SA AND GLOBAL EQUITIES GET EXPOSURE TO THE GROWTH

PETER ARMITAGE OCOTBER 2020

ANCHOR

NAVIGATING CHANGE

73700829612466071701991779042778

5490 97 602 063 41123 94 001 27 16384 49

160548110908182997 018622

BECOME A GLOBAL INVESTMENT CITIZEN

- The traditional "big league" asset management industry has to defend the status quo
- The status quo has produced poor results for years and will continue to do into the future
 - The SA "buy and hold" strategy is broken
 - SA pension funds are taking massive concentrated risks
- Investors simply have to get exposure to the assets in the world producing US\$ growth to achieve returns
- We project a 12-month return of 11.3% for SA equities
- We project a 12-month return of 5% in US\$ for global equities





MONEY SUPPLY IS LIFTING ALL BOATS

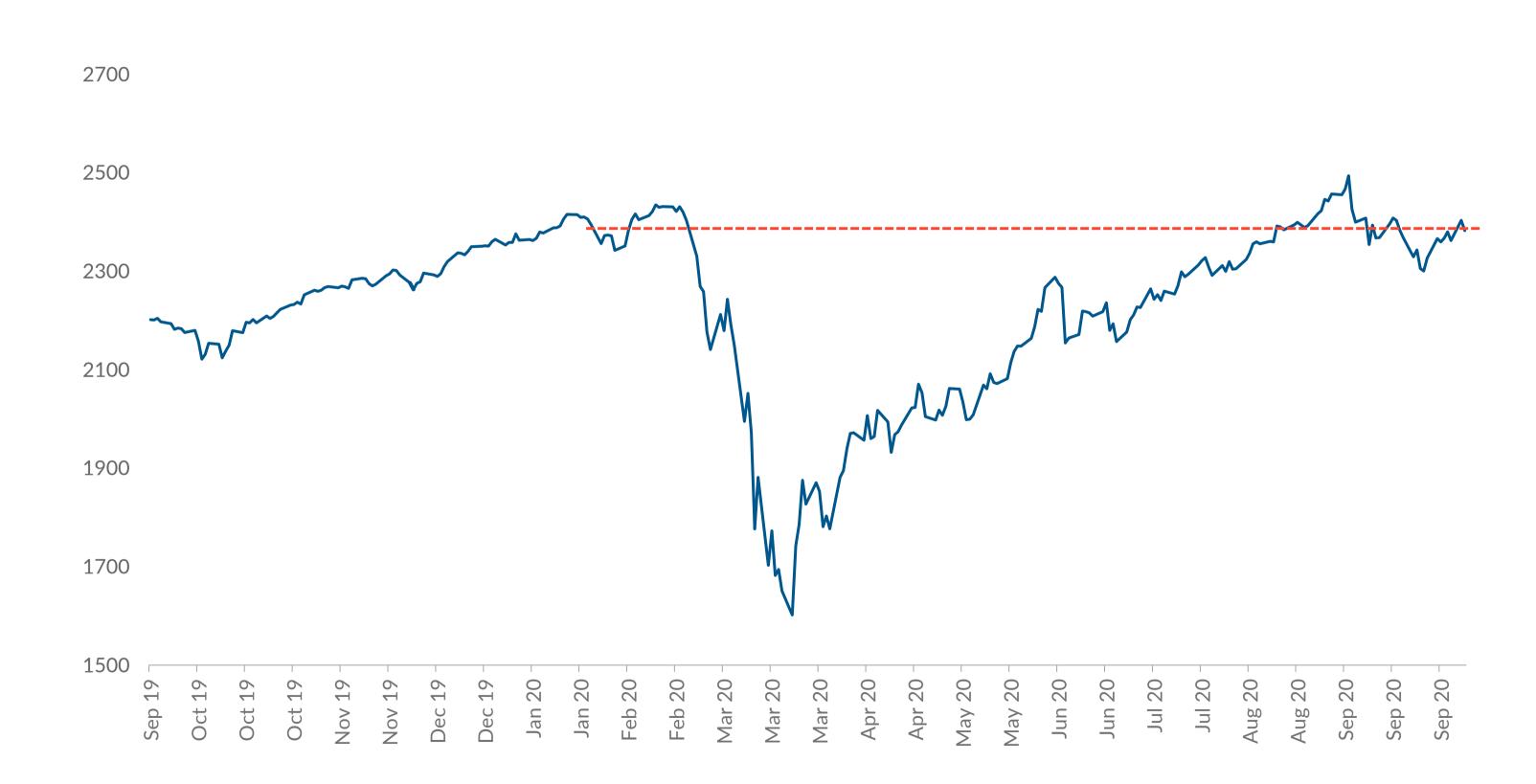
M2: THE NUMBER THAT COUNTED

Money supply growth in 2020 has been the fastest on record

Federal Reserve Money Supply M2 YoY % change - mid price

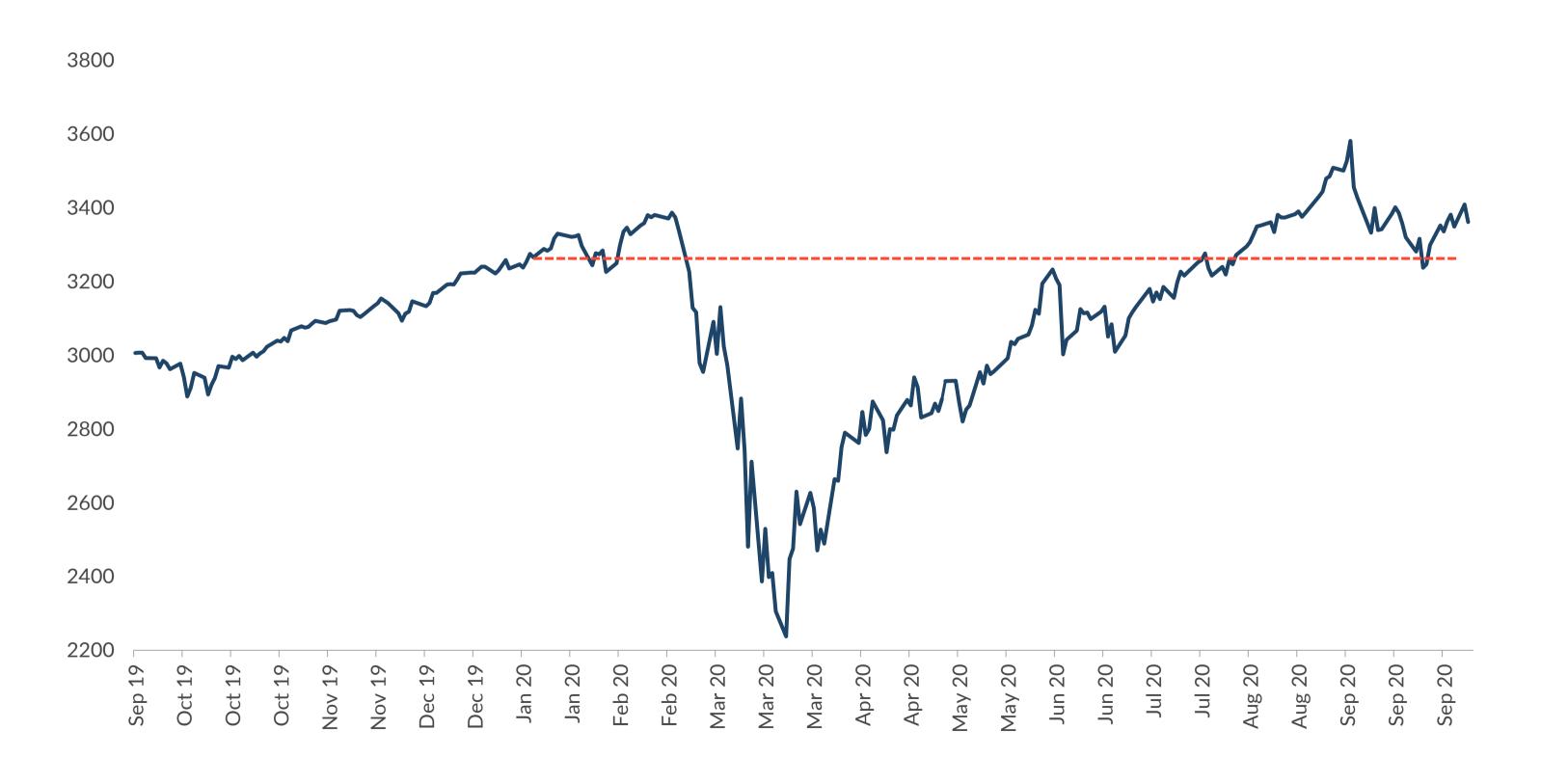


MSCI WORLD





S&P 500 YTD



MCDONALDS



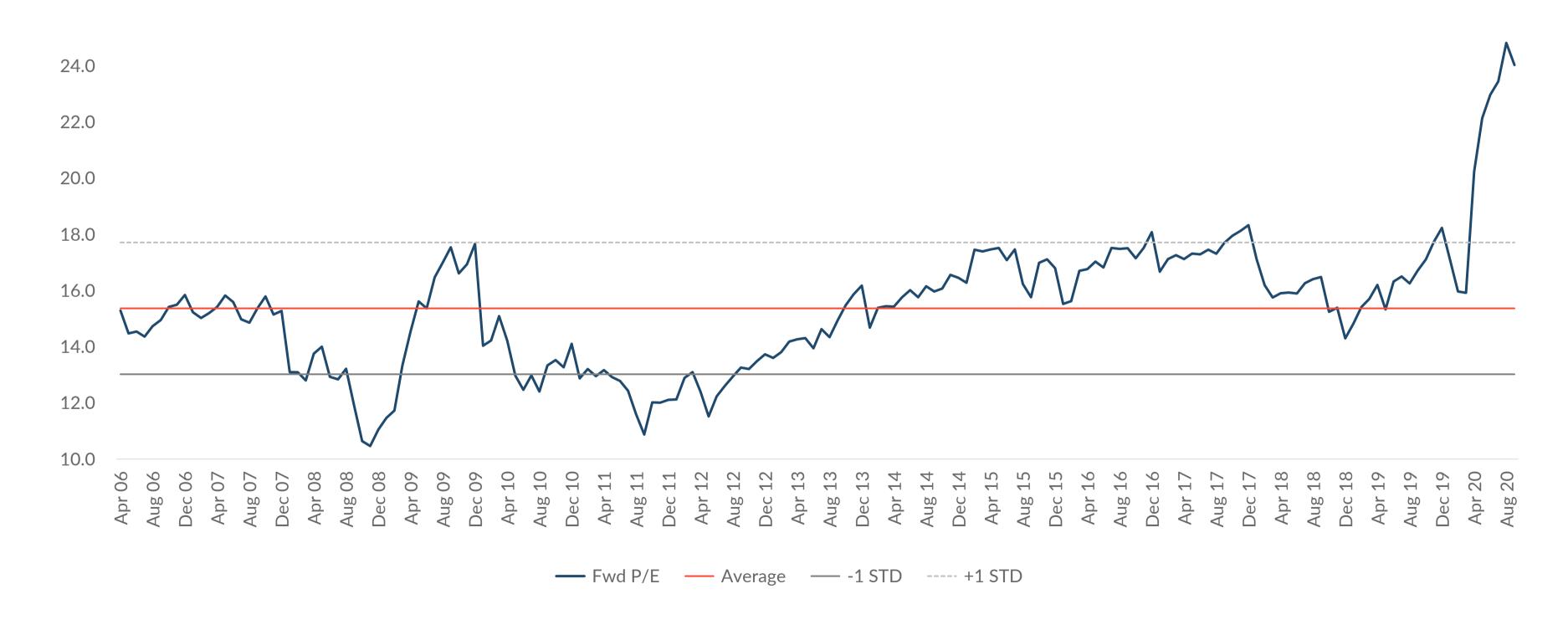


S&P 500 - YTD

| S&P 500 YTD | % Average Weight | Contribution to Return (%) | Total Return (%) |
|---------------------------------------|------------------|----------------------------|---------------------|
| S&P 500 Portfolio | 100.0 | 5.6 | 5.6 |
| Information Technology (incl. Amazon) | 25.9 | 8.9 | 33.4 |
| Communication Services | 11.0 | 1.3 | 7.3 |
| Health Care | 14.5 | 0.6 | 6.0 |
| Materials | 2.5 | 0.1 | 5.3 |
| Consumer Staples | 7.3 | 0.3 | 4.4 |
| Not Classified | 0.3 | 0.0 | 0.0 |
| Utilities | 3.2 | -0.1 | -1.0 |
| Consumer Discretionary (excl. Amazon) | 10.4 | 0.2 | -3.4 |
| Industrials | 8.2 | -0.5 | -3.5 |
| Real Estate | 2.8 | -0.2 | -3.9 |
| Financials | 10.8 | -2.8 | -18. <mark>6</mark> |
| Energy | 3.0 | -2.1 | -48.5 |

WORLD MARKET VALUATION

MSCI WORLD FWD P/E





WORLD INDEX RATINGS

| | Earnings | Growth | | FWD P/E | | | |
|--|----------|--------|---------|---------|------|--|--|
| Name | YR1 | YR2 | Current | YR1 | YR2 | | |
| MSCI World Index | 44.6% | 11.6% | 23.8 | 16.5 | 14.8 | | |
| MSCI EM Index | 60.8% | -1.8% | 17.6 | 11.0 | 11.2 | | |
| MSCI All Country World Index (10% EM) | 46.7% | 9.0% | 22.8 | 15.6 | 14.3 | | |
| S&P 500 Index | 30.3% | 13.8% | 25.2 | 19.3 | 17.0 | | |

US ELECTIONS - SCENARIOS

Scenario A (A Democratic sweep or blue wave) is likely to result in the biggest policy changes as Democrats pursue their policies aggressively, reversing course on those policies implemented during the Trump years.

Scenario B and C (where the Senate and the Presidency are split) will make it difficult for either party to pursue their agenda robustly and very little incremental policy changes will likely ensue.

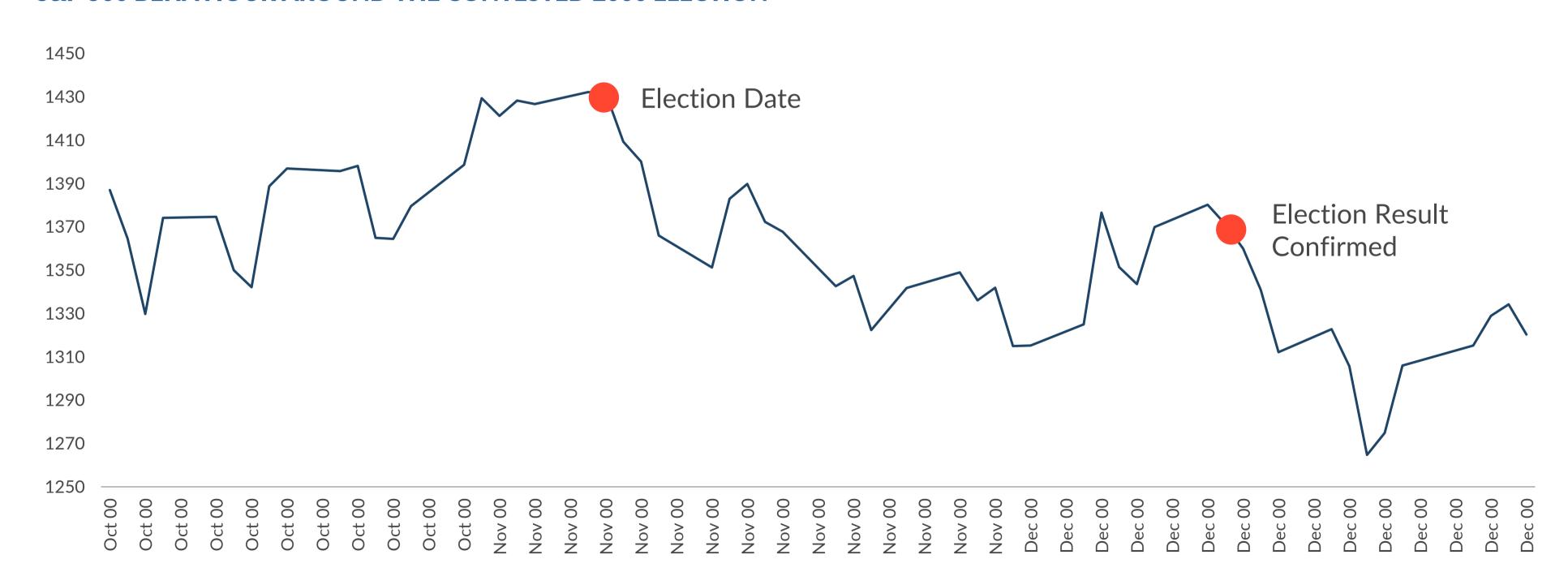
Scenario D (the status quo) is unlikely to see significant changes in policy as the Republicans maintain course on existing policies.

| | PRESIDENT | SENATE | HOUSE |
|------------|-----------|--------|-------|
| Current | | | |
| Scenario A | | | |
| Scenario B | | | |
| Scenario C | | | |
| Scenario D | | | |



UNCERTAINTY AROUND TIMING OF RESULT DUE TO MAIL-IN VOTING

S&P 500 BEHAVIOUR AROUND THE CONTESTED 2000 ELECTION

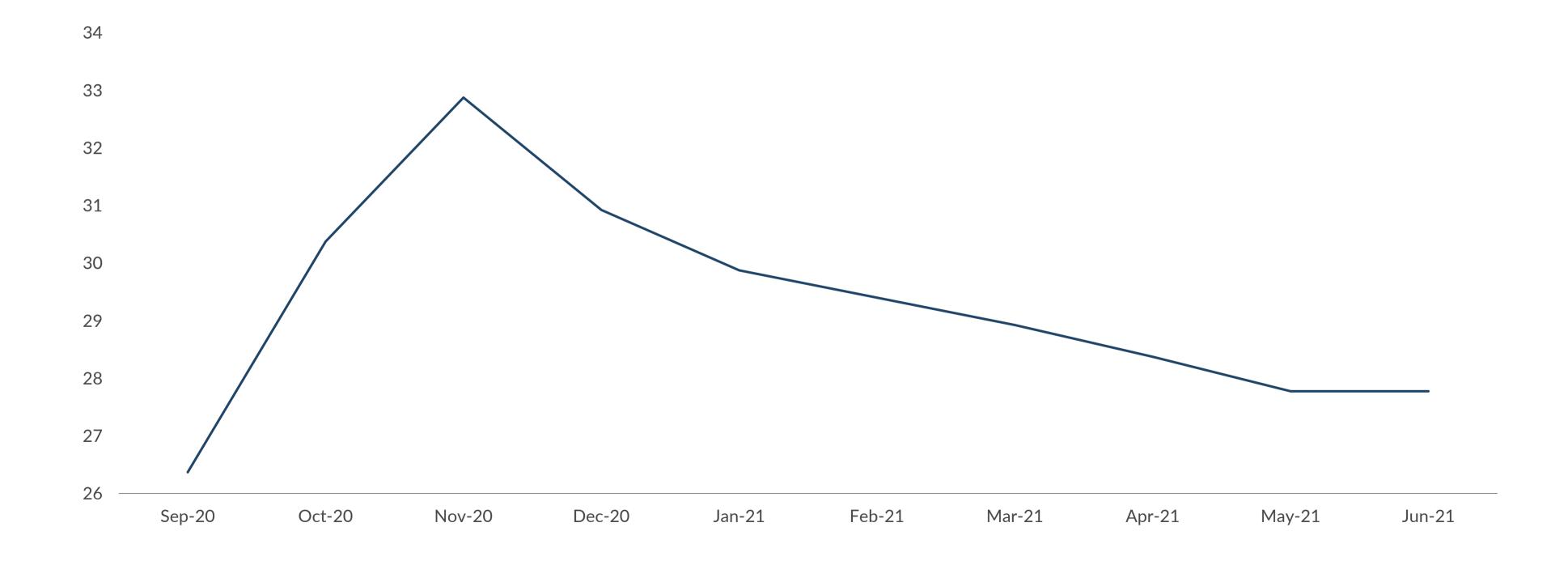




MARKETS ARE ALREADY ANTICIPATING UNCERTAINTY

COST OF PROTECTION AROUND ELECTION DATE IS 20% HIGHER THAN CURRENT ELEVATED LEVELS

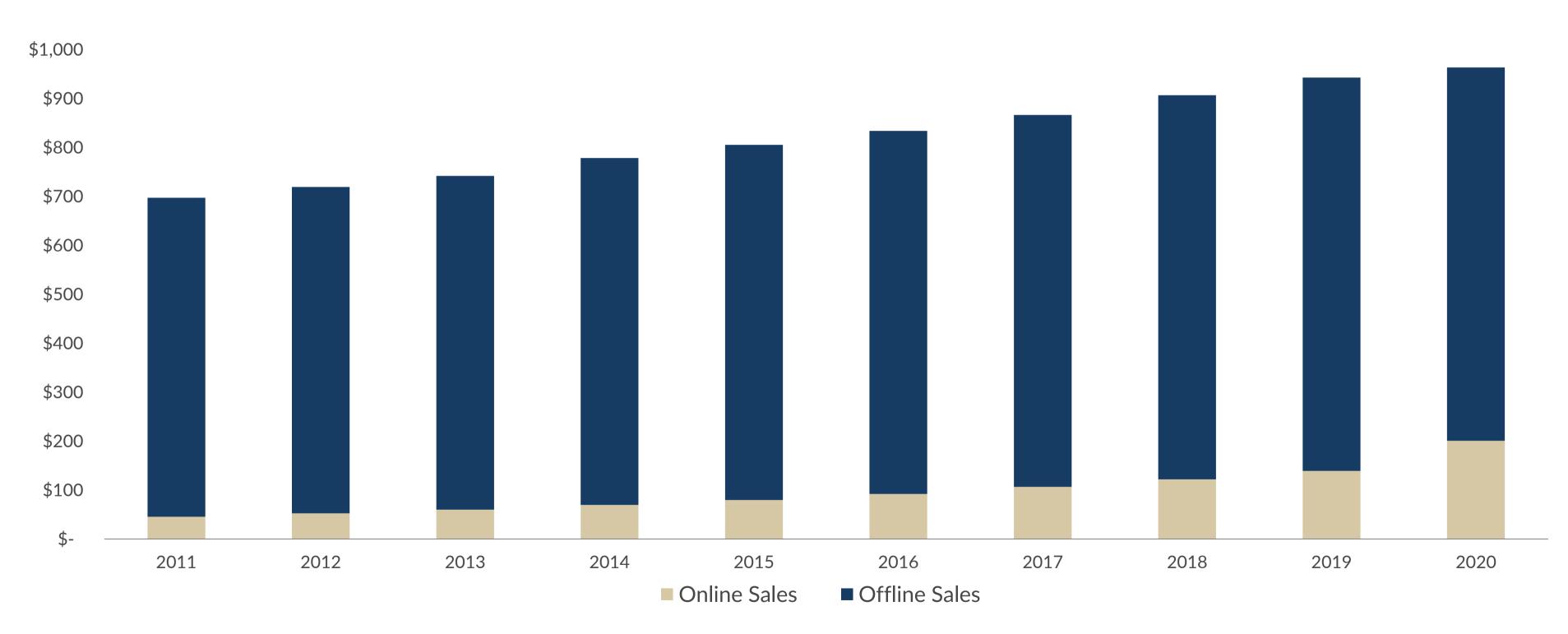
CBOE VOLATILITY INDEX (VIX): CBF: LAST PRICE: 29 SEPT 2020



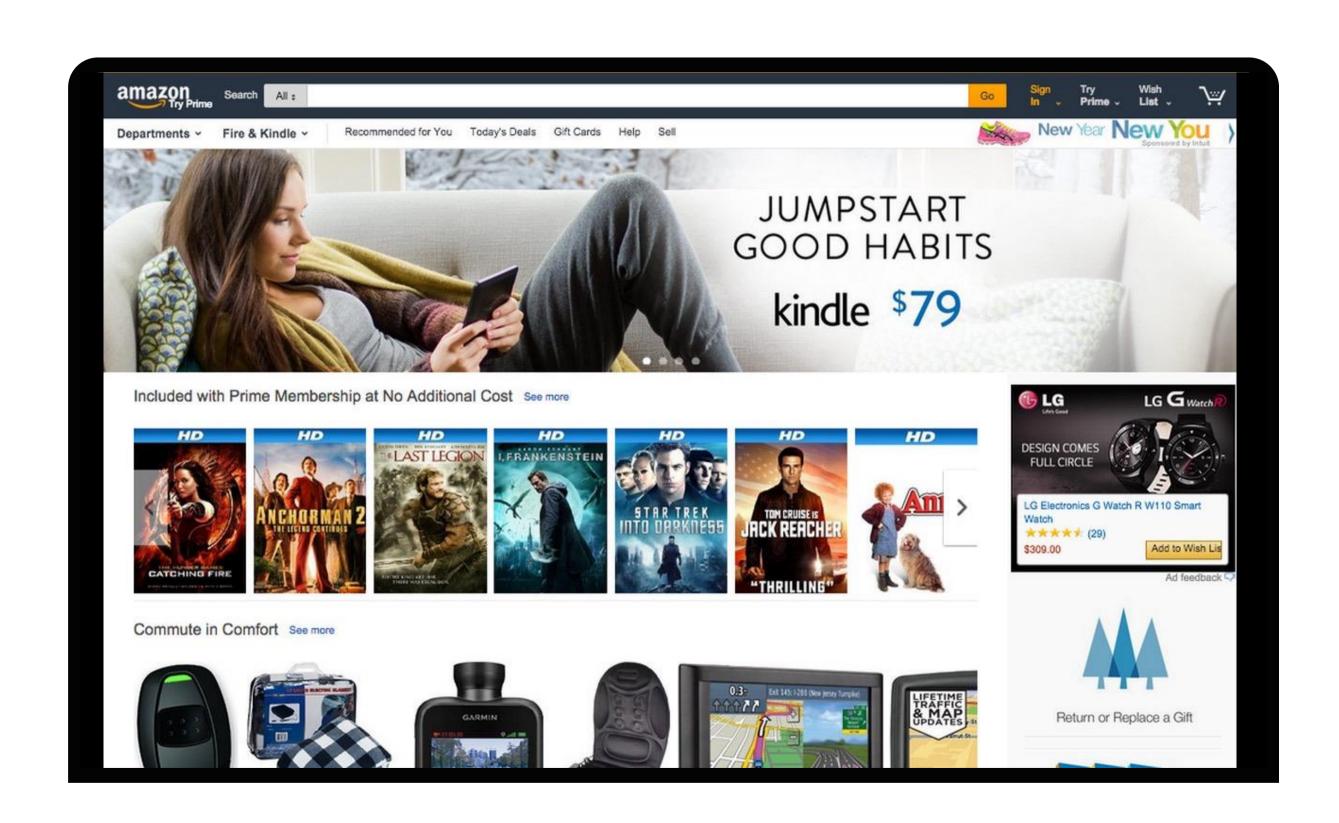


ECOMMERCE PENETRATION

US Q2 RETAIL SALES

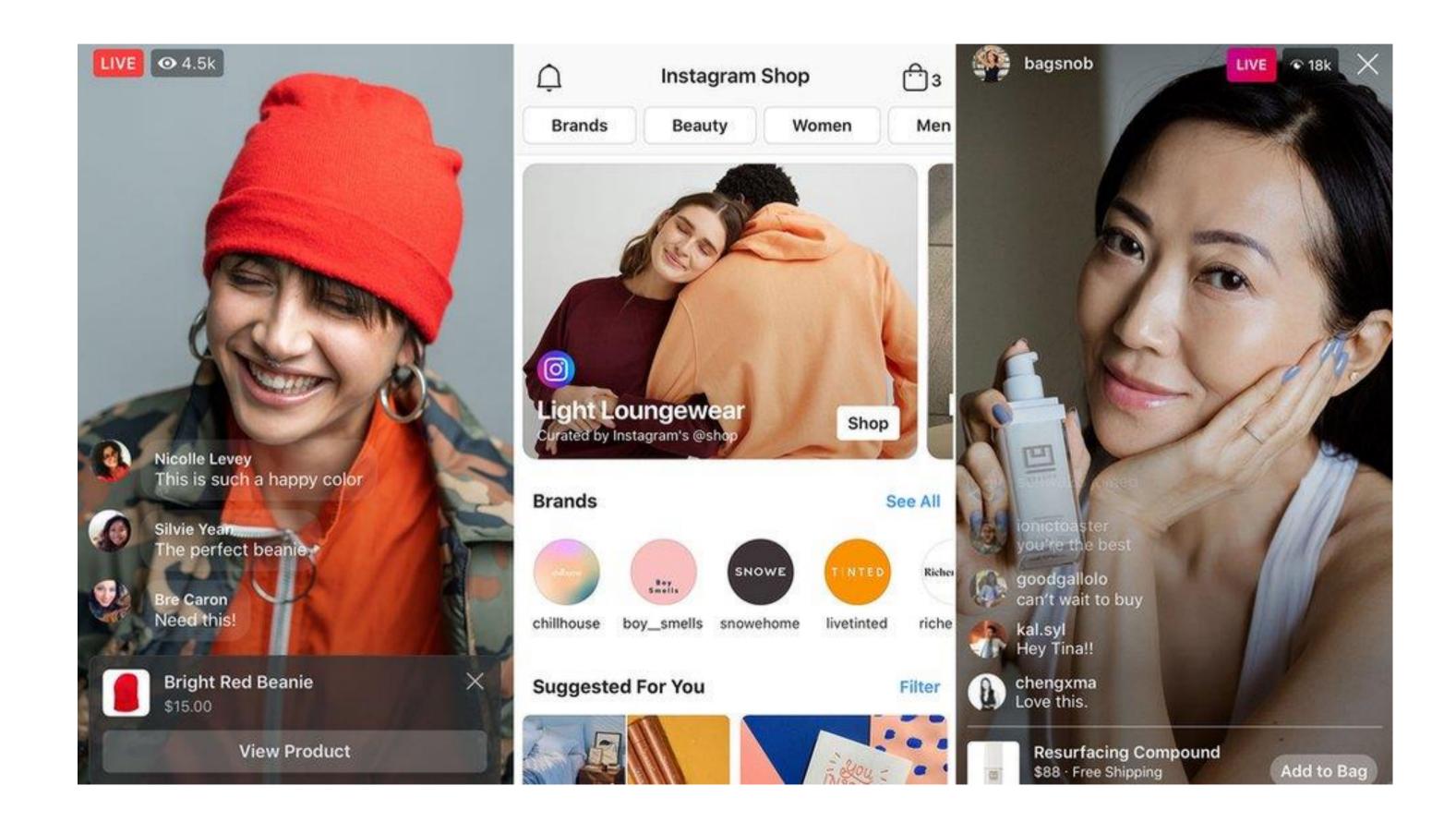


ONLINE RETAIL STILL STRONG





...BUT SOCIAL COMMERCE IS COMING





BUT SOCIAL COMMERCE IS COMING...

- 63% of Americans use Instagram daily
- 60% of these users
 discover new products
 on the platform
- LTV of a digital customer
 4x of average customer





BUT SOCIAL COMMERCE IS COMING...





Logistics



Payment Processing





Advertising



Discovery





facebook











Discovery

- Increased ad spend
- 5% take rate on GMV

US\$20bn

US\$10bn (on US\$200bn)

JP MORGAN DIVERSIFICATION & B/S STRENGTH

| December | January | February | March | April | May | June | July | August | September | October | October | December | January | February | March | April | May | June | July | August | September | October | October | October | December | January | June | July | August | September | October | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | January | June | July | August | September | October | December | Octo

- The best run of the large US banks
- A strong diversified portfolio
- Provisions for credit losses peaked in Q2 2020
- Big opportunity to cut costs through digitisation of operations - to partly offset low interest rates
- Modest valuation (P/TBV of 1.6x) combined with strong recovery in earnings in 2021 and 2022

RESERVE BUILD PEAKED IN Q2 2020

2Q20 Reserve build

| Allowance for credit losses (\$B) ¹ | | | | | | | | | | | | |
|---|--------------|----------------------------|-----------------------|--------------------|-----------------------|---------------|--|--|--|--|--|--|
| | 12/31/2019 | CECL adoption impact | 1Q20 Reserve build | 3/31/2020 | 2Q20 Reserve build | 6/30/2020 | | | | | | |
| Consumer Card Home Lending | \$5.7 1.9 | \$5.5 0.1 | \$3.8 0.3 | \$15.0 2.3 | \$2.9 0.9 | \$17.8 3.2 | | | | | | |
| Other Consumer ² Total Consumer Wholesale ² | 8.3 6.0 | 0.3 5.9 (1.6) | 0.3 4.4 2.4 | 1.3 18.6 6.8 | 0.6 4.4 4.6 | 22.9 11.4 | | | | | | |
| Firmwide | \$14.3 | \$4.3 | \$6.8 | \$25.4 | \$8.9 | \$34.3 | | | | | | |

| U.S. unemployment rate ³ | | | |
|-------------------------------------|-------|------|------|
| Base Case outlook at: | 4Q20 | 2Q21 | 4Q21 |
| 1Q20 | 6.6% | 5.5% | 4.6% |
| 2Q20 | 10.9% | 9.0% | 7.7% |

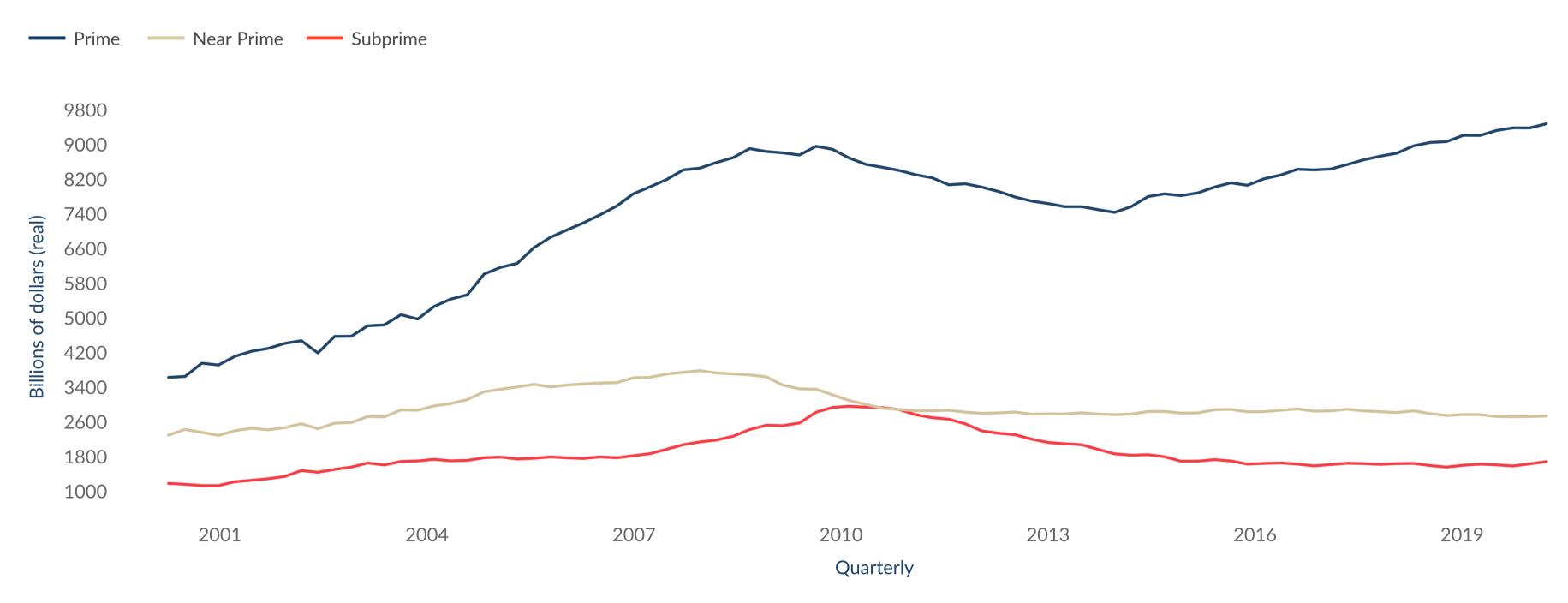
| U.S. real GDP – cumulative change ⁴ | | | | | | | | | | |
|--|--------|--------|--------|--|--|--|--|--|--|--|
| Base Case outlook at: | 4Q20 | 2Q21 | 4Q21 | | | | | | | |
| 1Q20 | (5.4%) | (2.3%) | 0.3% | | | | | | | |
| 2Q20 | (6.2%) | (4.0%) | (3.0%) | | | | | | | |



TWO-THIRDS OF HOUSEHOLD DEBT IS PRIME

TOTAL HOUSEHOLD LOAN BALANCES

Source: Bloomberg

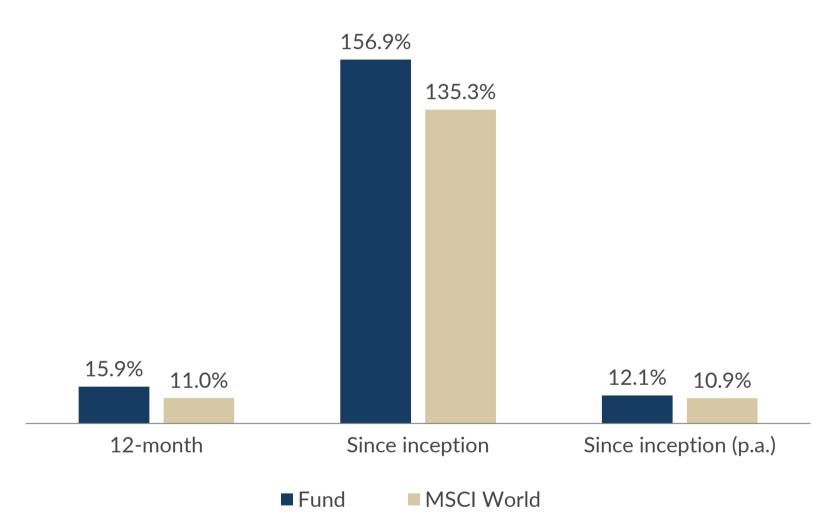




DEVELOPING A STRONG TRACK RECORD WITH A FOCUS ON OFFSHORE INVESTMENT PRODUCTS

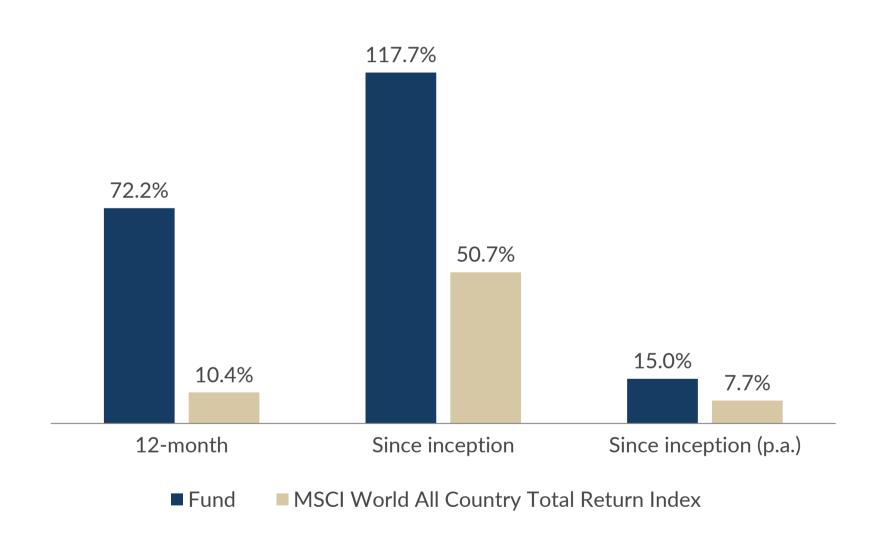
GLOBAL HIGH STREET EQUITY¹

Performance against benchmark to September 2020



ANCHOR GLOBAL EQUITY FUND²

Performance against benchmark to September 2020



^{1,} Source: Morningstar at 30 September 2020. The returns quoted on this model portfolio are indicative and calculated gross of all fees, brokerage and costs. Consequently, individual client portfolio returns may differ to the returns quoted due to this factor and portfolio manager discretion around weightings of shares.

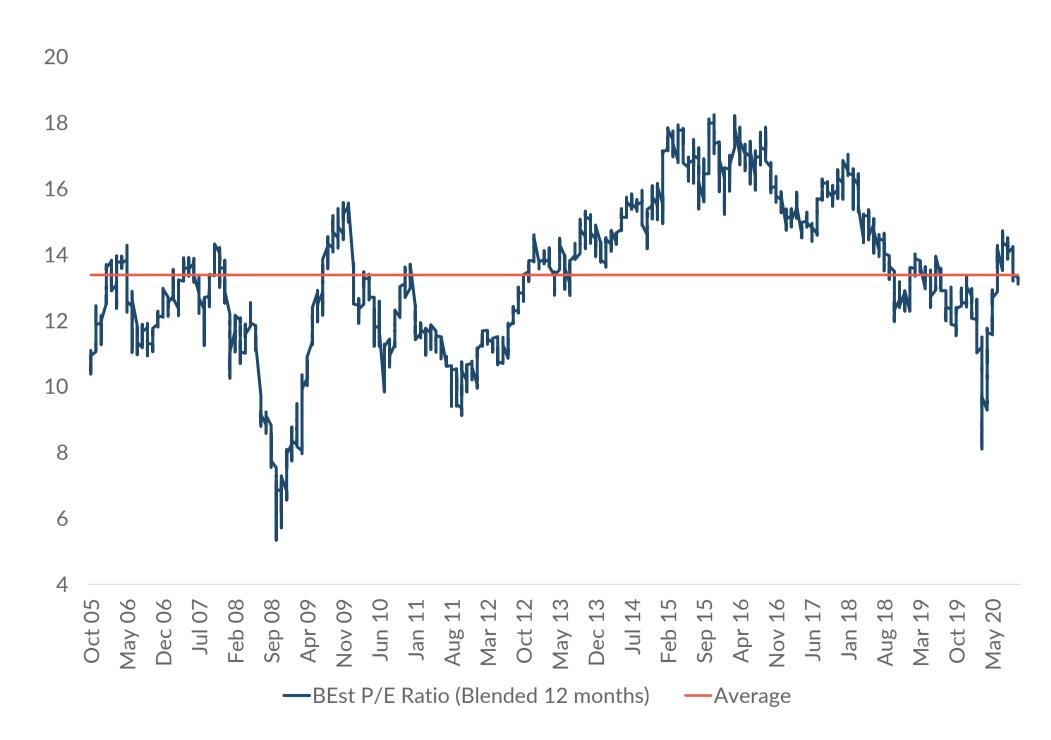
^{2,} The Sanlam Global Equity Fund is a sub-fund of the Sanlam Universal Fund PLC. Source: Morningstar as at 30 September 2020. Inception date: 13 May 2015.. Investment performance is for illustrative purposes only and calculated by taking actual initial fees and ongoing fees into account for the amount shown with income reinvested on reinvestment date. Highest and lowest calendar year performance since inception – High: 31.1%; Low: -13.6%. Annualised return is the weighted average compound growth rate over the period measured. Actual annualised figures are available upon request.



SA EQUITIES

- Resources attractive global infrastructure stimulus
- Naspers discount exhaustion
- Domestics no longer buy and hold, but lots of opportunities
- Rand hedge not homogenous, but some opportunities
- Projected 12-month return of 11.3%

JSE ALLSHARE INDEX





THE SA EQUITY MARKET

| Industry | Weight | SA 44% | Emerging 42% | Global 5% |
|----------------------------|--------|-----------|-----------------|--------------|
| Financials | 28* | | | |
| - Banks | 12% | 12% | | |
| - Insurers | 6% | 6% | | |
| - Other | 10% | 10% | | |
| Basic Materials | 27% | | | |
| - Precious metals | 13% | | 13% | |
| - Iron Ore | 8% | | 8% | |
| Technology (Naspers) | 16% | | 16% | |
| Consumer Services (Retail) | 10% | 6% | 1% | 3% |
| Consumer Goods | 9% | | | |
| - Tobacco | 4% | | 3% | 1% |
| - Luxury Goods | 2% | | 1% | 1% |
| Telecommunications | 4% | 4% | | |
| Health Care | 3% | 3% | 0% | |
| Industrials | 3% | 3% | | |
| | 100% | | | |

- 44% driven by SA economy
- Another 42% by emerging markets
- 27% in commodities which are trading at cyclical highs
- 16% technology (global avg over 30%), all in one company



HOW WILL THE SA EQUITY MARKET DO?

| | | | 5 YR EARNINGS ANNUAL EARNINGS GROWTH/M | ARKET RETURNS | |
|-------------------------|--------|-----------|--|---------------|------|
| Biggest Economic Driver | Weight | Base Case | Comment | Bull | Bear |
| SA Financials | 28% | 4% | Low SA GDP growth | 6% | -2% |
| Naspers | 16% | 15% | Best chance of growth | 20% | 10% |
| Platinum | 9% | 0% | Diesel car sales in steady decline | 5% | -7% |
| Iron Ore | 8% | 5% | Prices at cyclical highs | 5% | -7% |
| Gold | 7% | 0% | Ex-growth industry, prices high | 5% | -5% |
| SA Retail | 6% | 5% | Low SA GDP growth | 8% | 0% |
| Tobacco | 4% | 5% | Low growth and declining industry | 7% | 2% |
| Telecomms | 4% | 5% | Mature local industry | 8% | 2% |
| Healthcare | 3% | 3% | Flat profit pool | 8% | 0% |
| Industrials | 3% | 5% | Low SA GDP growth | 8% | -5% |
| Other | 11% | 8% | Some higher growth exposure | 10% | 5% |
| Weighted Return | | 5.7% | | 10.5% | 0.9% |

- 6% Rand per annum return as base case
- High risk, low/no return
- Not much to drive growth commodity prices at cyclical highs

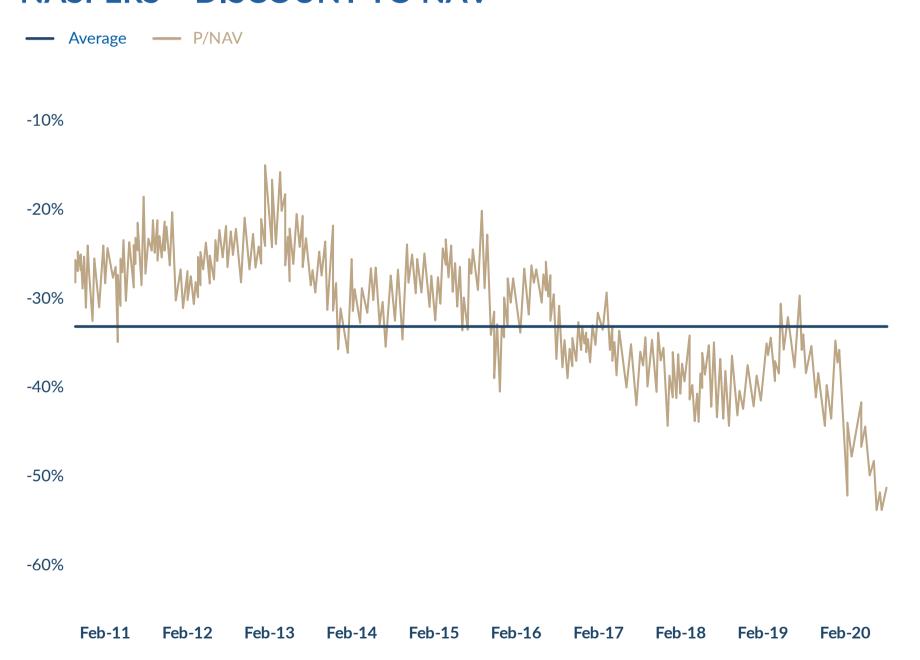
TECH THROUGH THE DECADES CHANGE IN LEADERSHIP

Source: BlackRock, PWC. Companies highlighted in blue represent new entrants in the Top 20 compared to the previous lists.

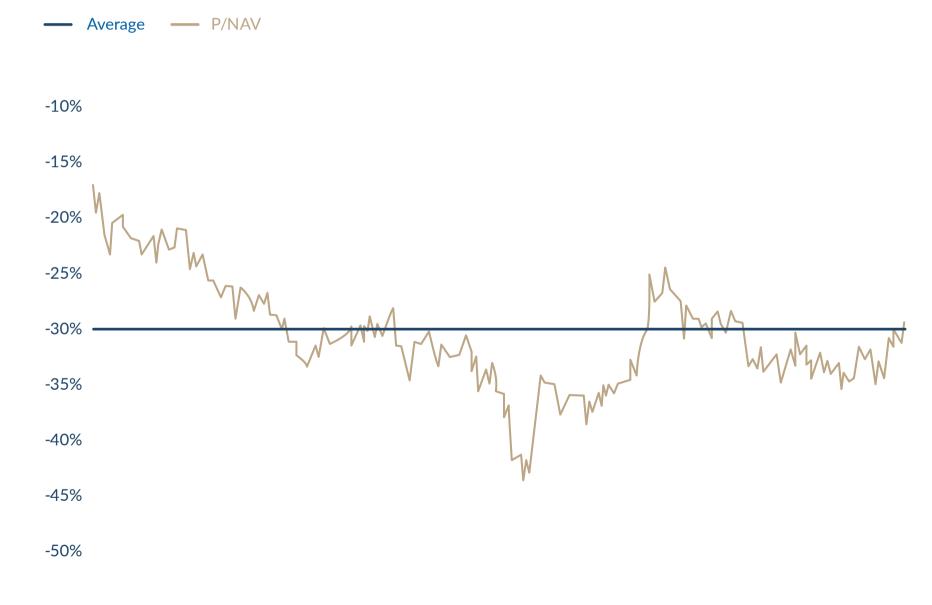
| | 1990: Mainframe & Japa | n | | | 2000: PC & Cellp | ohone | | | 2010: Internet & | Smartphone | | | 2020: In | ternet & China | |
|----|------------------------|----|-----|----|------------------|-------|-------|----|-----------------------------|------------|-------|----|------------|----------------|--------|
| 1 | IBM | \$ | 54 | 1 | Microsoft | \$ | 602 | 1 | Microsoft | \$ | 271 | 1 | Apple | \$ | 1 568 |
| 2 | Panasonic | \$ | 33 | 2 | Cisco | \$ | 366 | 2 | Alphabet | \$ | 197 | 2 | Microsoft | \$ | 1 505 |
| 3 | Hitachi | \$ | 32 | 3 | Oracle | \$ | 316 | 3 | Apple | \$ | 191 | 3 | Amazon | \$ | 1 337 |
| 4 | Toshiba | \$ | 28 | 4 | Intel | \$ | 275 | 4 | IBM | \$ | 172 | 4 | Alphabet | \$ | 953 |
| 5 | Sony | \$ | 20 | 5 | Nokia | \$ | 210 | 5 | Cisco | \$ | 138 | 5 | Facebook | \$ | 629 |
| 6 | NEC | \$ | 20 | 6 | IBM | \$ | 194 | 6 | Oracle | \$ | 123 | 6 | Tencent | \$ | 599 |
| 7 | Fujitsu | \$ | 19 | 7 | Dell | \$ | 131 | 7 | HP | \$ | 122 | 7 | Alibaba | \$ | 577 |
| 8 | Mitsubishi | \$ | 16 | 8 | Ericsson | \$ | 124 | 8 | Intel | \$ | 113 | 8 | Visa | \$ | 372 |
| 9 | Fanuc | \$ | 14 | 9 | Sony | \$ | 122 | 9 | Samsung | \$ | 111 | 9 | Mastercard | \$ | 294 |
| 10 | Sharp | \$ | 13 | 10 | Qualcomm | \$ | 116 | 10 | Qualcomm | \$ | 77 | 10 | TSMC | \$ | 274 |
| 11 | Fujifilm | \$ | 13 | 11 | Yahoo | \$ | 116 | 11 | Visa | \$ | 65 | 11 | Samsung | \$ | 260 |
| 12 | HP | \$ | 11 | 12 | HP | \$ | 114 | 12 | Amazon | \$ | 58 | 12 | Intel | \$ | 254 |
| 13 | Nintendo | \$ | 11 | 13 | EMC | \$ | 111 | 13 | SAP | \$ | 58 | 13 | NVidia | \$ | 226 |
| 14 | Canon | \$ | 9 | 14 | Motorola | \$ | 90 | 14 | Canon | \$ | 56 | 14 | Adobe | \$ | 205 |
| 15 | Showa Denko | \$ | 8 | 15 | Fujitsu | \$ | 80 | 15 | TSMC | \$ | 52 | 15 | Paypal | \$ | 202 |
| 16 | Motorola | \$ | 8 | 16 | Texas Instr. | \$ | 77 | 16 | Nokia | \$ | 48 | 16 | Tesla | \$ | 197 |
| 17 | Relx | \$ | 7 | 17 | NTT Data | \$ | 64 | 17 | Hon Hai | \$ | 41 | 17 | Netflix | \$ | 195 |
| 18 | Pioneer | \$ | 6 | 18 | Panasonic | \$ | 57 | 18 | Tencent | \$ | 40 | 18 | Cisco | \$ | 192 |
| 19 | Intel | \$ | 6 | 19 | Murata | \$ | 56 | 19 | BlackBerry | \$ | 38 | 19 | SAP | \$ | 169 |
| 20 | Kyocera | \$ | 6 | 20 | Hitashi | \$ | 53 | 20 | EMC | \$ | 36 | 20 | Oracle | \$ | 168 |
| | Top 20 | \$ | 335 | | Top 20 | \$ | 3 286 | | Top 20 | \$ | 2 005 | | Top 20 | \$ | 10 176 |

THE DISCOUNT DILEMMA

NASPERS - DISCOUNT TO NAV

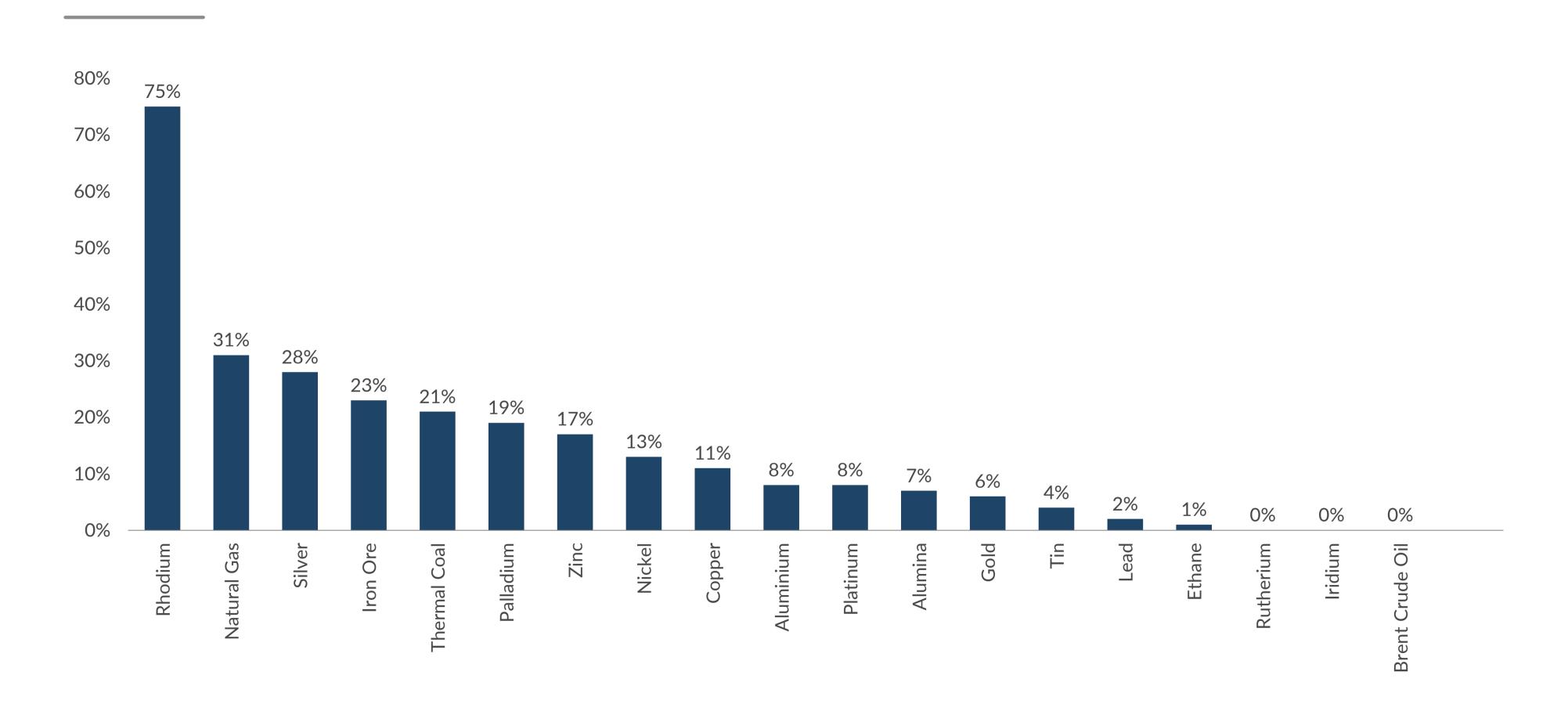


PROSUS - DISCOUNT TO NAV



Sep-19 Oct-19 Nov-19 Dec-19 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Jul-20 Aug-20

3Q RESOURCE PRICES



BECOME A GLOBAL INVESTMENT CITIZEN

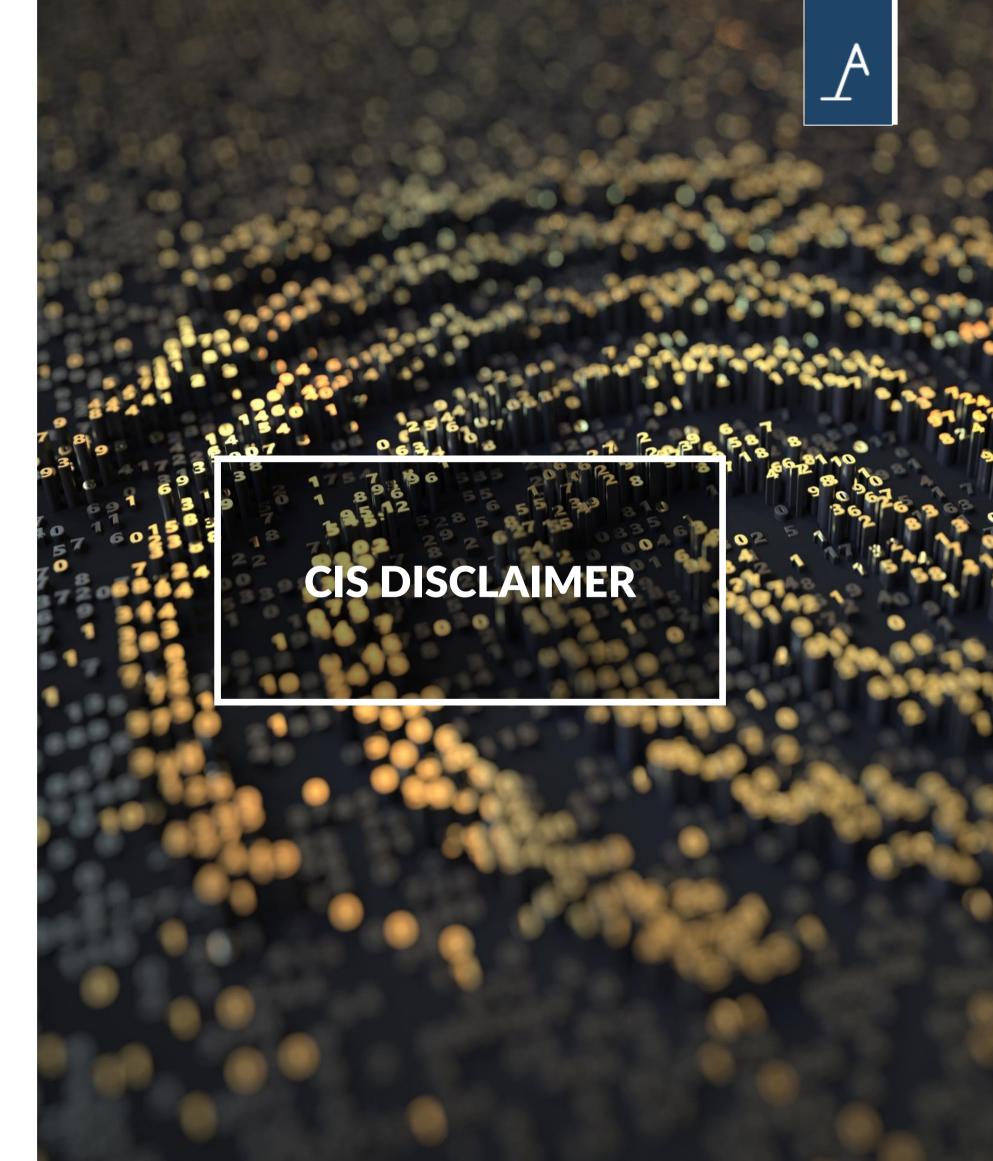
- The traditional "big league" asset management industry has to defend the status quo
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EMBRACING THE CAMBRIAN EXPLOSION

NICK DENNIS OCTOBER 2020

ANCHOR

NAVIGATING CHANGE

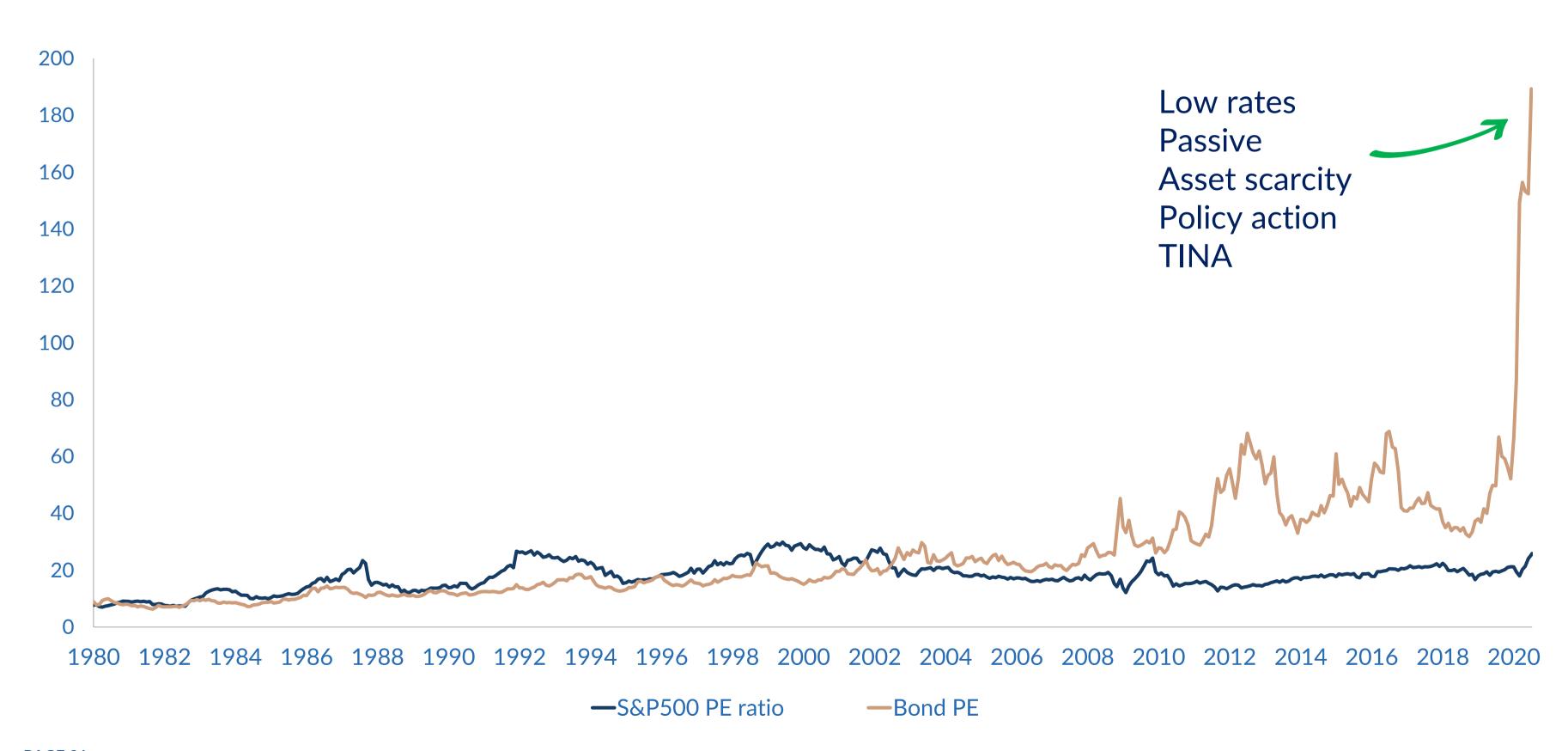


TOTO, I'VE A FEELING WE'RE NOT IN KANSAS ANYMORE





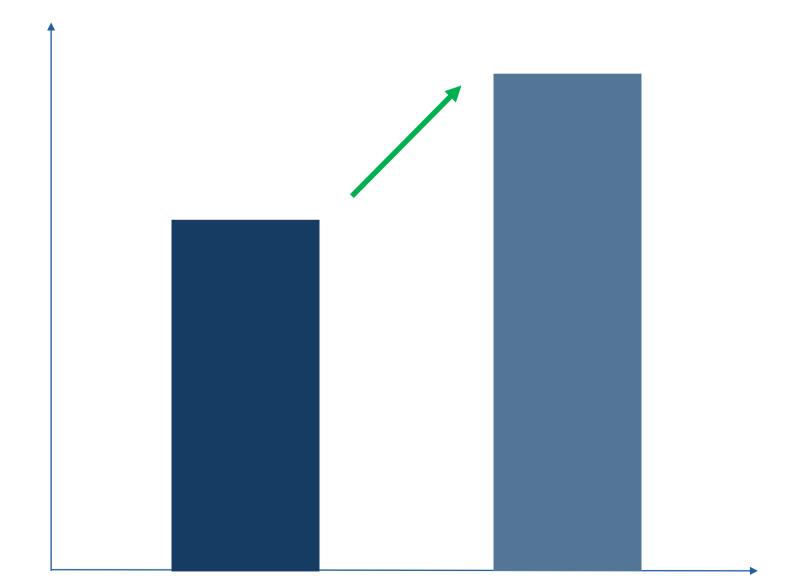
A 'RATIONAL' BUBBLE BREWING?



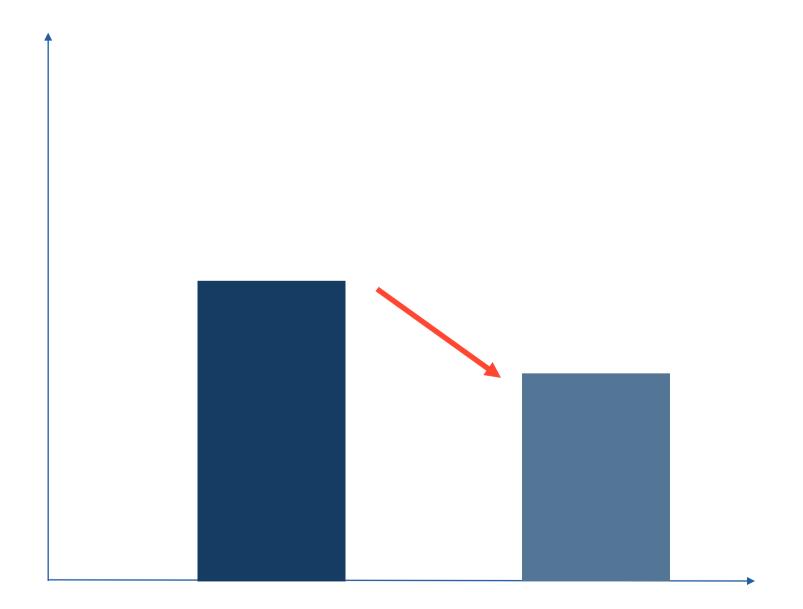


PE MULTIPLES - DON'T BANK ON MEAN REVERSION

QUALITY & GROWTH



LOW QUALITY, NO GROWTH





THE SECOND CAMBRIAN EXPLOSION





DEMOCRATISING THE BUILDING BLOCKS OF BUSINESS





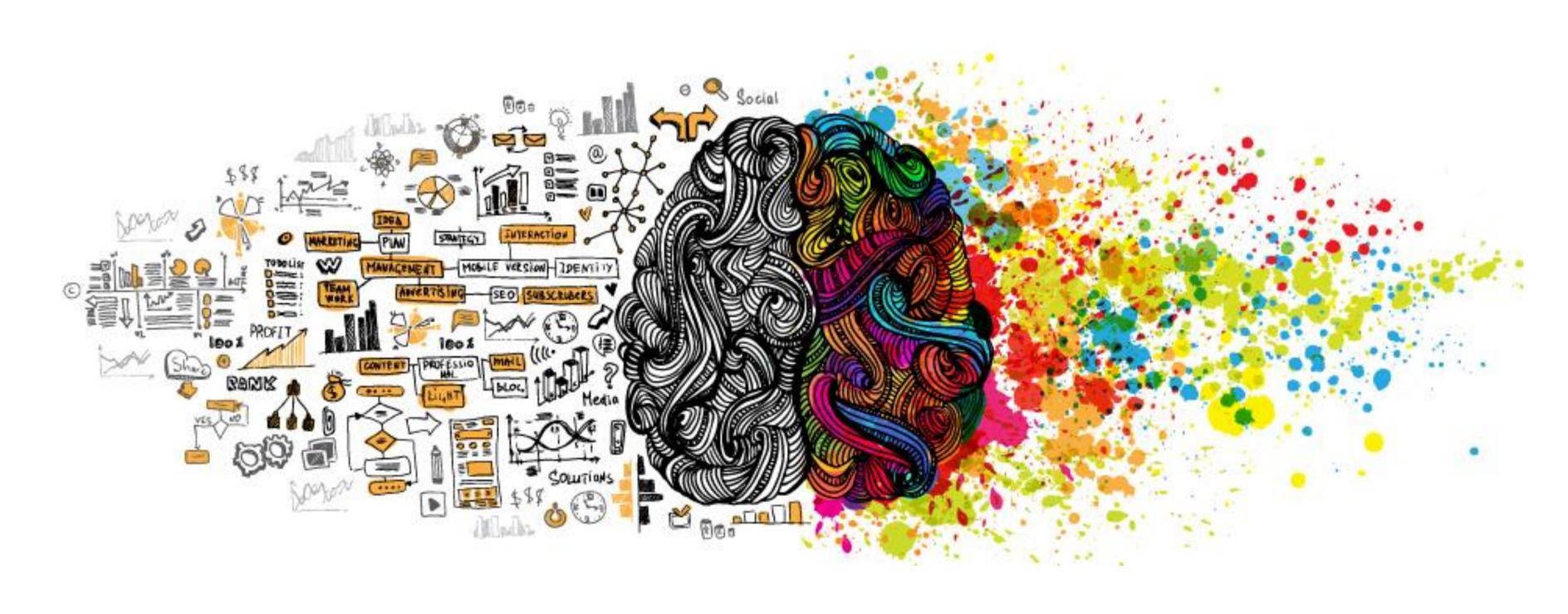






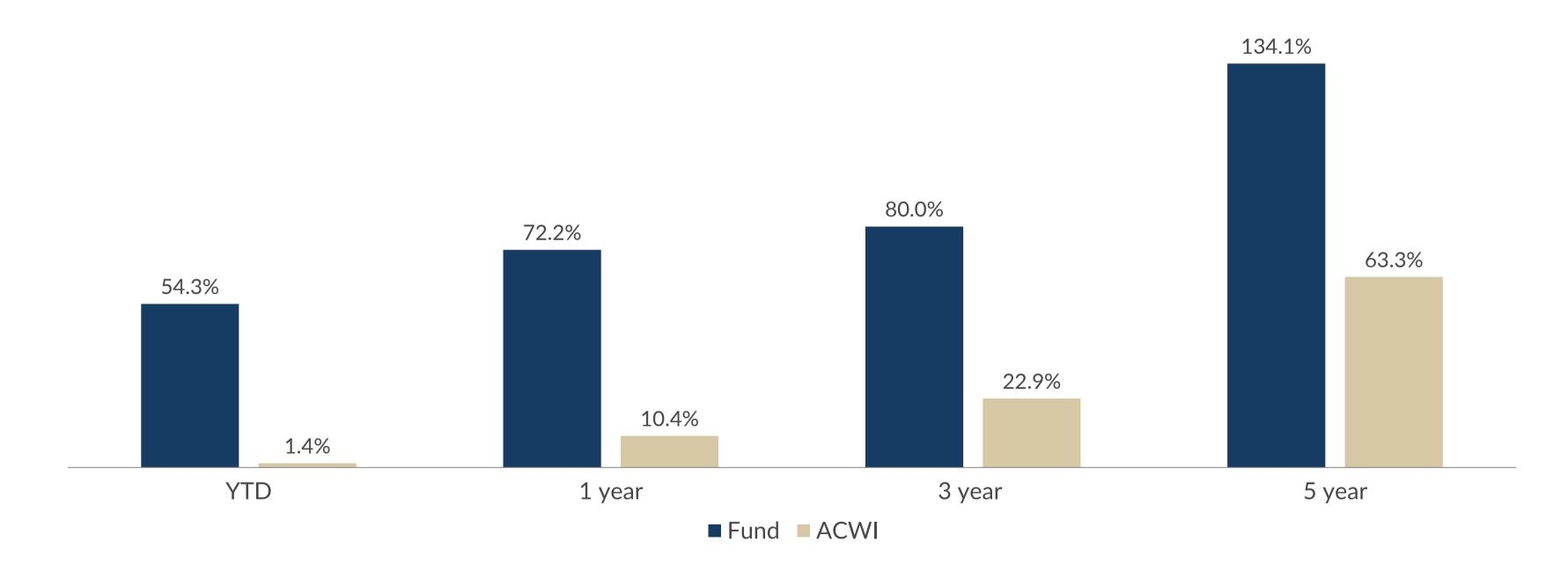


MULTIBAGGERS





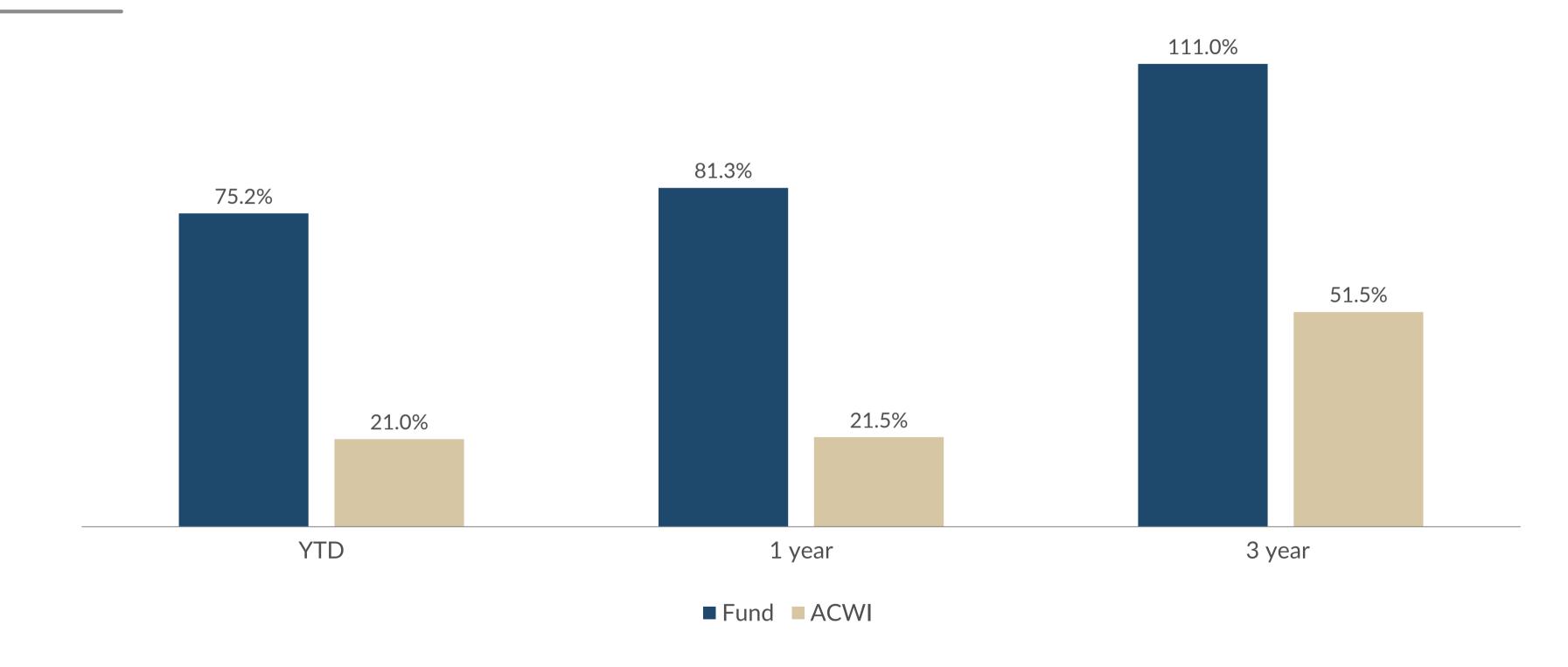
ANCHOR GLOBAL EQUITY FUND (USD)



Anchor Global Equity Fund, a sub- fund of the Sanlam Universal Funds PLC (USD). Source: Morningstar as at 30 September 2020, Inception date 13 March 2015. The annualised (since inception) fund performance was 15.0% against the benchmark of 7.7% and the cumulative (since inception) fund performance was 117.7% against the benchmark of 50.7%. Investment performance is for illustrative purposes only and calculated by taking actual initial fees and ongoing fees into account for the amount shown with income reinvested on reinvestment date. Past performance is not necessarily an indication of future performance. Highest and lowest calendar year performance since inception – High: 31.1%; Low: -13.6%. Annualised return is the weighted average compound growth rate over the period measured. Actual annualised figures are available to the investor on request.



ANCHOR BCI GLOBAL EQUITY FEEDER FUND (ZAR)



Source: Morningstar as at 30 September 2020, Inception date 2 November 2015. The annualised (since inception) fund performance was 19,5 % against the benchmark of 13,0% and the cumulative (since inception) fund performance was 140,0% against the benchmark of 82,7%. Investment performance is for illustrative purposes only and calculated by taking actual initial fees and ongoing fees into account for the amount shown with income reinvested on reinvestment date. Past performance is not necessarily an indication of future performance. Highest and lowest calendar year performance since inception – High: 27%; Low: -11,3%. Annualised return is the weighted average compound growth rate over the period measured. Actual annualised figures are available to the investor on request.

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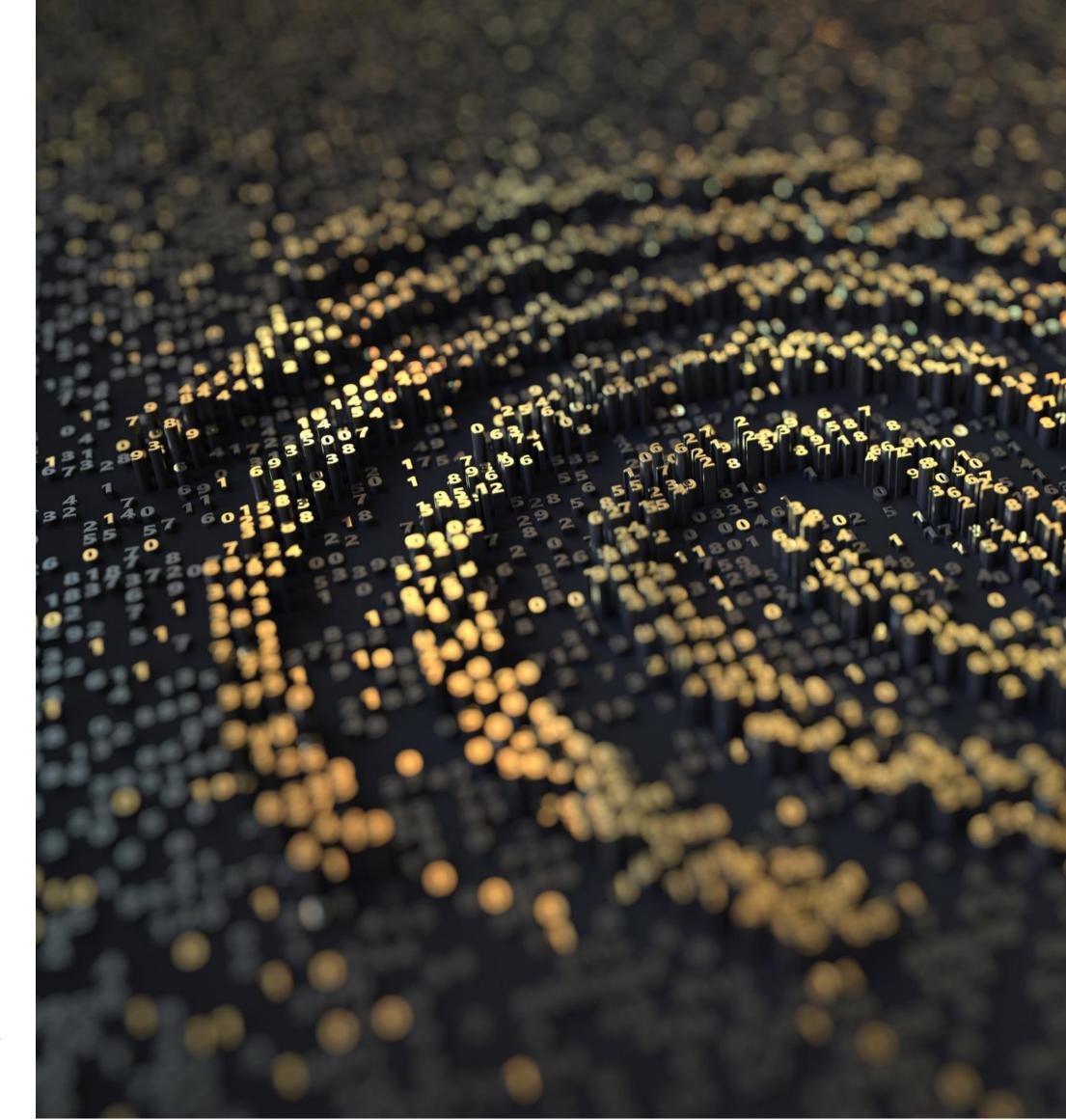
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HENRY BIDDLECOMBE OCTOBER 2020

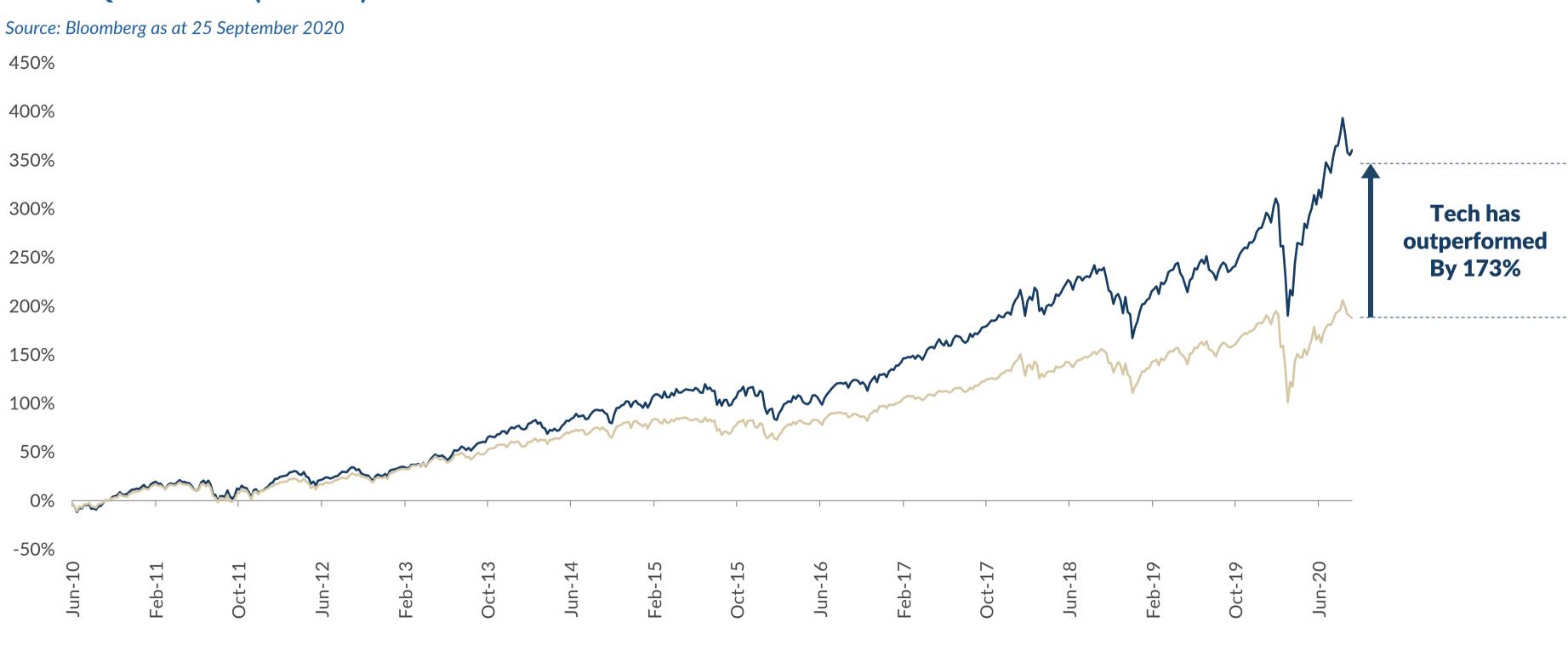
ANCHOR

NAVIGATING CHANGE



THE WORLD IS CHANGING

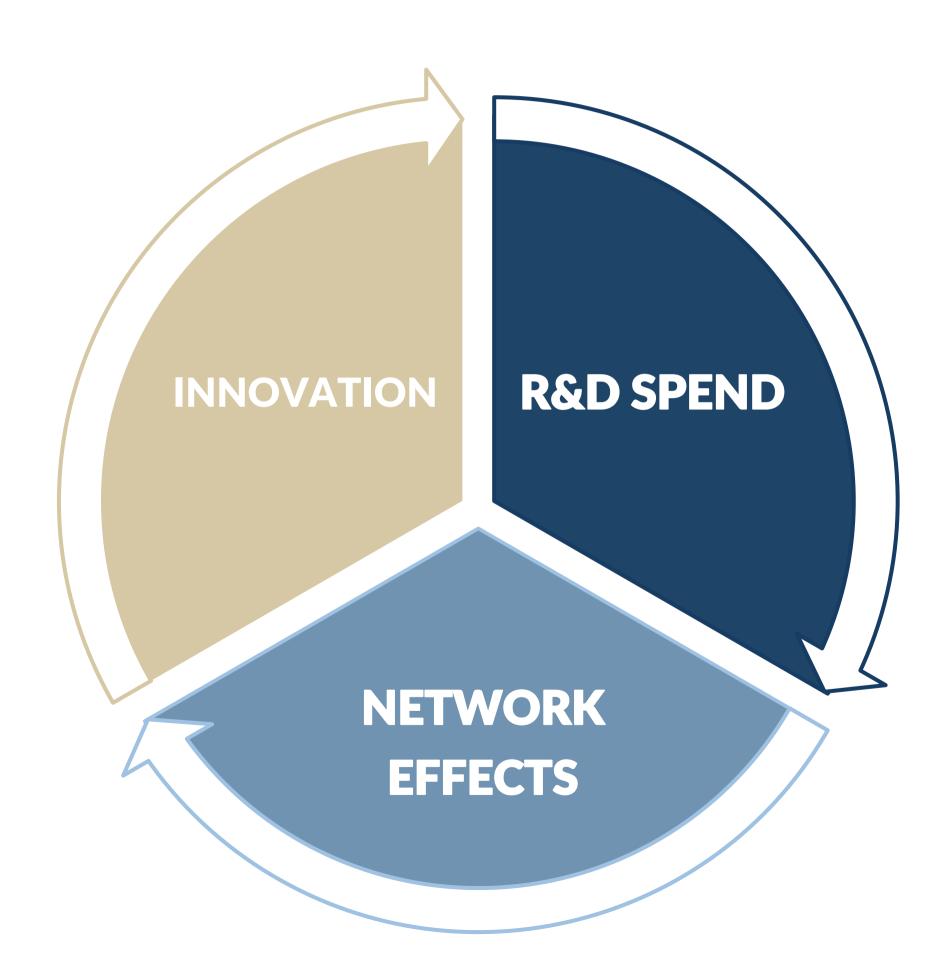
NASDAQ VS S&P500 (10 YEAR)



─Nasdaq —SP500

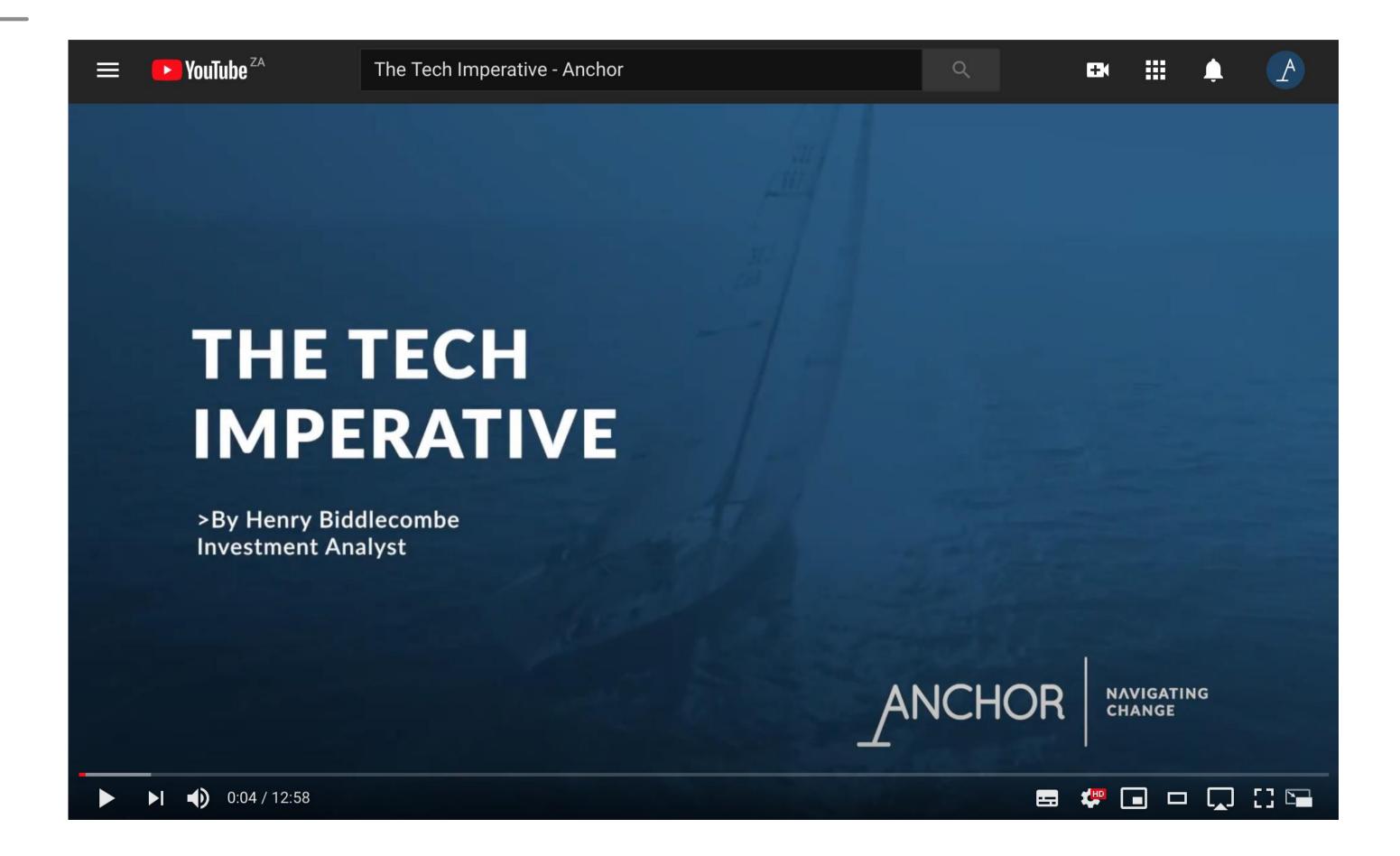


TECH'S DRIVING FORCES



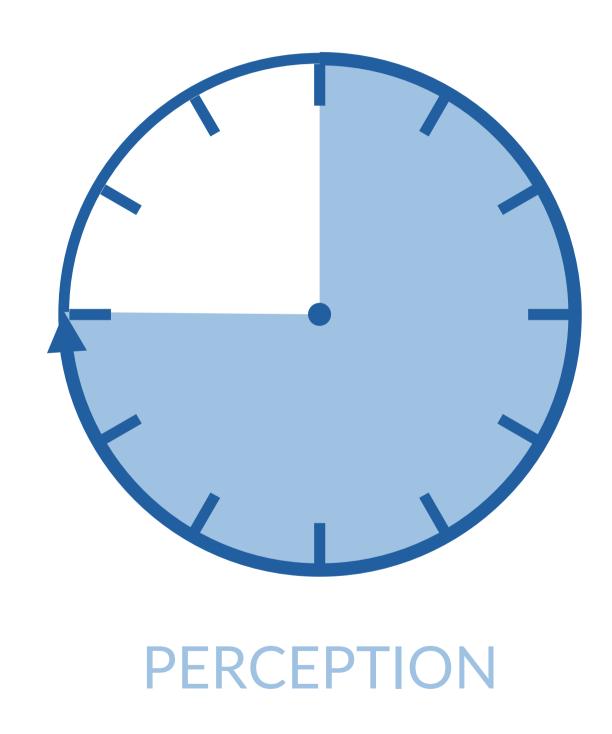


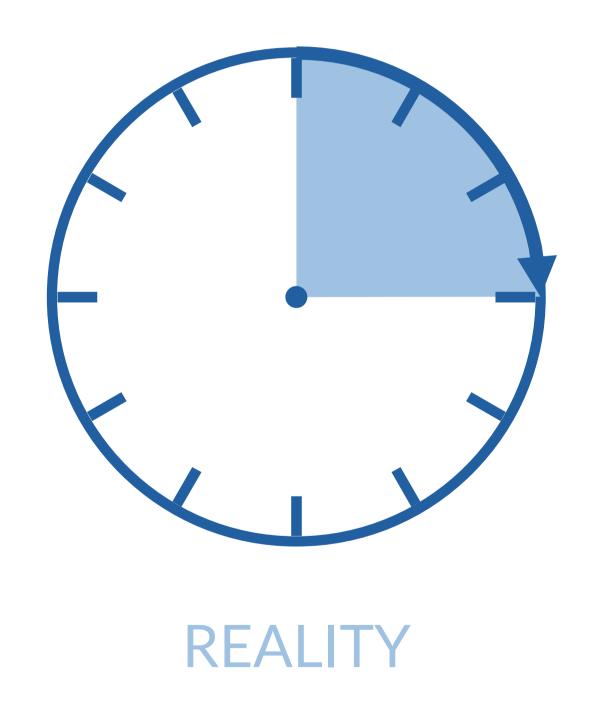
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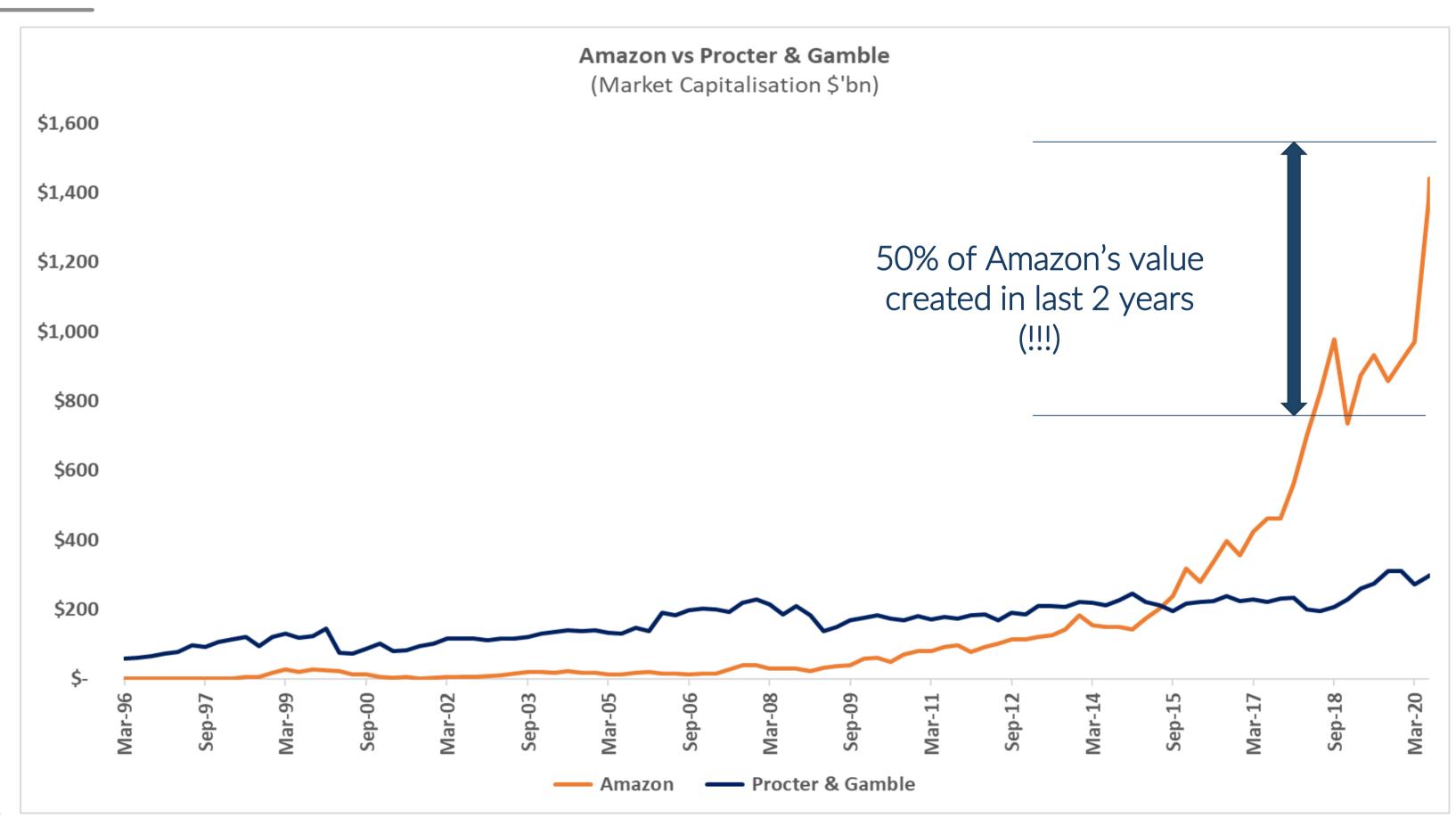


Direct-to-consumer





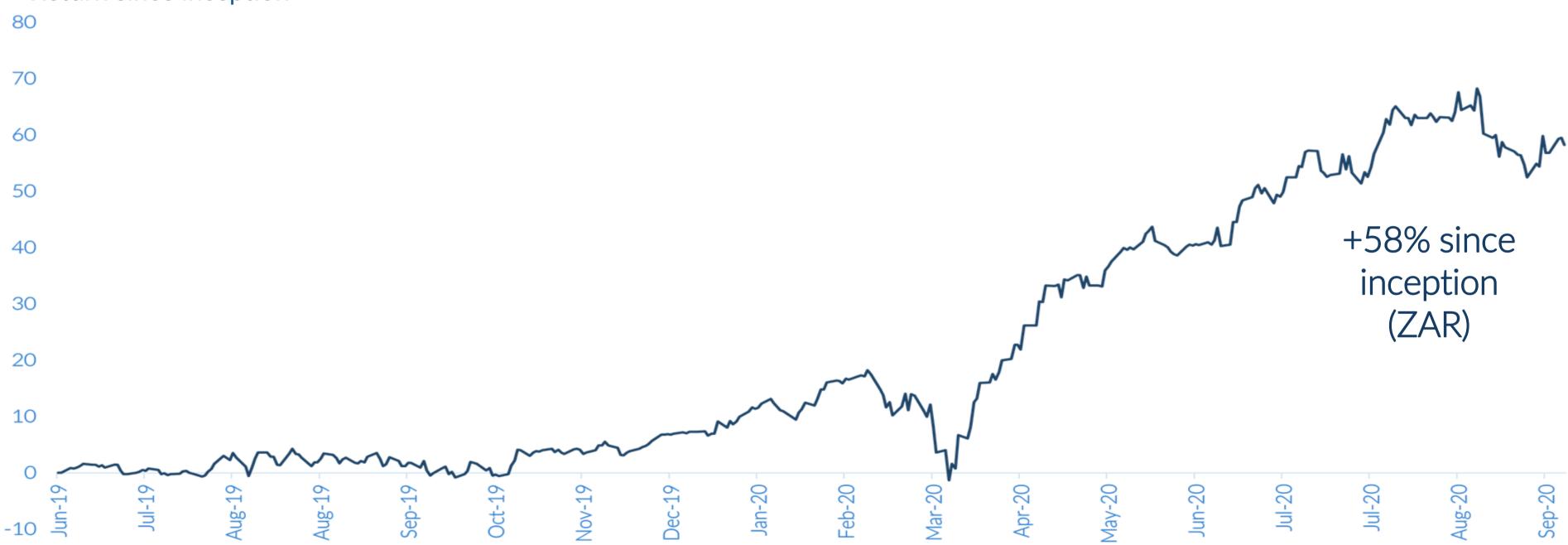
NON-LINEAR VALUE CREATION





FUND PERFORMANCE SINCE INCEPTION

Anchor BCI Global Technology Fund Return since inception



Source: Bloomberg as at 30 September 2020. Inception date: 06 June 2019. The investment performance is for illustrative purposes only and calculated on a NAV to NAV basis with income reinvested. Past performance is not necessarily an indication of future performance. Annualised return is the weighted average compound growth rate over the period measured. Actual annualised (since inception) fund performance was 41,6 % against the benchmark of 51,9 % and the cumulative (since inception) fund performance was 58,2% against the benchmark of 73,9%. Actual annualised figures are available upon request.



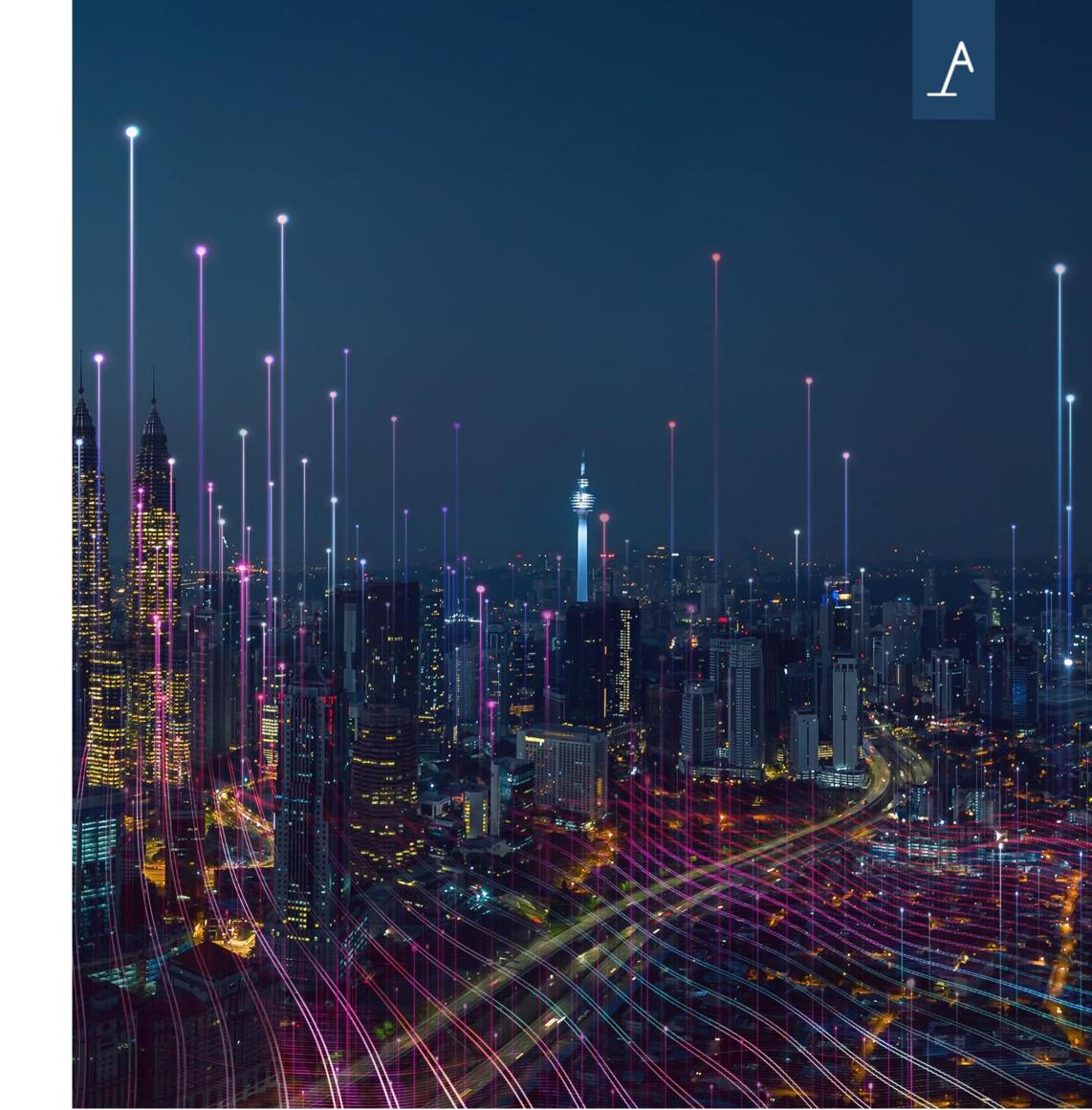
TOP 10 CONTRIBUTORS (SINCE INCEPTION)

| | | % Average Weight | Total Return (%) | Contribution to Return (%) | Туре |
|----|-----------------------------------|------------------|------------------|----------------------------|----------|
| | Anchor BCI Global Technology Fund | 100.0 | 64.0 | 56.8 | |
| 1 | Alibaba Group Holding-SP ADR | 8.4 | 96.2 | 7.8 | Core |
| 2 | Amazon.com Inc | 5.6 | 95.5 | 6.6 | Core |
| 3 | Spotify Technology SA | 5.5 | 96.4 | 5.5 | Emerging |
| 4 | Delivery Hero SE | 3.4 | 195.4 | 5.2 | Emerging |
| 5 | Prosus NV | 5.0 | 40.8 | 4.0 | Core |
| 6 | Alphabet Inc-Cl A | 5.1 | 58.7 | 3.9 | Core |
| 7 | Microsoft Corp | 3.4 | 80.6 | 3.3 | Core |
| 8 | Apple Inc | 2.2 | 162.3 | 3.0 | Core |
| 9 | Meituan Dianping-Class B | 1.0 | 162.7 | 2.8 | Emerging |
| 10 | Naspers Ltd-N SHS | 7.4 | 29.9 | 2.6 | Core |

Source: Bloomberg as at 25 September 2020

FUND OBJECTIVES

- Meaningfully outperform global equity markets
- Relatively concentrated positions in high-conviction ideas
- Low portfolio turnover
- Upside of >50% required before initiating position

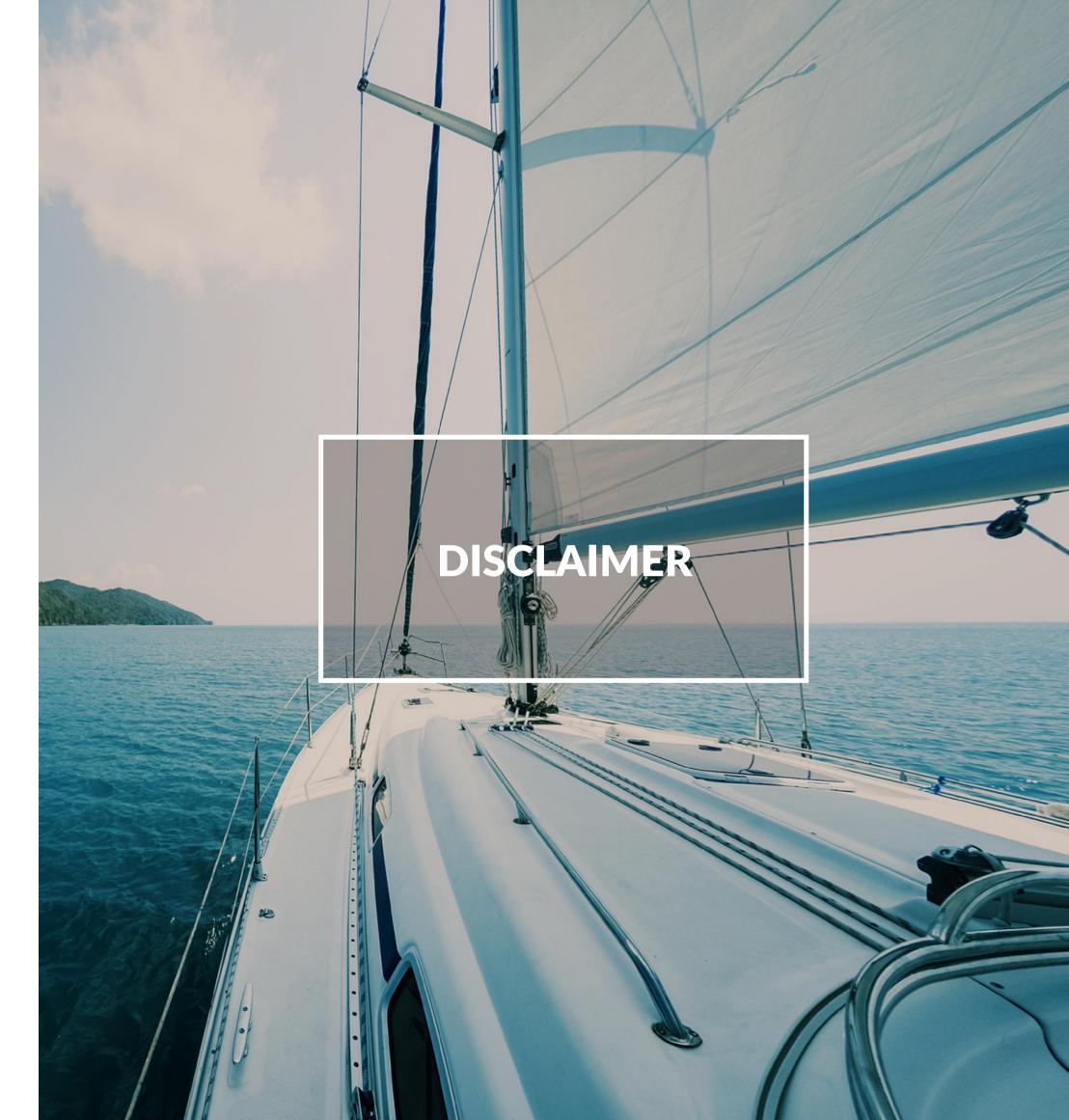


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SAVOTHER EMERGING MARKETS

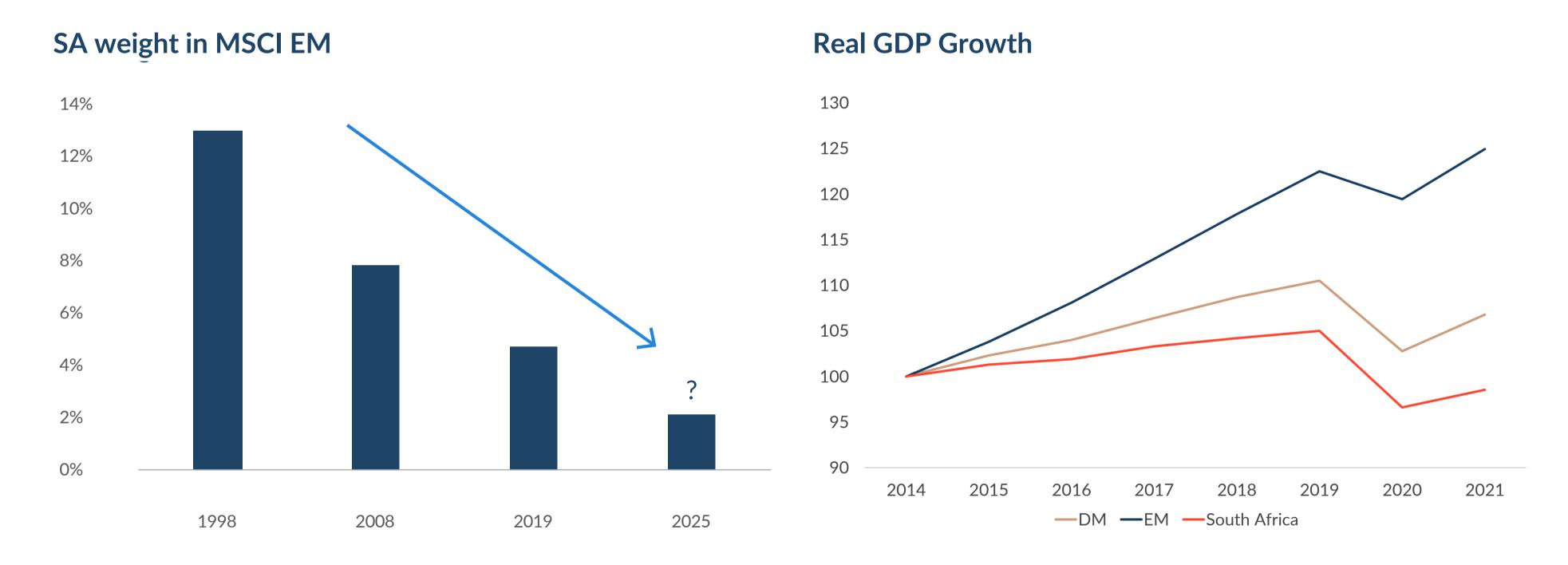
LIAM HECHTER OCTOBER 2020

ANCHOR

NAVIGATING CHANGE



WHY SOUTH AFRICANS SHOULD CARE ABOUT EM ex SA

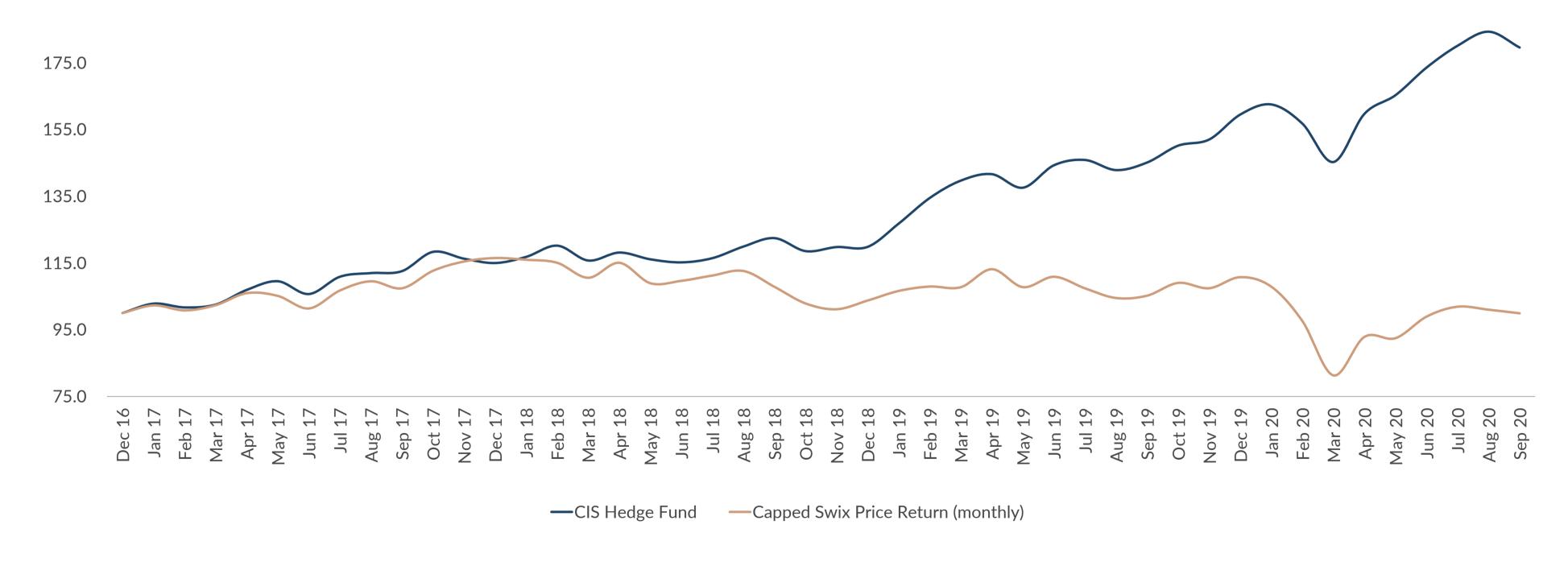


^{*}World bank forecasts In every single quarter since the first quarter of 2005, emerging markets have made a contribution to overall global growth of more than 50%, averaging 63% in the seven years since the Global Financial Crisis^

^Credit Suise



ANCHOR ACCELERATOR SNN QI HEDGE FUND



Source: Morningstar as at 30 September 2020. Inception date: March 2016. CISCA Regulation date: August 2016. The annualised (since inception) fund performance was 11,5 % against the combined benchmark of 10,3%. The combined benchmark is calculated with the historic benchmark 12 nominal p.a. until 31 May 2019 and the new benchmark STeFI effective 1 June 2019 onwards.. Investment performance is for illustrative purposes only and calculated by taking actual initial fees and ongoing fees into account for the amount shown with income reinvested on reinvestment date. Past performance is not necessarily an indication of future performance. Highest and lowest calendar 33,26 % and 4,22 %. The performance figures prior to 1 August 2016 include returns earned prior to the fund being regulated under CISCA.



SUMMARY OF WHERE THE MONEY WILL BE MADE

Domestic Equities

Incrementally more attractive, but with risk.



Domestic Fixed Income

Yield of 8.75% to 10% means buy bonds and be patient.

Global Equities

Stock picking is important. Expensive, but with good opportunities still.



Global Fixed Income

Avoid duration, hold a corporate bonds for 2% to 3% yields.

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