source: Bloomberg as at 28 April 2021, The full details and the basis of the award are available from the Manager. Inception date: 16 March 2015. Benchmark : MSCI World All Country World Index. Highest and lowest calendar year performance since inception – High: 90,9 % and Low – 13,6 %. Past performance is not a reliable indicator of future returns. Investment performance is for illustrative purposes only and is calculated by taking actual initial fees and ongoing fees into account for amount shown with income reinvested on reinvestment dates. Annualised return is weighted average compound growth rate over the period measured. Actual annualized figures are available upon request.



MULTIBAGGERS: THE AGONY AND THE ECSTASY







20x in a decade

20% below ATH, ~1/3rd of the time

> Max correction: 46%

CONCLUDING THOUGHTS

- 1. Rotation trade no longer contrarian.
- 2. Secular backdrop unchanged.
- 3. Multibaggers: shorter term pain vs longer term gain.



EQUITIES MAY 2021

PETER ARMITAGE CEO AND CO-CHIEF INVESTMENT OFFICER

ANCHOR

NAVIGATING CHANGE

WHERE WILL THE MONEY BE MADE

Domestic Equity

- Global risk-on investor mood flowing through to emerging markets and SA is a beneficiary
- Chinese economic strength will benefit resource counters and Naspers (combined 50% of the market)
- Domestic SA-Inc shares still fairly cheap and have the potential to re-rate

Global Equity

- Increasingly about share selection as indexes hit all-time highs:
- Still value in some "re-opening" shares
- Great value in big tech, which are experiencing phenomenal growth rates
- Banks and pharma companies relatively cheap with improving prospects

Domestic Fixed Income

Global Fixed Income

Bonds are cheap

Slight overweight risk to capture possible capital gains and higher yields

Domestic bonds are still attractive

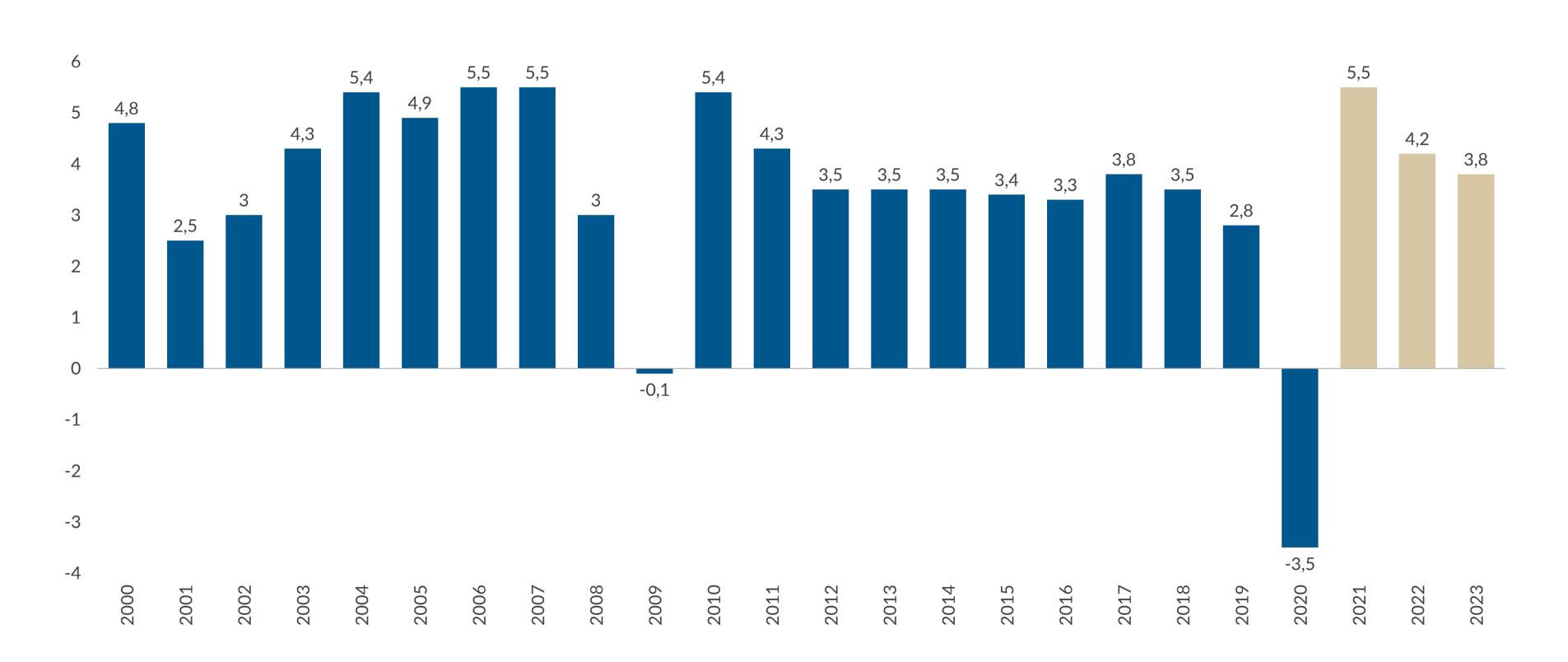
Bonds have moved dramatically and yields are becoming interesting again.

Risk of an inflation overshoot in the near term.

Longer terms corporate tax hikes and a normalisation of growth are positive for bonds.

Shorter duration bonds are useful as a repository for cash if you don't want maximum equity exposure.

IMF GLOBAL GDP GROWTH FORECASTS



Source: IMF, Bloomberg, Anchor



EQUITY PHILOSOPHY AND PRINCIPLES

- First and foremost we want to **make money** and identify shares that have significant upside.
- Our core investment philosophy is to invest in shares which are **compounding their growth** (10% + per annum in US\$ is the benchmark), that we can buy at reasonable prices. Together with a dividend yield of +/-2% this should achieve a 12% compound return. These companies must be of high quality, have excellent track records and a been continually able to invest new capital at high returns.
- The world is changing rapidly and it is essential to adapt portfolios to take advantage of changing global dynamics. Shares which have these attributes are seldom cheap, because of their growth rate. So the following general principles will be applied:
 - A core of solid growth developed market compounding companies •
 - **10-20% exposure to emerging markets** this segment of the world is growing at 3-6%, versus 0-2% for • developing markets. Many new business with very high growth rates are developing, with great share performance
 - **25-50% exposure to technology shares**, or companies whose futures have been accelerated by technology • (this is currently 40% of global markets). High quality tech shares are growing the fastest and this is where the real money will be made and where shares can rise in value by 100%.

Asset class Negative LOCAL Equity Bonds Flexible income Listed property Core income Alternatives* Rand/US\$ (rand marginally stronger) GLOBAL Equity Government bonds Corporate credit 0 Listed property Cash Alternatives*

*Alternatives includes hedge funds, protected equity structured products, and physical property.

ASSET ALLOCATION

Current stance		Expected returns
Neutral	Positive	(local currency) (%)
Ø	•	12.6
		9.8
		6.3
		8.5
		5.0
		10 - 15
		-2.5
		5.0
		0.4
0		1.0
		3.0
		0.1
		5 - 10

GLOBAL PERFORMANCES

Key Global Indices	YTD Change (%)
JSE All Share **	13.7
JSE Africa Resource 10 **	21.5
JSE Africa Financial 15 **	1.2
JSE Africa Industrial 25 **	11.5
FTSE 100	7.5
German DAX 30	11.2
France CAC 40	13.0
S&P 500	11.5
Dow Jones Industrials	11.0
Nasdaq Composite	9.3
Nikkei 225 *	5.6
Shanghai Composite *	-0.9
Hang Seng Index *	6.3

*Time SAST 6:00:00 ** Values as on 26 April 2021

Source: Bloomberg

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QUOTES FROM US COMPANY RESULTS

"I would say the U.S. was very, very strong." - ManpowerGroup (MAN) CFO Jack McGinnis

"And you heard us before talking about consumer demand, to be honest, in all the years I've been doing the earnings call, this is probably the year that I'm most bullish about mid-and long-term consumer demand trends in North America." -Whirlpool (WHR) CEO Marc Bitzer

"I think as you see the vaccine spread, this economic dam is really starting to burst and it's going to be widespread in terms of an increase in activity and revenues across most businesses." - The Blackstone Group (BX) COO Jon Gray

"Q1 was an absolutely spectacular quarter. I have never seen anything like this in over 50 years on Wall Street... While we have had some other very active quarters in the past, there were two unique features about this one. First, that it seemingly happened in parallel and in tandem across all geographies around the globe; and second, that the feverish activity appeared to be led much more by individual investors than by institutions." - Interactive Brokers Group (IBKR) Director, Investor Relations Nancy Stuebe

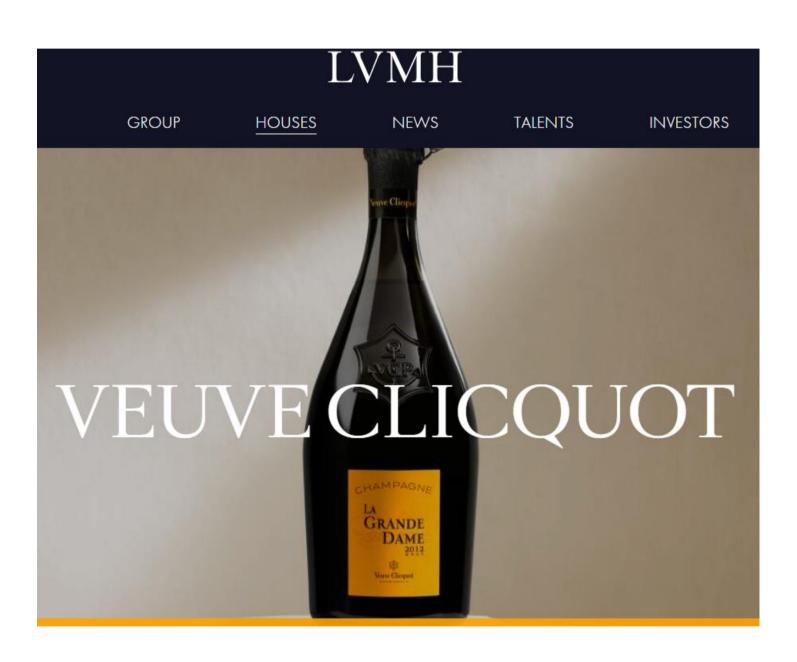
1Q 2021 – US EARNIN	NGS SEASO	Ν	
Surprise Growth			
Sector (GICS)	Reported	Sales Growth	Earnings Growth
11) All Securities	284 / 500	11.86%	53.91%
12) > Energy	9 / 23	-5.33%	62.86%
13) > Materials	12 / 28	16.02%	108.18%
14) > Industrials	52 / 74	-2.19%	-12.63%
15) > Consumer Discretionary	29 / 62	21.47%	130.10%
16) > Consumer Staples	18 / 32	7.07%	8.34%
17) > Health Care	35 / 62	12.42%	25.82%
18) > Financials	53 / 65	11.59%	169.21%
19) > Information Technology	37 / 75	23.67%	42.73%
20) > Communication Services	11 / 22	15.52%	60.25%
21) > Utilities	9 / 28	8.25%	-35.03%
22) > Real Estate	19 / 29	3.34%	6.98%
Surprise Growth			
Sector (GICS)	Reported	Sales Surprise	Earnings Surprise
11) All Securities	284 / 500	4.00%	24.45%
12) > Energy	9 / 23	11.02%	129.99%
13) > Materials	12 / 28	2.28%	9.31%
14) > Industrials	52 / 74	3.62%	24.01%
15) > Consumer Discretionary	29 / 62	3.33%	62.04%
16) > Consumer Staples	18 / 32	3.75%	9.63%
17) > Health Care	35 / 62	0.66%	6.09%
18) > Financials	53 / 65	5.81%	37.66%
19) > Information Technology	37 / 75	6.74%	19.28 %
20) > Communication Services	11 / 22	4.26%	35.57%
21) > Utilities	9 / 28	0.98%	8.21%
22) > Real Estate	19 / 29	1.26%	1.09%

LVMH – HIGH SPIRITS

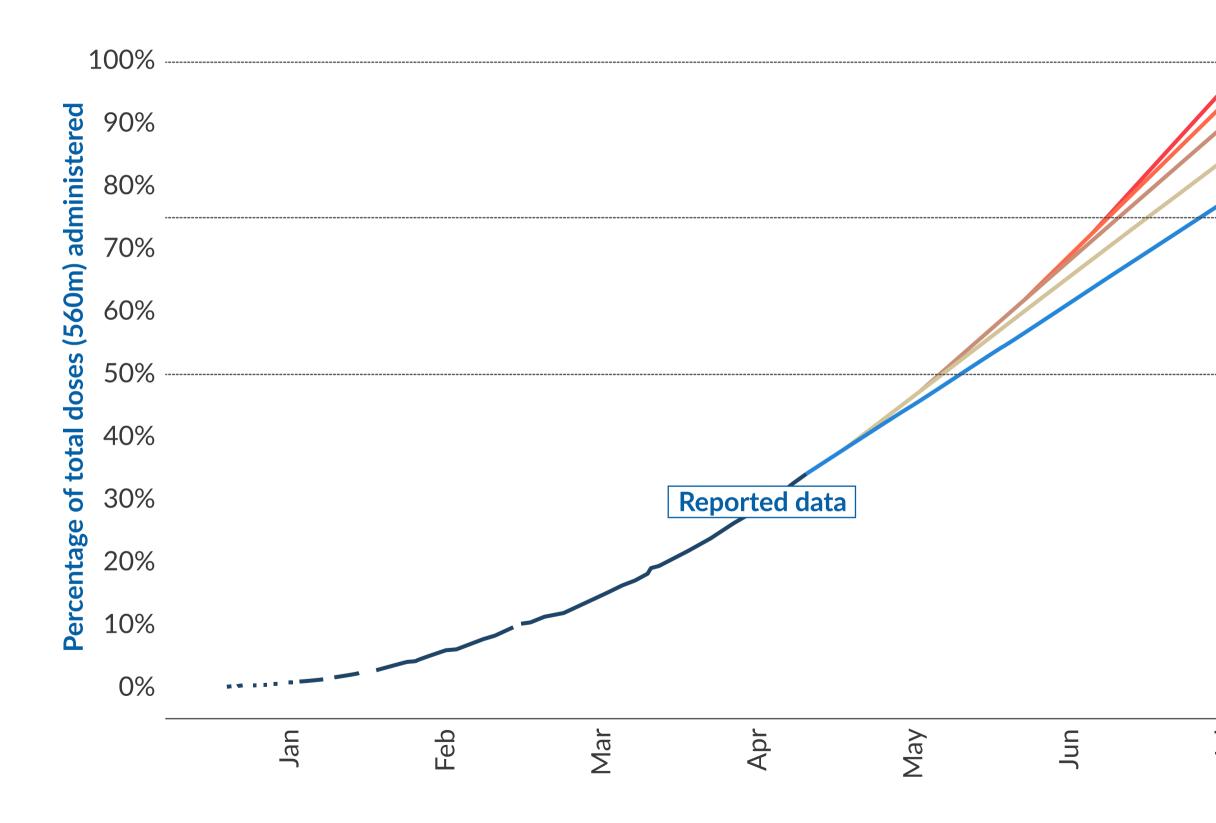
Revenue by business group:

Euros millions	Q1 2021	Q1 2020	% Change Q1 2021 / Q1 2020		% Change Q1 2021 / Q1 2019
			Reported	Organic*	Organic
Wines & Spirits	1 510	1 175	+ 29 %	+ 36 %	+ 17 %
Fashion & Leather Goods	6 738	4 643	+ 45 %	+ 52 %	+ 37 %
Perfumes & Cosmetics	1 550	1 382	+ 12 %	+ 18 %	- 4 %
Watches & Jewelry	1 883	792	+ 138 %	+ 35 %	+1%
Selective Retailing	2 337	2 626	- 11 %	- 5 %	- 30 %
Other activities and eliminations	(59)	(22)	_	-	_
Total LVMH	13 959	10 596	+ 32 %	+ 30 %	+ 8 %

* With comparable structure and constant exchange rates. The structural impact for the Group was + 8%, linked entirely to the consolidation of Tiffany & Co for the first time. The currency effect was -6%.



US VACCINES DONE BY JULY?





100% doses administered

75% doses administered

50% doses administered

- No plateau
- Plateau at ~5M
- Plateau at ~4.5M
- Plateau at ~4M
- Plateau at ~3.5M
- Plateau at ~3M

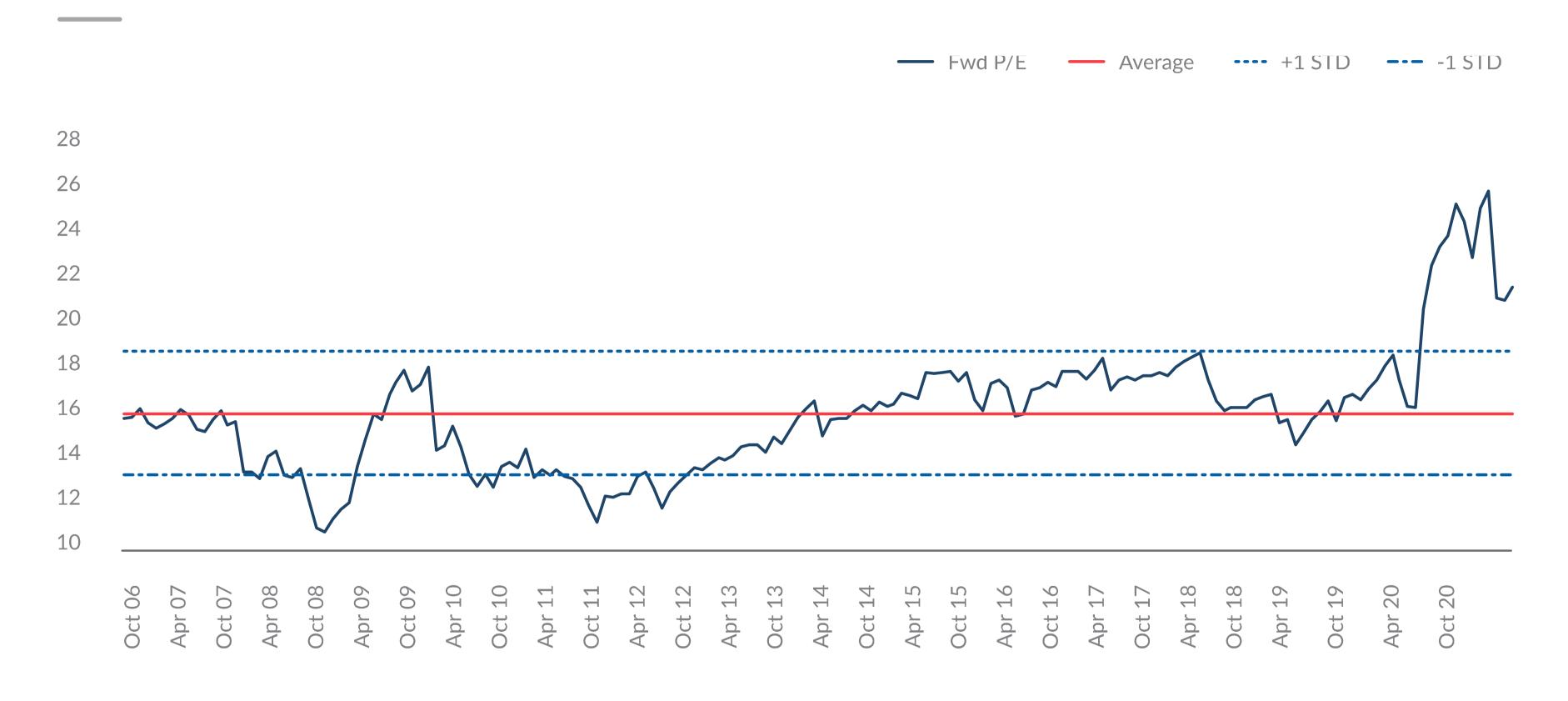
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PROJECTED EARNINGS GROWTH AND FWD P/E FOR SELECTED MAJOR GLOBAL INDICES

Name	Earning	s growth	Fwd P/E, x	
Name	Year 1	Year 2	Year 1	Year 2
MSCI World Index	48.0%	11.9%	19.2	17.2
MSCI EM Index	11.7%	20.9%	16.1	13.3
MSCI All Country World Index (10% EMs)	41.1%	12.2%	18.1	16.7
S&P 500 Index	33.2%	15.9%	21.9	18.9

Source: Bloomberg consensus

MSCI WORLD FWD P/E



Source: Bloomberg, Anchor

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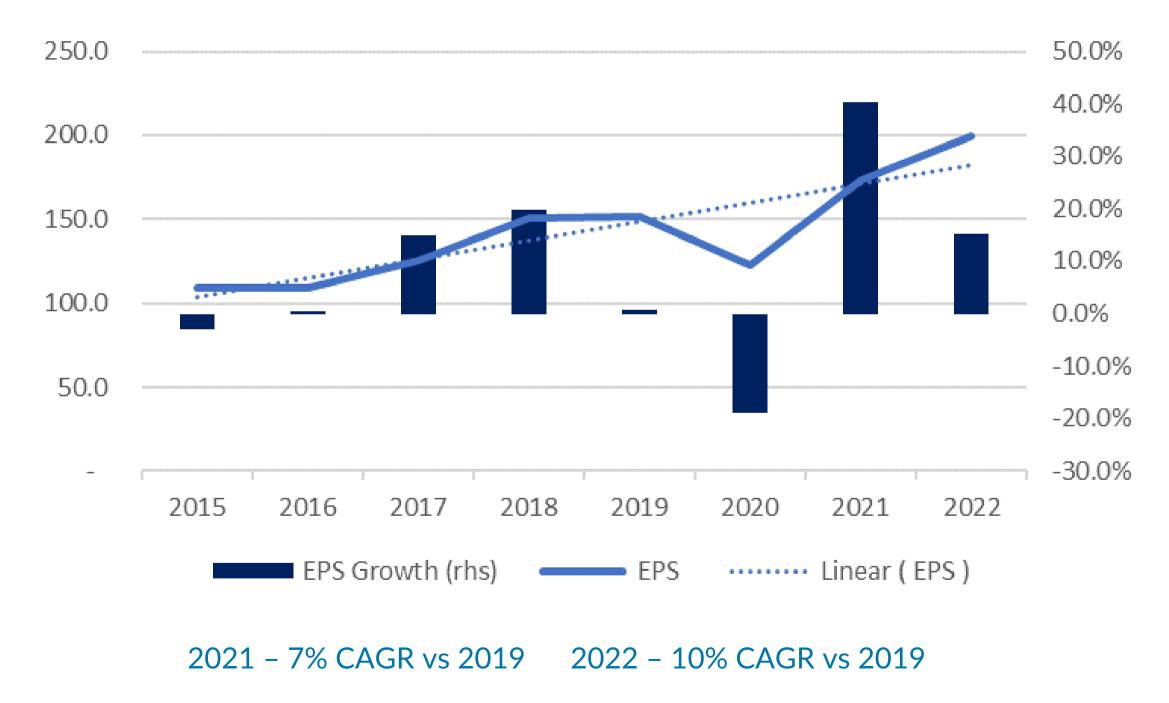
MAJOR OPPORTUNITIES IN VALUATIONS

	•	TESLA	
(US\$'bn)	Facebook	Tesla	Bitcoin
Revenue	25	10	n/a
Income	11	1	n/a
Operating margin	45%	6%	
Net Income	10	1.3	n/a
Market cap (US\$'bn)	921	683	1 100
PE	22.6	128.1	n/a
Cash	64	17	n/a
Research and development	5.2	0.7	



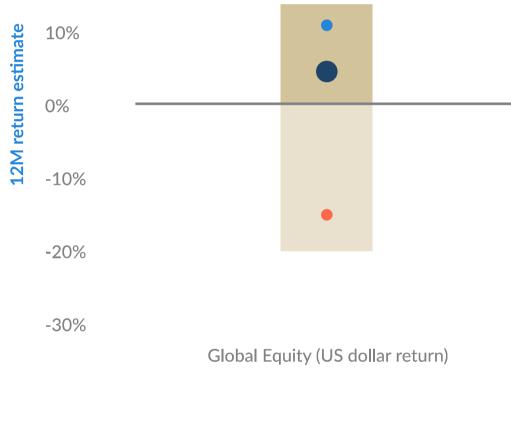
S&P 500 EARNINGS TRAJECTORY

S&P 500





12M return scenarios for various asset classes in US dollar terms



Anchor expected return by

offshore asset class

Source: Anchor



• Return (global recovery accelerates and we are back on track by end-2020)

- Return (slow global recovery/second wave)
- Anchor expected return

20%



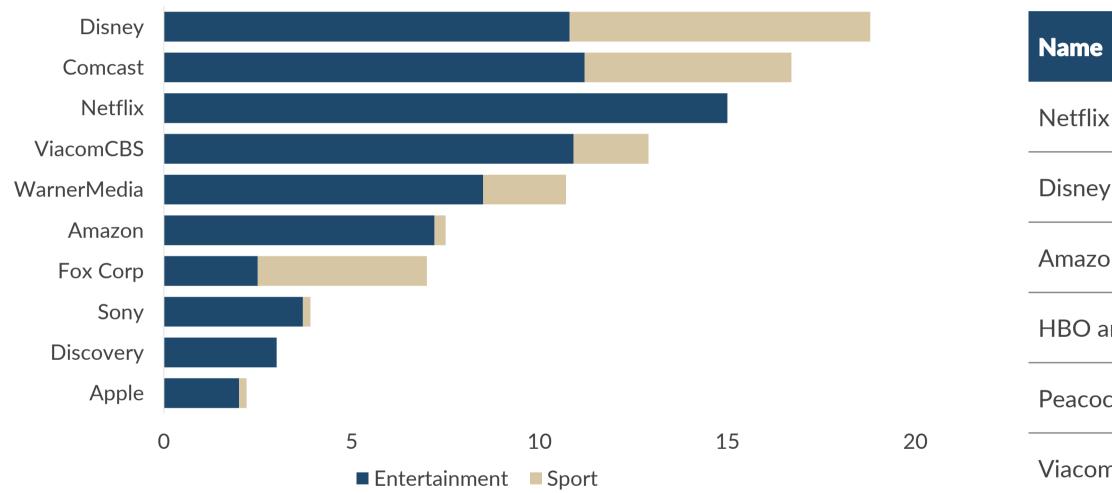
Global Bonds (US dollar return)

Global Property (US dollar return)

Global equity	Global bonds	Global property
5.0%	0.7%	3.0%

NETFLIX IS ALL ABOUT SCALE

How much companies spend on content



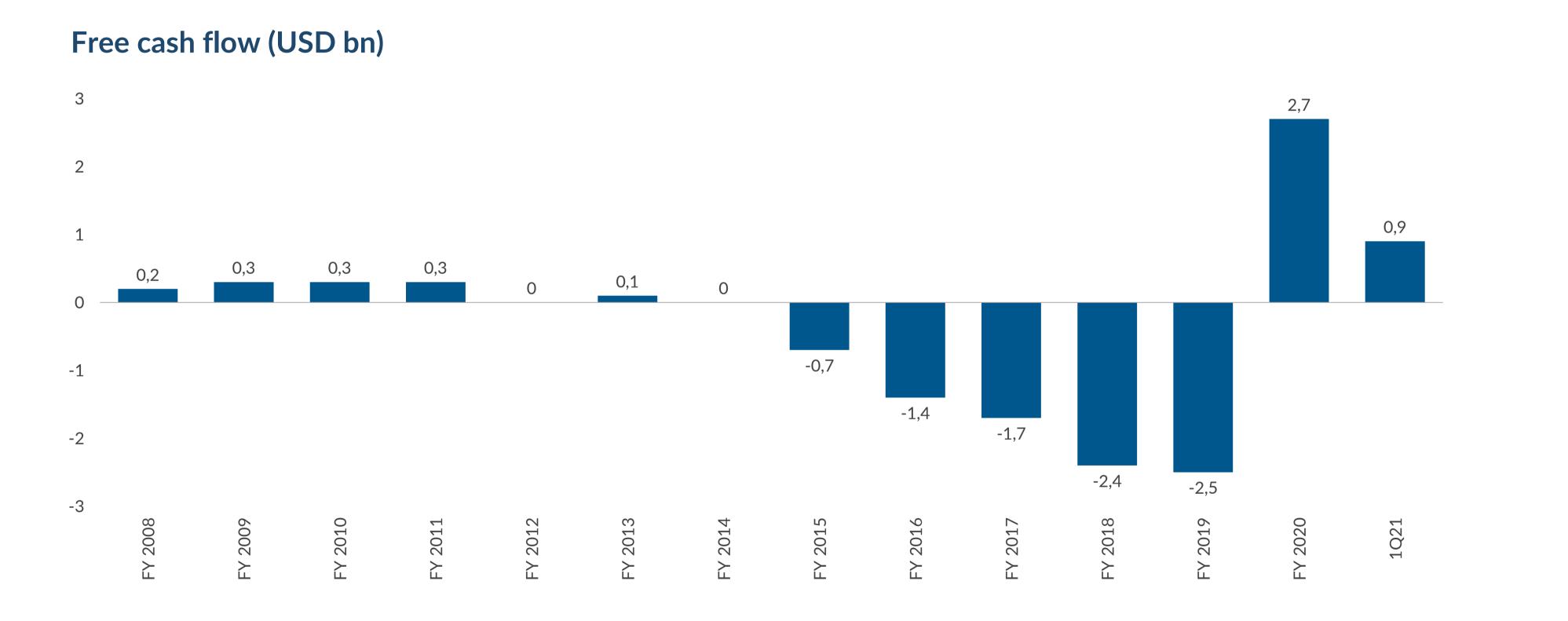
Includes sports and entertainment spending Source: UBS estimates; company data

By company^{*} (\$bn)

800m - 1 bn payTV households ex-China

	Subscriptions
X	208m
γ+	95m
on Prime Video	undisclosed
and HBO Max	64m
ock	33m
mCBS	30m

NETFLIX STARTING TO GENERATE CASH





TACTICAL PORTFOLIO BREAKDOWN

Basket	Weight	Potential upside	Risk	Potential Contribution	(%) Performance since 10th Fe
Big Tech	30.0%			10.1%	
Alibaba	10.0%	64%	Medium	6.4%	-12%
Facebook	10.0%	29%	Medium	2.9%	12%
Alphabet	5.0%	9%	Low	0.4%	10%
Amazon	5.0%	9%	Low	0.5%	4%
US Financials	27.0%			6.2%	
Wells Fargo	3.0%	73%	High	2.2%	36%
Bank of America	4.0%	20%	Medium	0.8%	21%
US Bancorp	4.0%	18%	Medium	0.7%	23%
Goldman Sachs	4.0%	22%	Medium	0.9%	14%
Synchrony Financial	4.0%	24%	Medium	1.0%	8%
JP Morgan Chase	4.0%	14%	Low	0.6%	8%
American Express	4.0%	2%	Low	0.1%	17%
BEACH Stocks	25.0%			8.6%	
Norwegian Cruise Line Holdings Ltd.	2.5%	87%	High	2.2%	26%
Carnival Corporation	2.5%	63%	High	1.6%	33%
United Airlines Holdings Inc.	2.5%	66%	High	1.7%	22%
American Airlines Group Inc.	2.5%	40%	High	1.0%	25%
Royal Caribbean Cruises Ltd.	2.5%	27%	High	0.7%	27%
Delta Air Lines Inc.	2.5%	32%	High	0.8%	8%
PARK HOTELS & RESORTS INC	2.5%	3%	High	0.1%	19%
Cedar Fair L.P	2.5%	8%	High	0.2%	14%
Ryman Hospitality Grou	2.5%	10%	High	0.3%	10%
Las Vegas Sands Corp.	2.5%	9%	High	0.2%	9%
Bottom-up Ideas	11.0%			7.5%	
GlaxoSmithKline	5.0%	84%	High	4.2%	6%
Intel	6.0%	55%	Low	3.3%	-2%
Commodity Producers	6.7%			3.4%	
Sibanye-Stillwater	3.3%	78%	High	2.6%	2%
Northam Platinum	3.3%	23%	Low	0.8%	27%
Anglo American	3.3%	33%		1.1%	17%



10th Feb

Individual trading opportunities

HOW WE CURRENTLY FEEL...

The JSE (remains) well placed for a pro-cyclical lead EM recovery:

Some of the key macro themes we could see playing out over the course of 2021:

- Gradually improving global growth outlook
- High yield EM currency strength (ZAR)
- Firmer commodity prices
- EM equity outperformance (vs DM) lead by higher beta EM's that have underperformed (SA, Turkey, • Brazil) over the more self reliant EM's (China/Taiwan) which outperformed in 2020

Some of the key themes playing out on the JSE:

- Cyclical recovery from domestics (Banks/retail/property/insurance)
- Naspers/Prosus balances the index with defensive growth (50% discount)
- Basic material sector screening as cheap if commodity prices hold •
- Overall rating of the index is low relative to EM



12M return scenarios for various asset classes in rand terms

- Return (accelerated global growth)
- Return (global growth begins to decelerate)
- Anchor expected return



Anchor expected return by domestic asset class

	Domestic equity	Domestic bonds	Domestic property	US\$/rand
Anchor expected return (in US dollar)	12.6%	9.8%	8.5%	2.5%

Source: Anchor

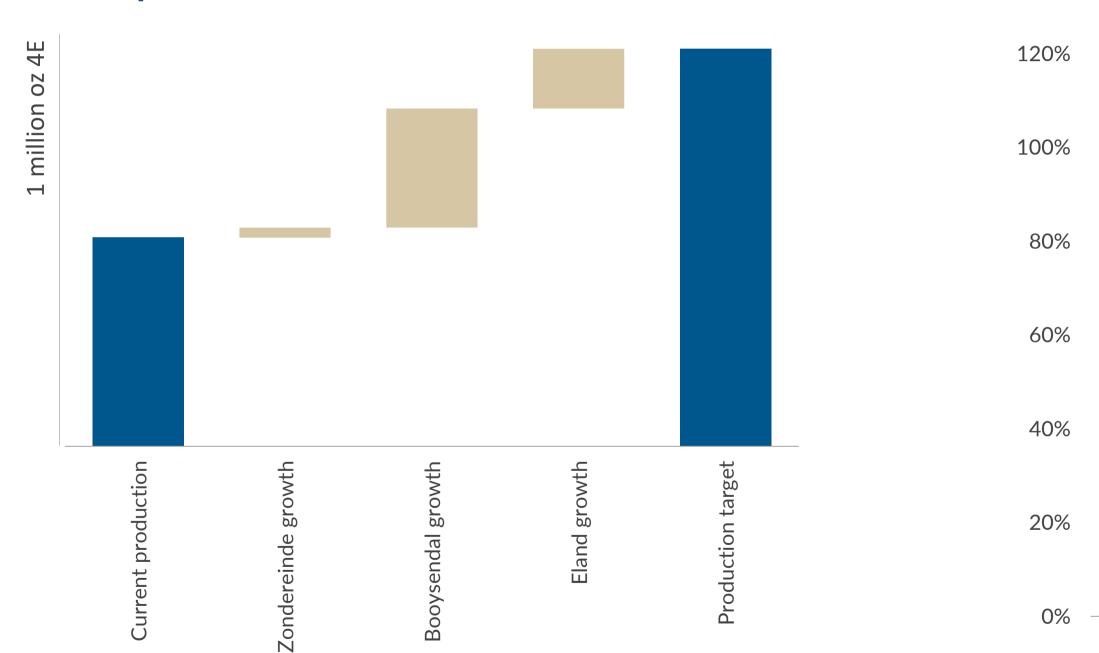
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SA All Bond Index

US\$/Rand Currency

NORTHAM-PLATINUM

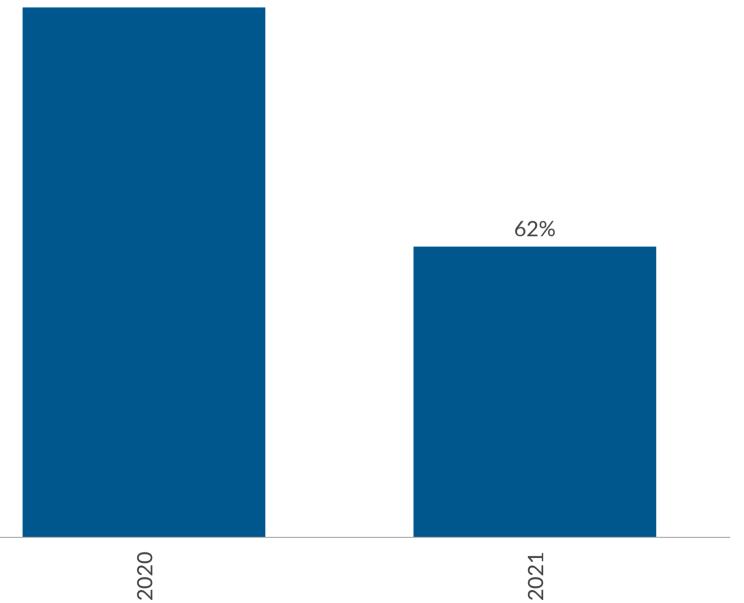
Annual production





PGM basket (R/oz.)

113%



Source: Northam Platinum

ANGLO AMERICAN

Diversified portfolio with exposure to

- Supply-tight commodities like iron ore, PGMs
- "Green" metals like copper and nickel •

Growing copper volume c. 19% from 2022

Quellaveco first production starts 2022

Trading at 5x earnings with consensus 2021 earnings growth of 254%

Comm

Coppe

Iron or

Palladi

2021 commodity price strength

nodity	Price strength
er	10 year high
ore	10 year high
lium	All-time high

WHERE WILL THE MONEY BE MADE

Domestic Equity

- Global risk-on investor mood flowing through to emerging markets and SA is a beneficiary
- Chinese economic strength will benefit resource counters and Naspers (combined 50% of the market)
- Domestic SA-Inc shares still fairly cheap and have the potential to re-rate

Global Equity

- Increasingly about share selection as indexes hit all-time highs:
- Still value in some "re-opening" shares
- Great value in big tech, which are experiencing phenomenal growth rates
- Banks and pharma companies relatively cheap with improving prospects

Domestic Fixed Income

Global Fixed Income

Bonds are cheap

Slight overweight risk to capture possible capital gains and higher yields

Domestic bonds are still attractive

Bonds have moved dramatically and yields are becoming interesting again.

Risk of an inflation overshoot in the near term.

Longer terms corporate tax hikes and a normalisation of growth are positive for bonds.

Shorter duration bonds are useful as a repository for cash if you don't want maximum equity exposure.

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