

ANCHOR

NAVIGATING
CHANGE

Where The Money Will Be Made 4Q25

Domestic Equities

Liam Hechter

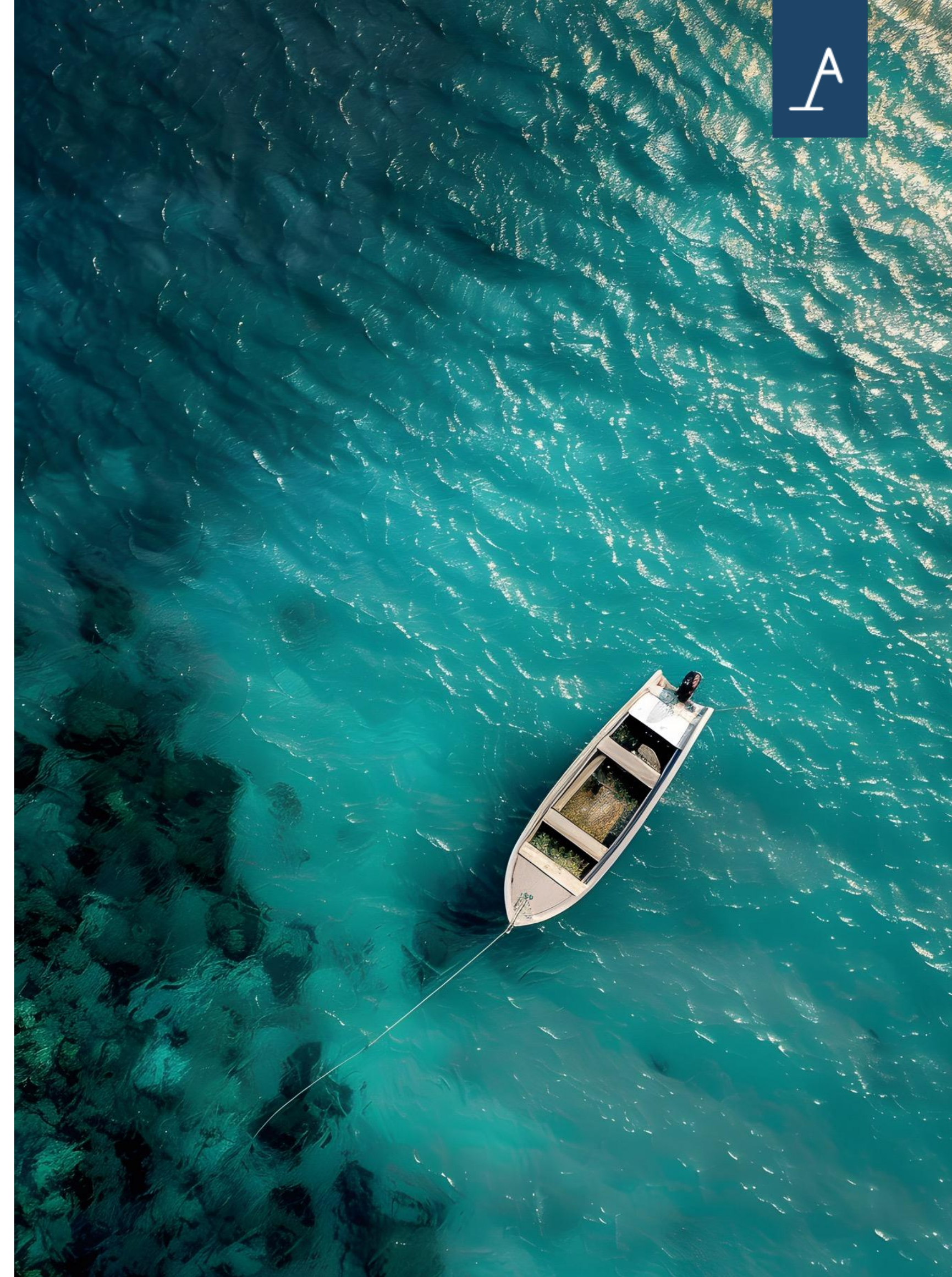
South African Investors Have Been in a **Stealth Bull Market for 5 Years**

JSE vs S&P500 Over the Last 5 Years



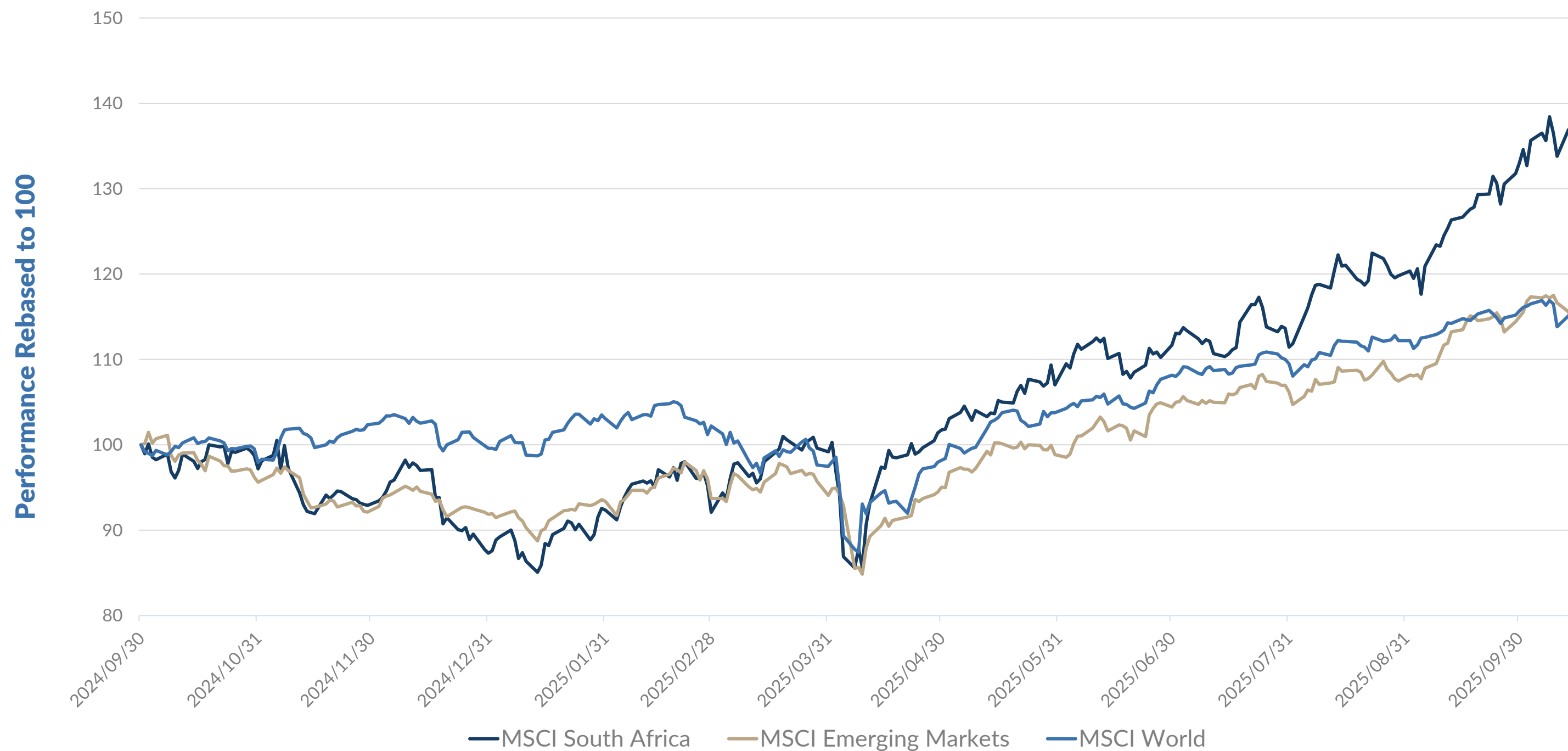
South Africa – Standout Performance Over 5 Years

- 2024 marked a seminal shift in domestic politics
- Enter 2025 optimistic on reforms driving growth
- Domestic reforms taking longer than expected:
 - Progress has been made (Eskom/Transnet)
- The macro environment is favourable for EMs and commodities
 - Exceptional returns for investors so far in 2025
- Remain constructive on the domestic thesis
- Gold will have a pronounced impact on the Index
 - The range of outcomes is wide
- Cautious on overall index returns – constructive on domestic leadership



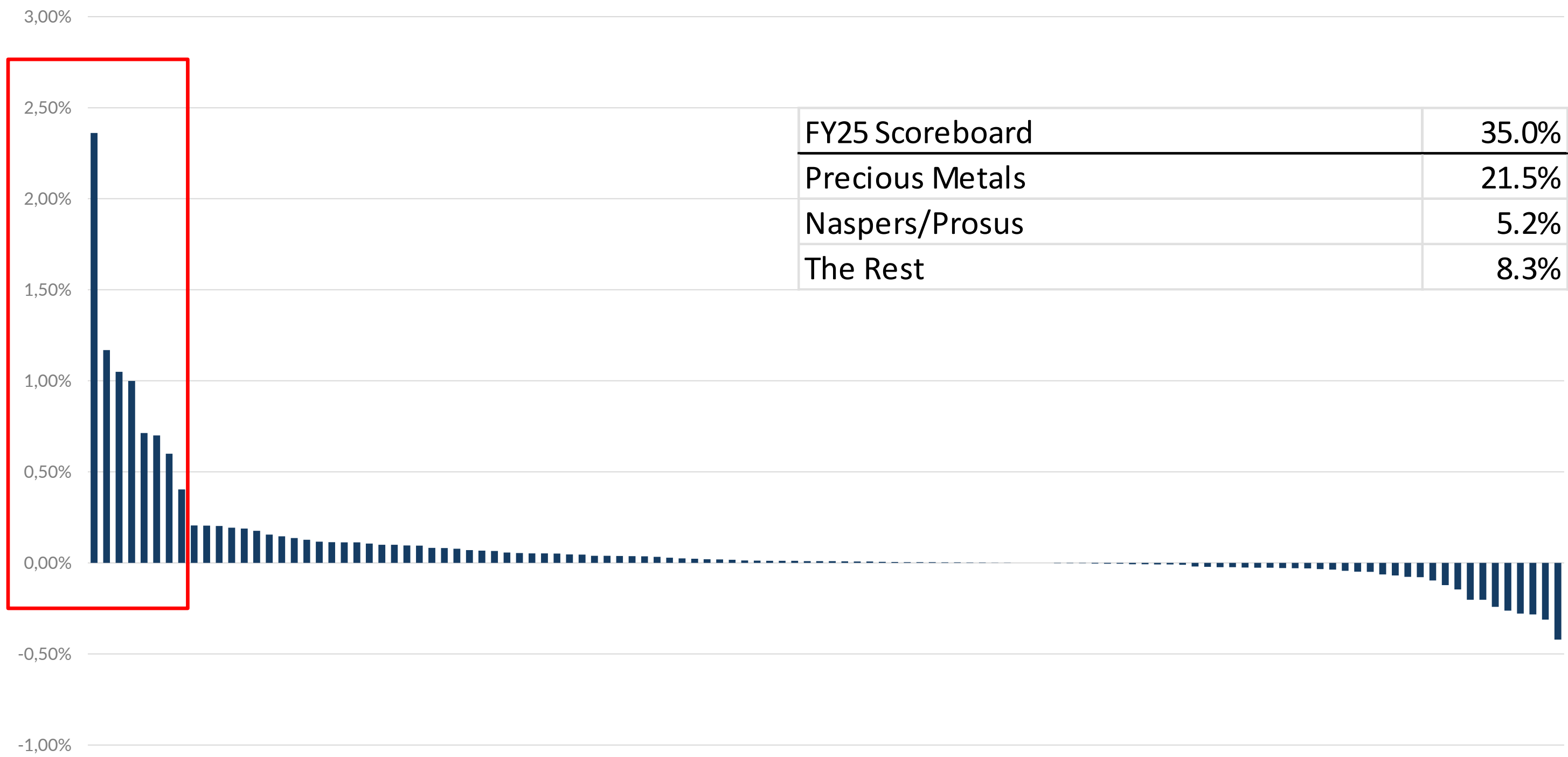
JSE Is One of the Best Performing Markets This Year

South Africa in the Context of Emerging Markets



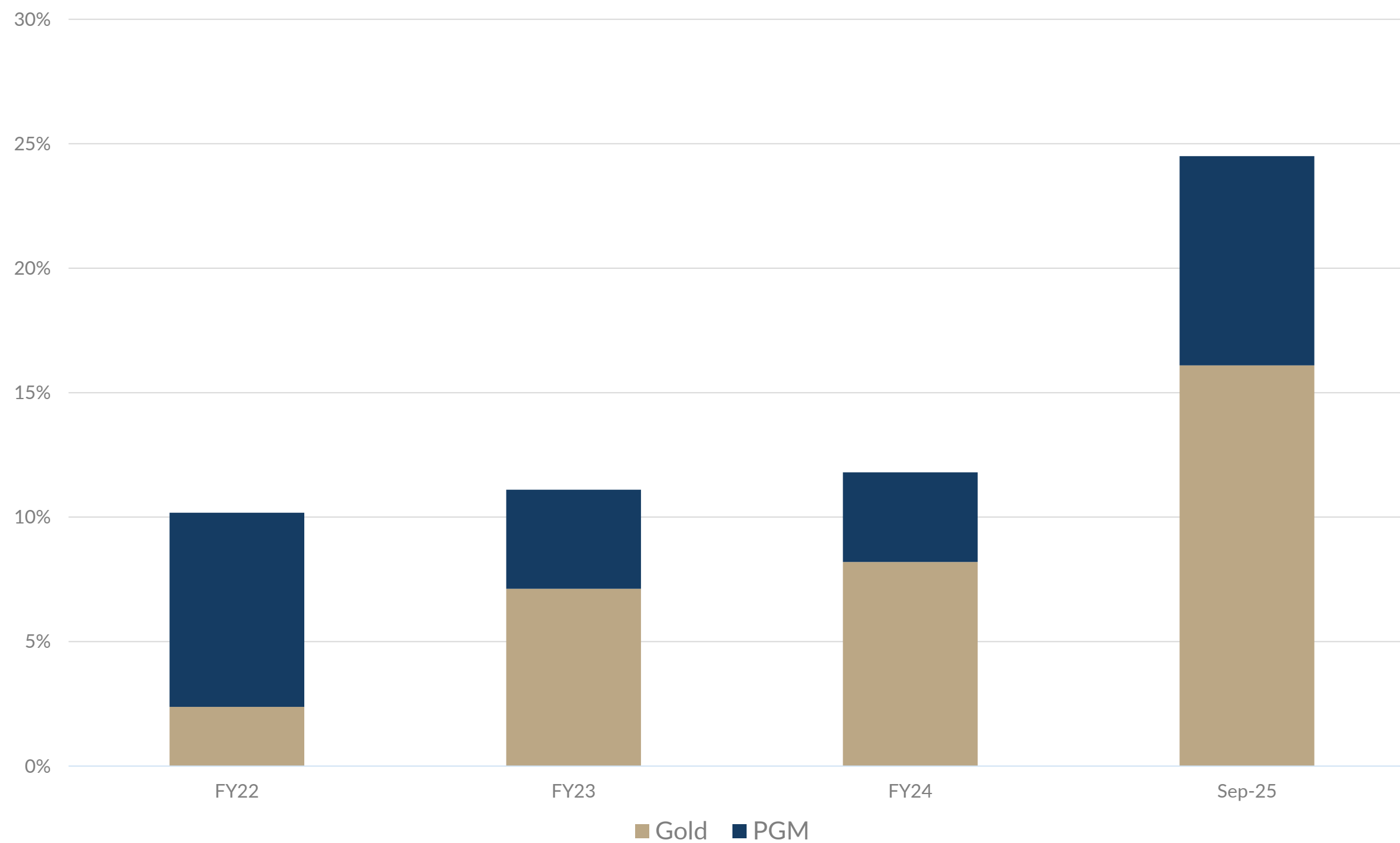
2025 Attribution on the JSE (+35% YTD)

Contr. To Return



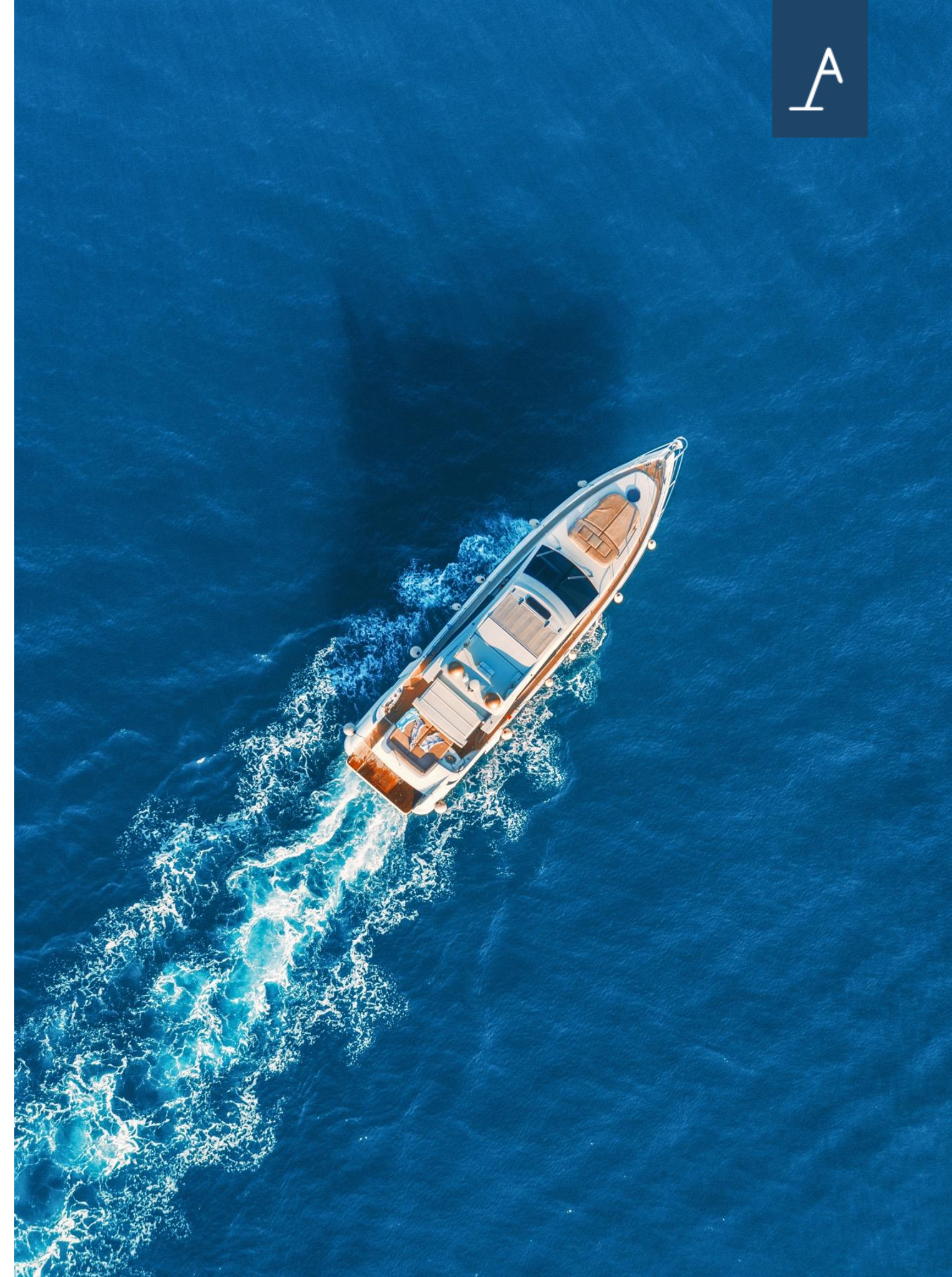
Complicating Our Outlook for the JSE

Precious Metals in SA Index

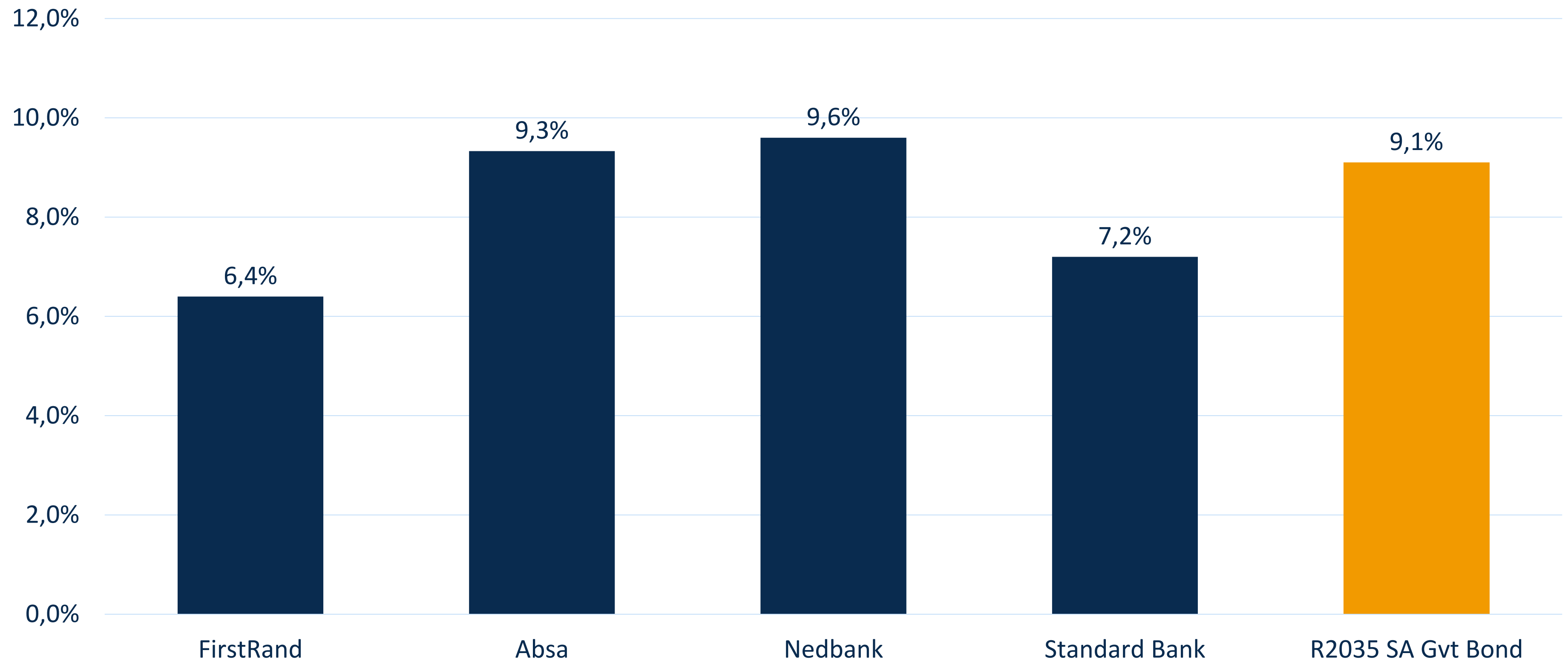


Remain Constructive on Domestic Fundamentals

- Favourable macro backdrop – constructive on the outlook for domestics
 - Commodity exports to drive GDP over 2%
 - Extra R100bn in mining-related tax revenues
 - Fiscal pressures eased for now
 - Stronger ZAR and bonds below 9%
- High-quality companies are executing well – still cheap!!
- Reforms, while slow, are moving in the right direction
 - Transnet, Eskom, etc.
- Key is to not become complacent – ANC leadership race, geopolitics, local elections



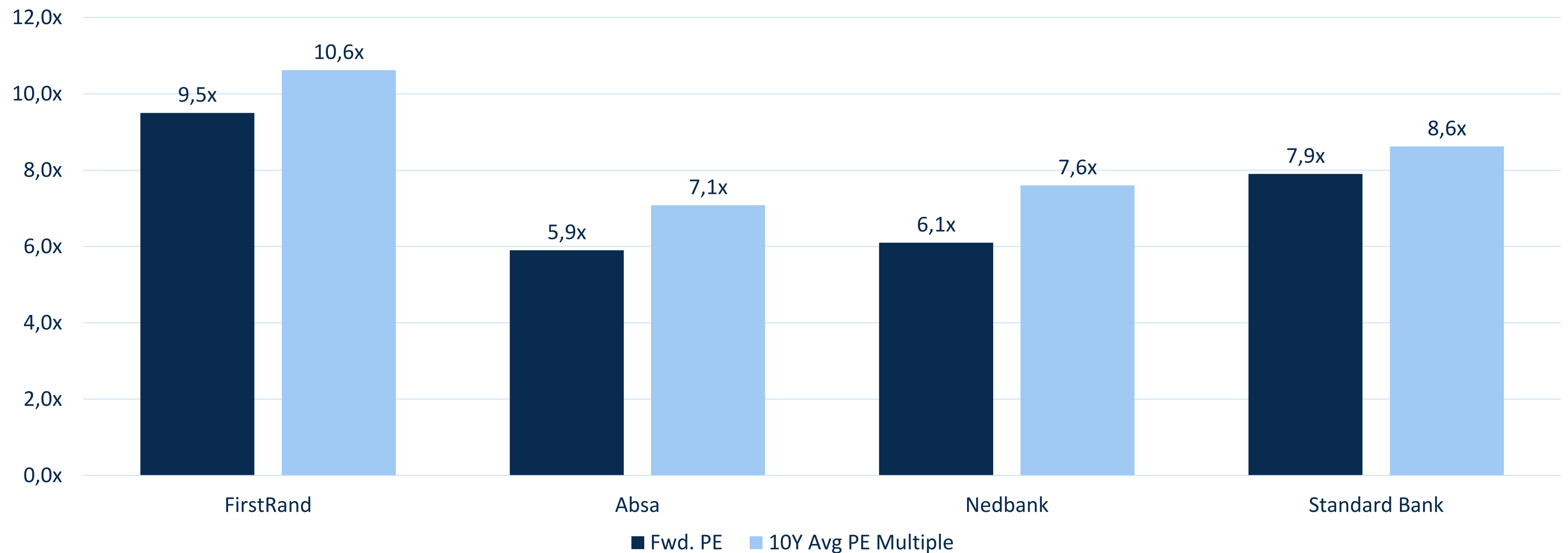
Forward Yields vs SA 10 Year Govt Bond



SA Banks: Cheap Relative to History



Forward PE: Cheap relative to history



A Few Ways We Are Playing The Theme



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Where The Money Will Be Made 4Q25

Peter Armitage, Co-Chief Investment Officer



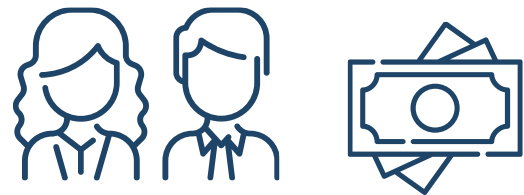
The Anchor & Credo Business

ANCHOR & CREDO'S ENHANCED SERVICE

offering and market reach
combine strengths in wealth
and asset management.



WITH AN ABSOLUTE FOCUS ON THE TWO
MOST IMPORTANT PARTS OF OUR BUSINESS

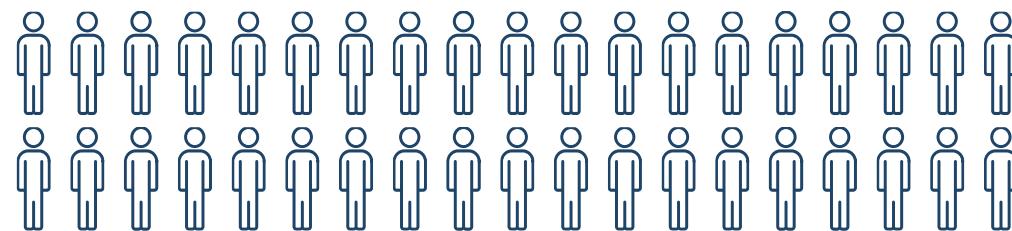


CLIENTS & THE INVESTMENT PROCESS



We offer a broad range of
**LOCAL AND
GLOBAL**
Investment solutions to
individuals, financial
advisors and institutions.

550+
STAFF ACROSS GROUP



Anchor founded in

2012

Credo founded in

1998

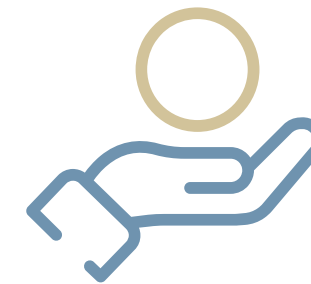
AN EXPERIENCED, HIGH QUALITY INVESTMENT TEAM:



→ **30+**
Investment professionals

→ **24**
Chartered accountants

→ **23**
CISI Chartered Insurance Institute
CFA Charter-holders & Delegates



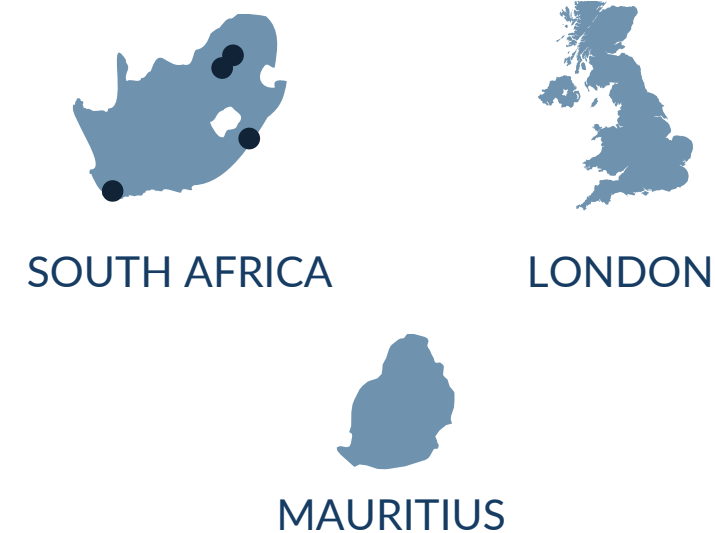
COMPLETE LOCAL AND GLOBAL PRODUCT AND SERVICE OFFERING:

UNIT
TRUSTS

HEDGE
FUNDS

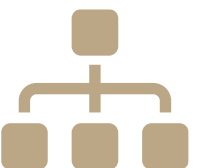
SEGREGATED
MANDATES

INTERNATIONAL FOOTPRINT



THE ANCHOR AND CREDO GROUP

- ASSET MANAGEMENT
- PRIVATE CLIENTS
- STOCKBROKING



R300 billion ASSETS UNDER
MANAGEMENT AND
ADVICE

R157 billion
INVESTED DIRECTLY
OFFSHORE

R34 billion
INVESTED OFFSHORE FROM
SOUTH AFRICA

Where The Money Will Be Made 4Q25

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Domestic Equity

- It has been a gold and platinum story so far this year ...
- But the macro backdrop is constructive for domestics.
- High quality companies are executing well and are still cheap.
- We expect double-digit returns, but never become complacent – local politics etc.

Domestic Fixed Income

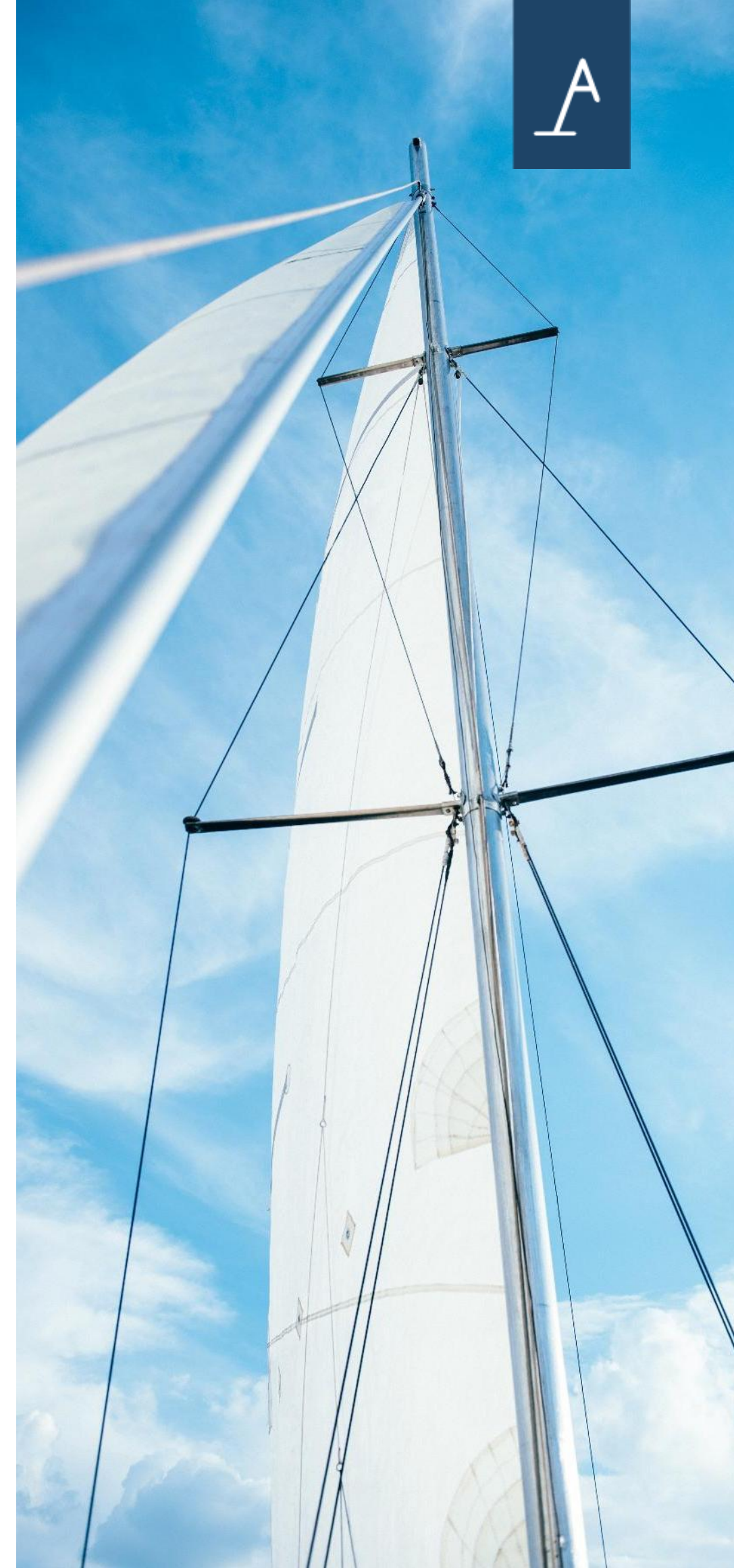
- SARB expected to cut to 6.50% by end 2026 (prime rate of 10%.
- Prospect for more cuts.
- Government debt and economic growth dynamics are supportive of long dated bonds.
- Bonds are fair but yields attractive and the upside momentum remains well supported . . . Anchor BCI Flexible Income Fund with a 12m return of 9.5%.

Global Equity

- Earnings outlook remains very positive.
- Contributing factors are AI spend, decreasing interest rates and a weaker dollar.
- But priced for perfection ... good times don't come cheap.
- Caution because of high valuations, but we still expect 8% returns over 12 months. Returns lower than earnings growth.

Global Fixed Income

- Fed expected to cut to 3% by end 2026.
- Cash attractive for now but switch to Anchor Global High Yield for some cushioning against cuts.
- Government debt and economic growth dynamics are not supportive of long dated bonds.
- Bonds are fair, but certainly not attractive at a 4% US\$ yield.



Asset Allocation

Our house view on different asset classes



Asset class	Current stance			Expected returns (own currency) (%)
	Negative	Neutral	Positive	
DOMESTIC				
Equity				10
Bonds				9
Listed property				11
Cash				7
Alternatives*				10 to 15
Rand vs US dollar (rand stronger)				1.6
GLOBAL				
Equity				8
Government bonds				4
Corporate credit				4
Listed property				6
Cash				4
Alternatives*				8 to 12

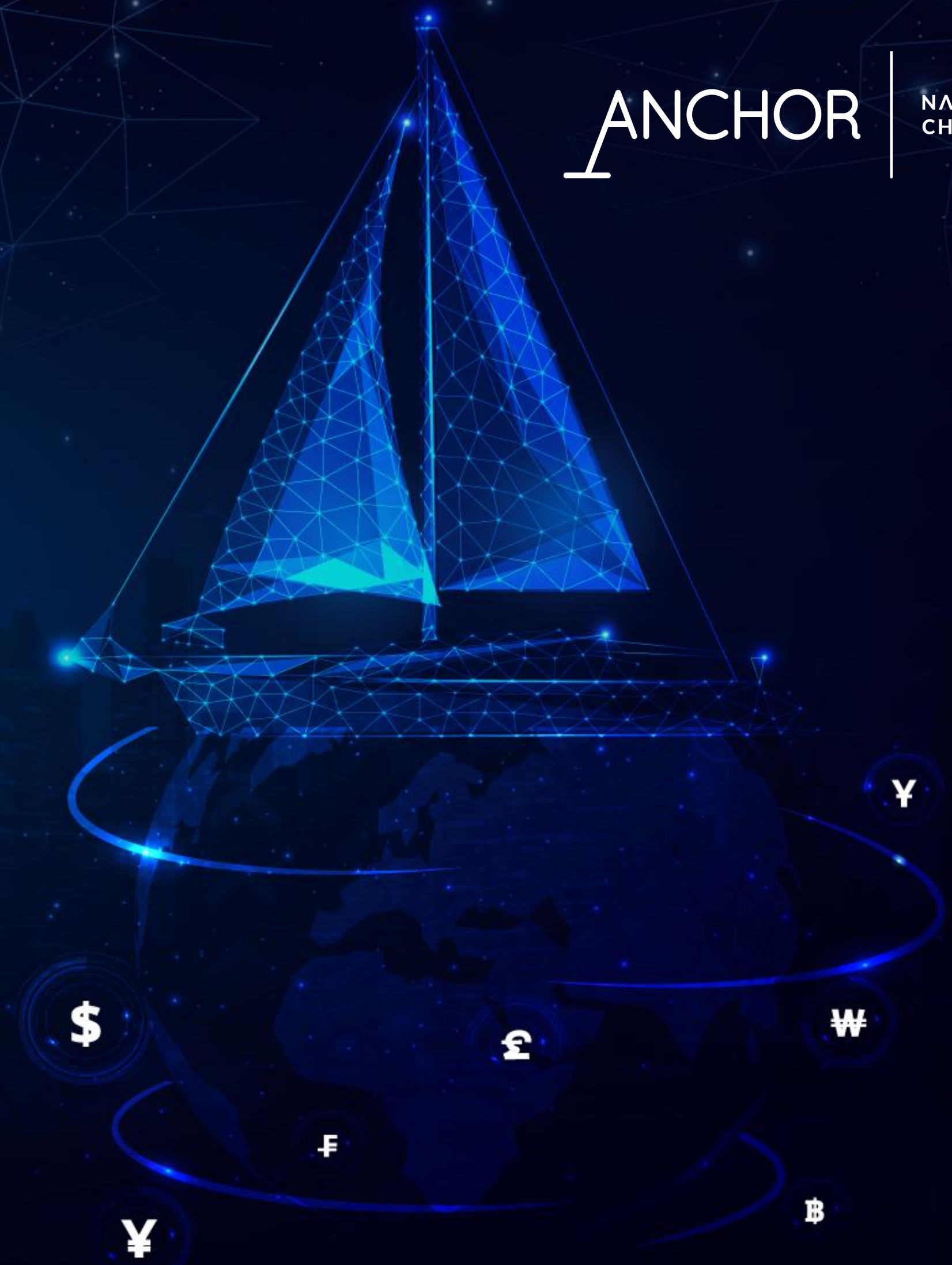
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Where The Money Will Be Made 4Q25

Global Equities

Peter Armitage



Where The Money Will Be Made

A

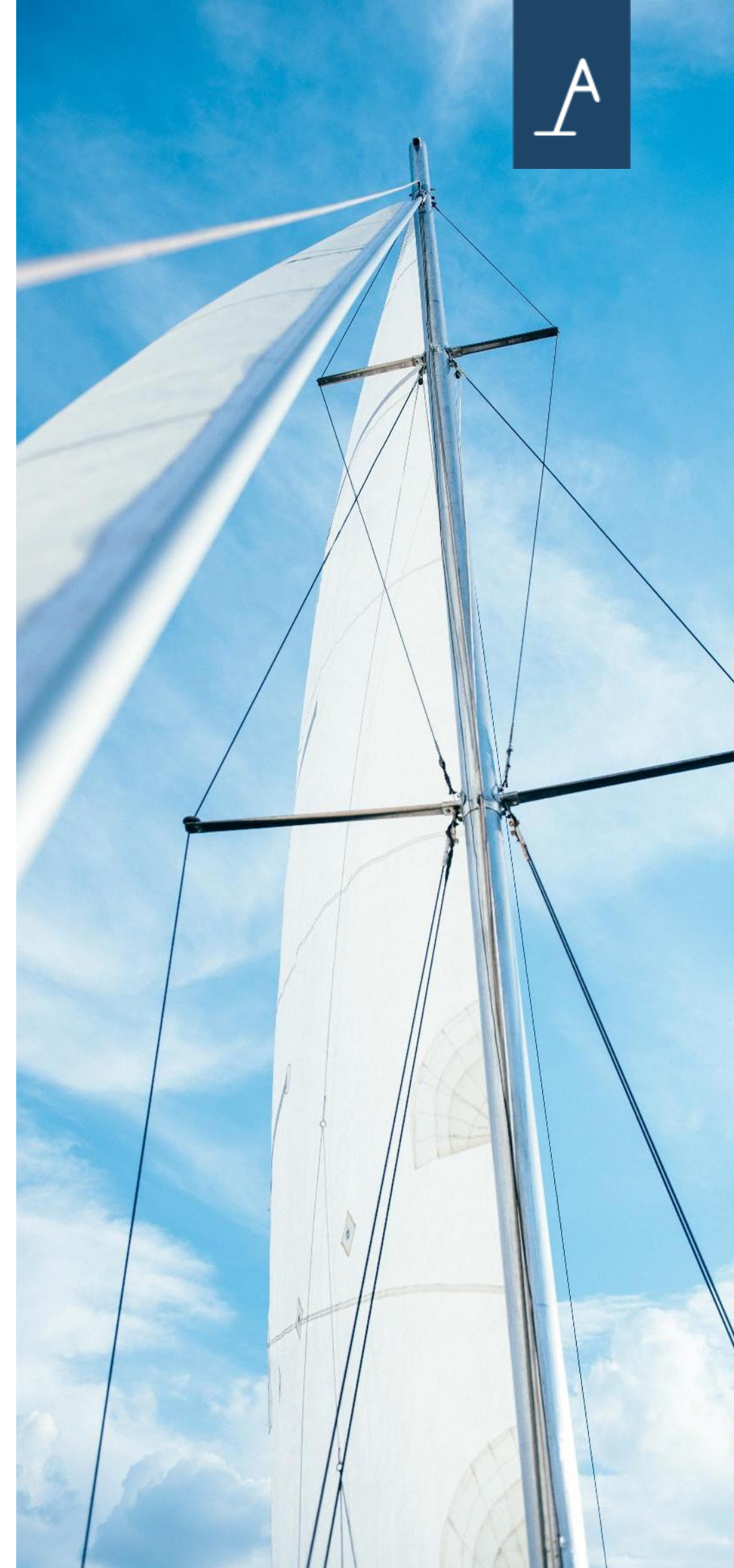
Domestic Equity

Domestic Fixed Income

Global Equity

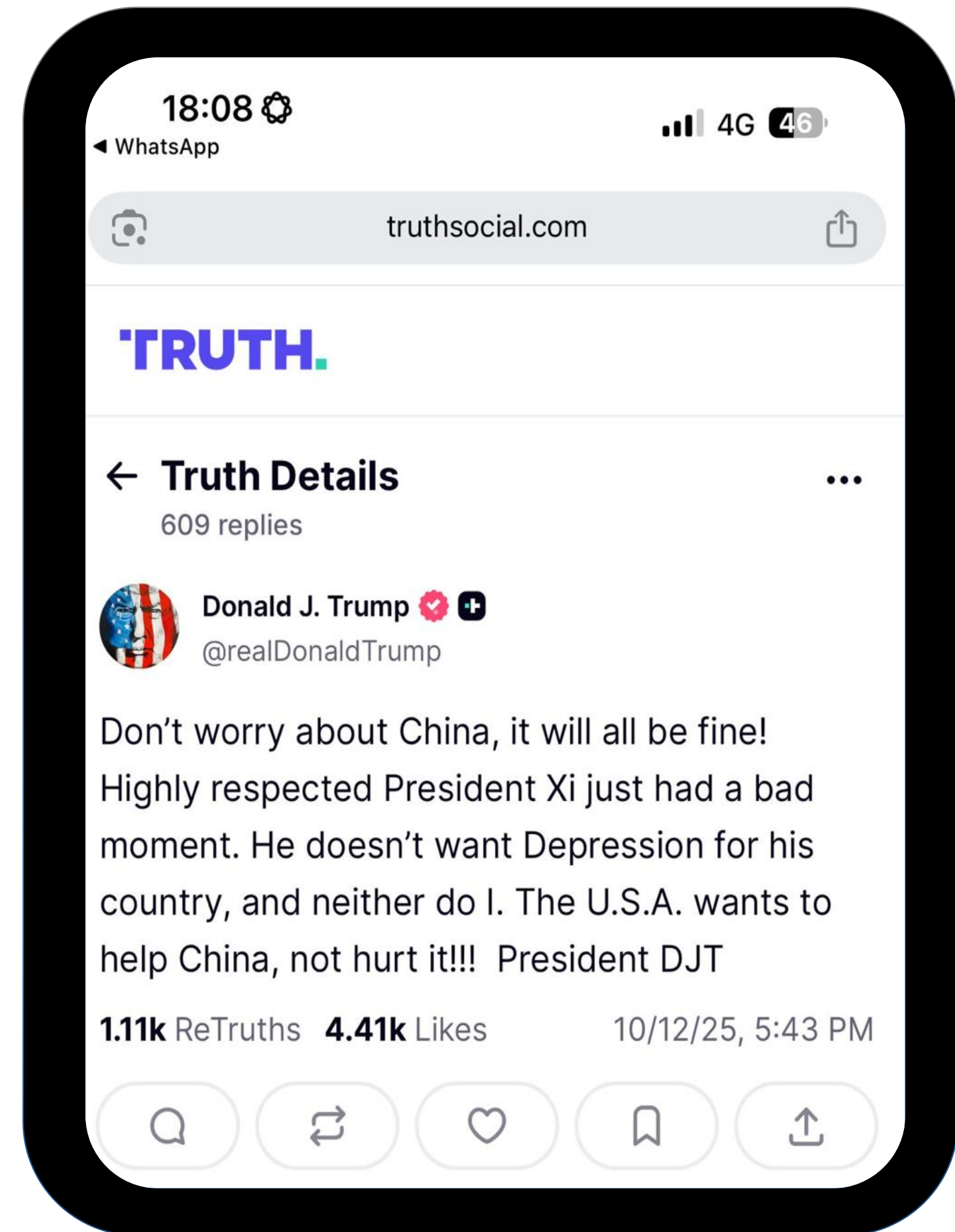
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- Contributing factors are AI spend, decreasing interest rates and a weaker dollar.
- But priced for perfection ... good times don't come cheap!
- Caution because of high valuations, but we still expect 8% returns over 12 months. Returns lower than earnings growth.

Global Fixed Income



Just Another Sunday 'Tweet'

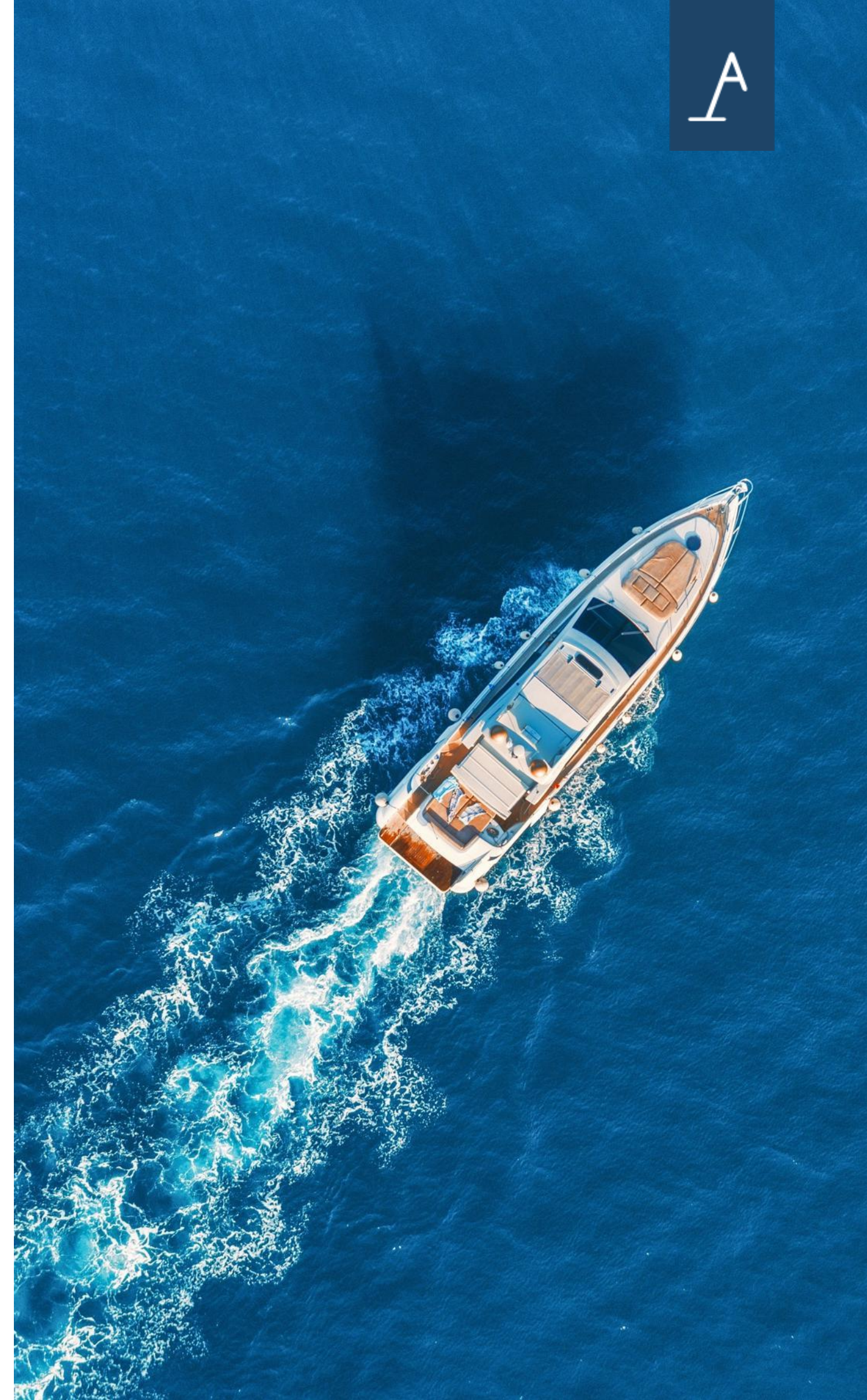
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We Remain In A Global Equity Bull Market

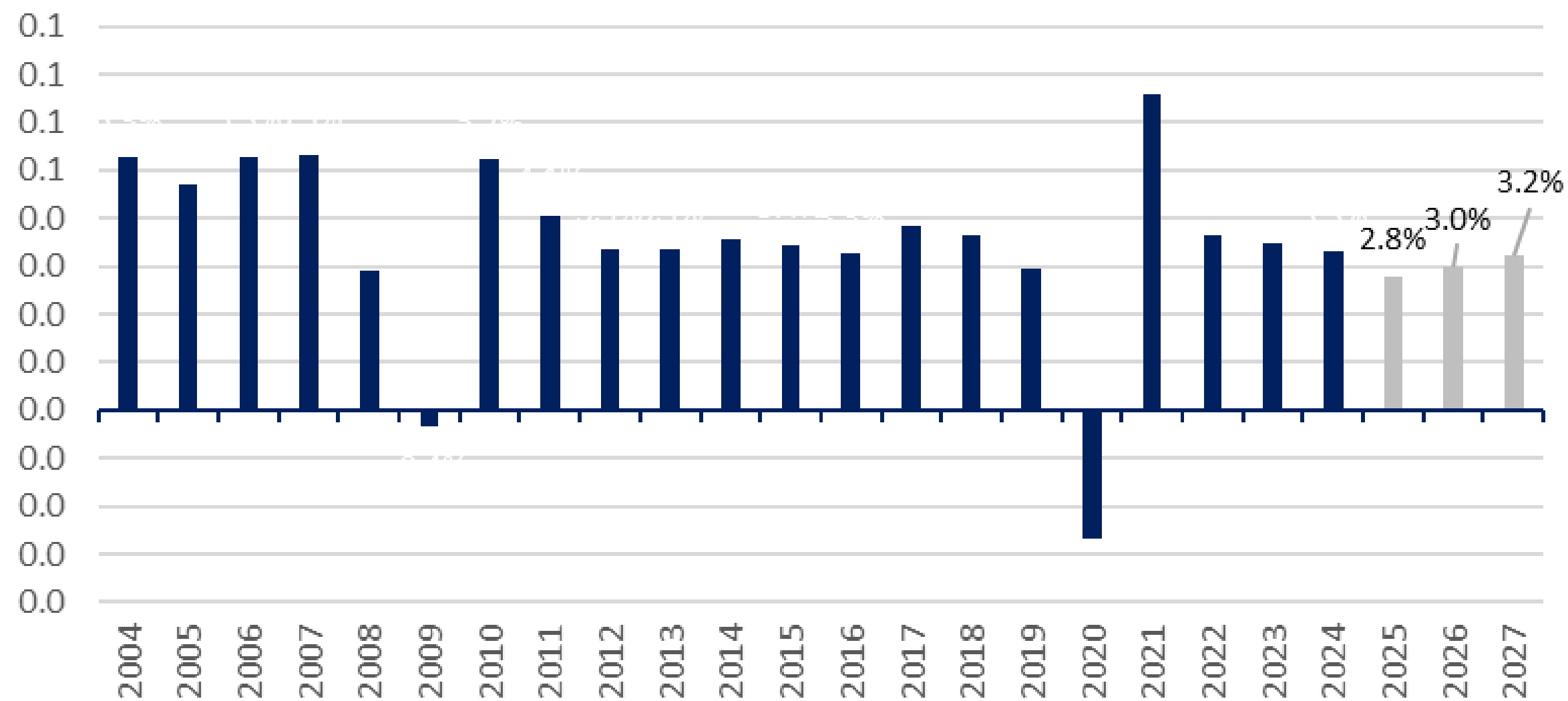


- A bull market despite ... war, tariffs, geopolitics etc
- We are not calling for an end to the bull market, but we expect returns lower than earnings growth
- US earnings growth driven by:
 - Declining interest rates
 - Weaker dollar
 - Strong underlying economy, driven by once-in-a-lifetime capex cycle
 - Stimulus element of Trump plans
- Europe driven by technology and defence
- **So what happens now for inflation / tariffs and currencies?**
- Market is close to the most expensive in 25 years
- Caution seems reasonable, but some secular trends still seem investable
- We are using alternative funds for non-equity returns

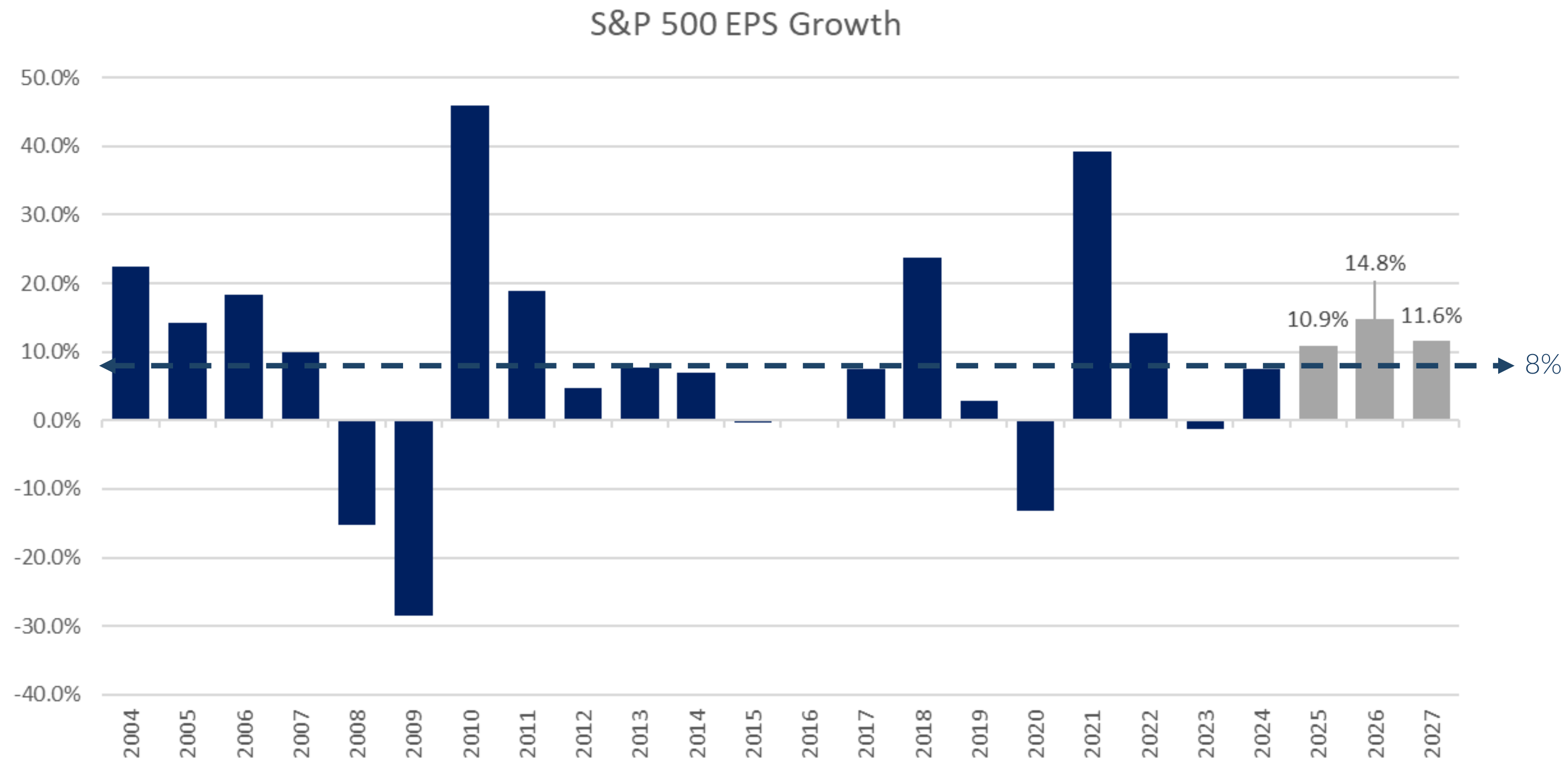


Global GDP Growth

Global GDP Growth (IMF)



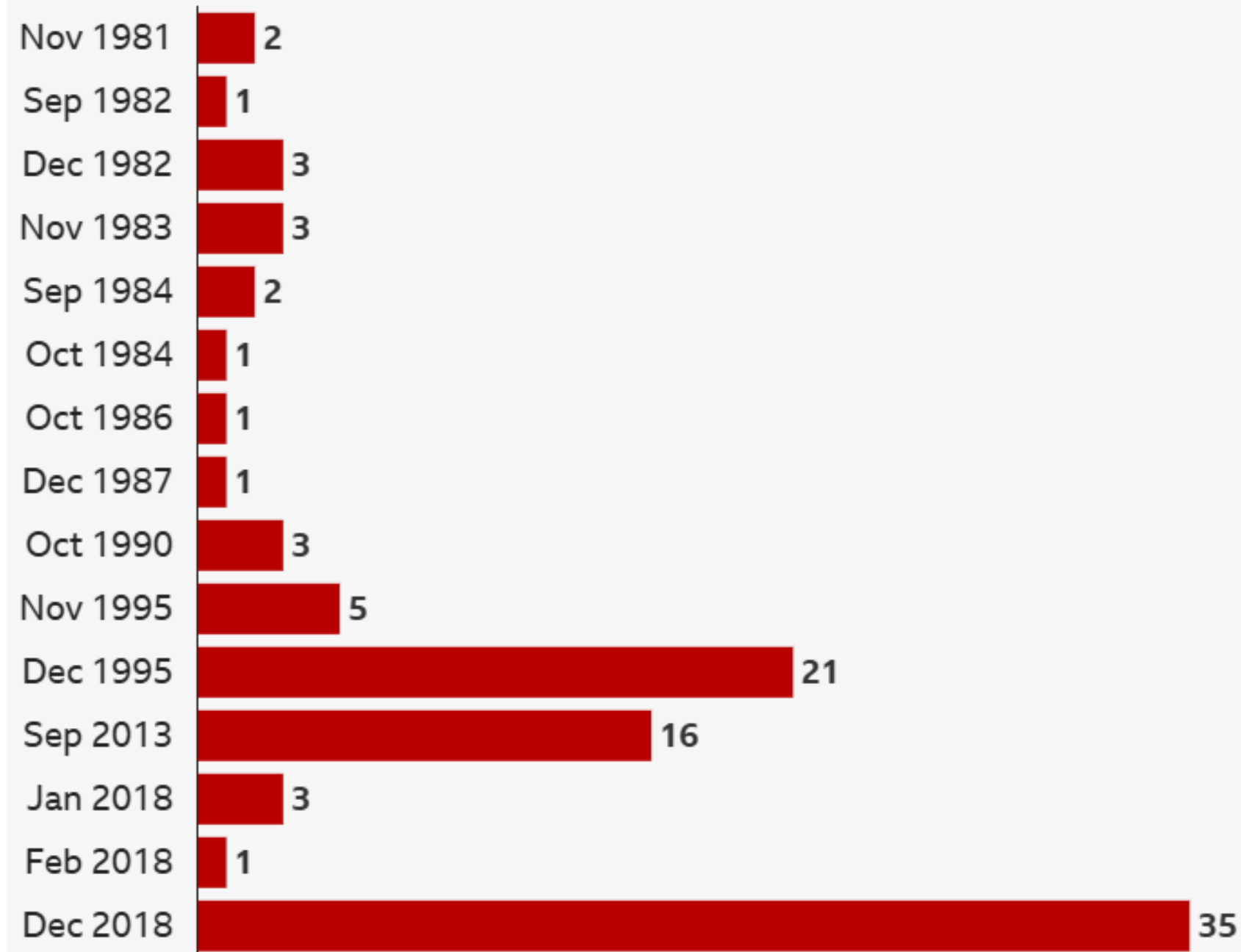
Strong Forecast Earnings Growth



US Government Shutdowns

US government shutdowns since 1980

Duration of each funding gap in days

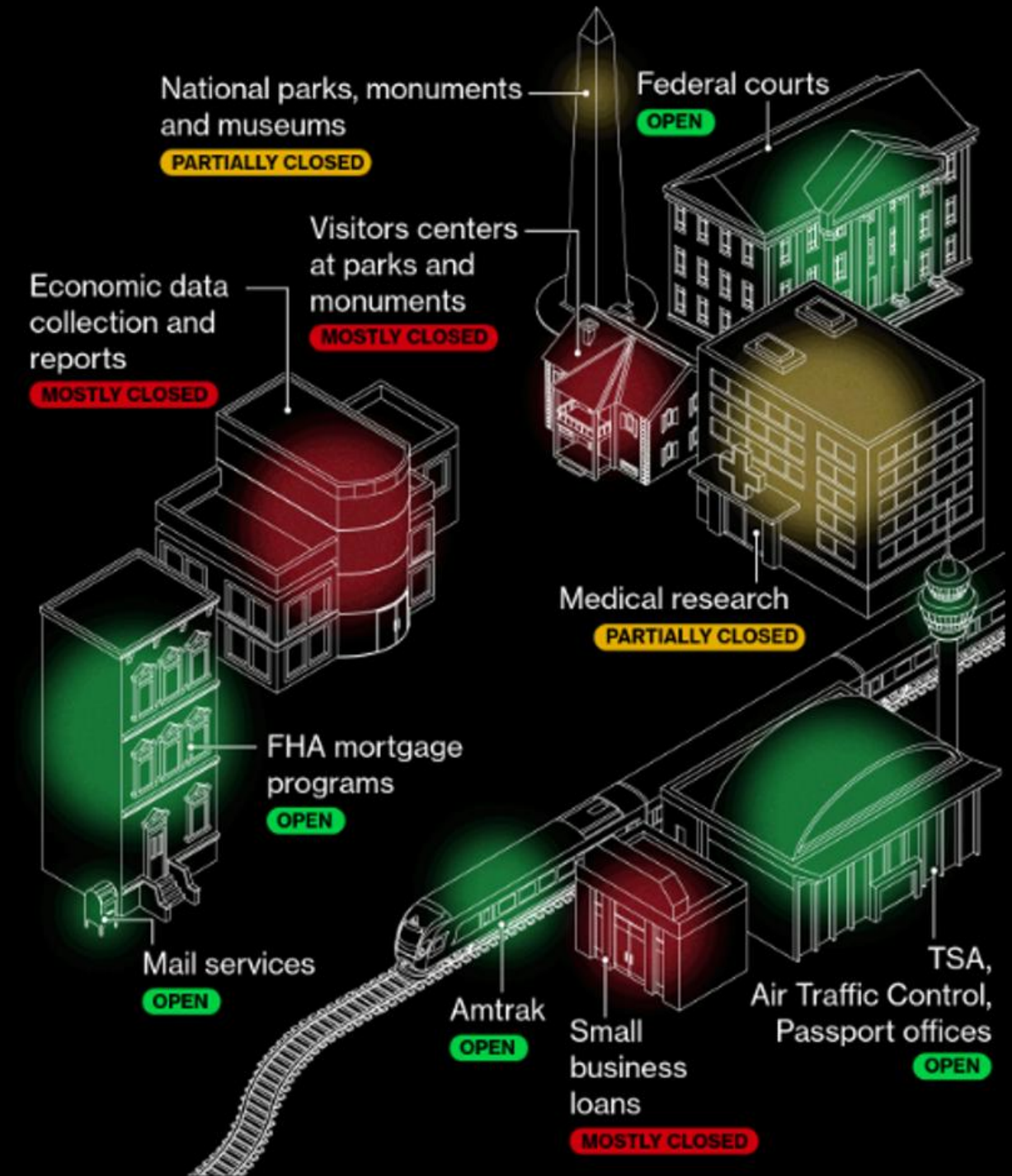


Source: Congressional Research Service



What Shuts Down in a Shutdown?

Status of federal functions vary based on funding source and what is deemed essential



Source: Agency plans
Note: Status of visitor centers based on previous shutdown guidance. All statuses as of Sept. 30 9 a.m.

Bloomberg

Jobs Impact

A

- Government employees deemed **non-essential are temporarily put on unpaid leave**. In the past, these workers have then been paid retrospectively.
- **Around 750,000 federal workers - roughly 40% - will be taking unpaid leave each day**, according to an estimate from the Congressional Budget Office (CBO). [increase unemployment by 0.45%]
- Not all of government will shut down - those deemed **essential workers continue as normal, although without pay** for the time being including:
 - Border protection,
 - Law enforcement,
 - Immigration and Customs Enforcement (ICE) agents,
 - In-hospital medical care
 - Air-traffic control workers

**Equity Markets
very strong 3Q25 with
“Mag 7” in the lead in DM
and Chinese equities
bouncing back**

DM Equities	3Q25 (USD)	2Q25 (USD)	1Q25(USD)	YTD (USD)	1Y(USD)	3Y (USD)
ARK Innovation ETF	22.8%	47.7%	-16.2%	52.0%	92.5%	106.1%
BBG Magnificent 7	17.6%	21.0%	-16.0%	19.5%	47.5%	219.7%
Spain	11.4%	17.9%	19.1%	56.3%	50.7%	160.5%
Japan	9.1%	18.3%	-5.5%	21.9%	18.0%	60.5%
US Tech	9.0%	17.9%	-8.1%	18.1%	27.1%	106.2%
US	8.1%	10.9%	-4.3%	14.8%	20.1%	76.9%
Large Cap Tech	7.9%	30.1%	-12.1%	23.4%	46.1%	209.9%
Italy	7.8%	17.1%	16.3%	46.8%	39.3%	169.0%
Developed Markets	7.4%	11.6%	-1.7%	17.9%	20.0%	74.4%
UK	5.5%	9.6%	9.4%	26.5%	18.6%	65.6%
EU	4.5%	12.2%	12.5%	31.9%	22.6%	103.2%
France	3.2%	9.8%	10.5%	25.3%	13.8%	65.7%
UK Midcap	0.8%	19.5%	-2.1%	17.9%	11.0%	48.2%
Germany	-0.2%	17.4%	15.8%	35.7%	34.4%	117.6%

EM Equities	3Q25 (USD)	2Q25 (USD)	1Q25(USD)	YTD (USD)	1Y(USD)	3Y (USD)
China (US Listed)	18.1%	-3.1%	13.5%	29.9%	57.4%	21.0%
South Africa	15.8%	13.7%	8.9%	43.3%	37.6%	71.4%
China (Mainland)	14.6%	5.6%	0.4%	21.5%	39.9%	27.6%
Hong Kong	13.5%	4.9%	15.9%	37.9%	55.8%	53.2%
China (HK Listed)	12.0%	2.6%	17.4%	34.9%	57.2%	57.3%
Emerging Markets	10.9%	12.2%	3.0%	28.2%	26.1%	48.0%
Brazil	7.7%	12.2%	16.9%	41.3%	14.3%	30.3%
Russia	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
India	-6.6%	8.9%	-0.2%	1.4%	-6.6%	29.6%

The US Dollar Has Been Under Pressure in 2025

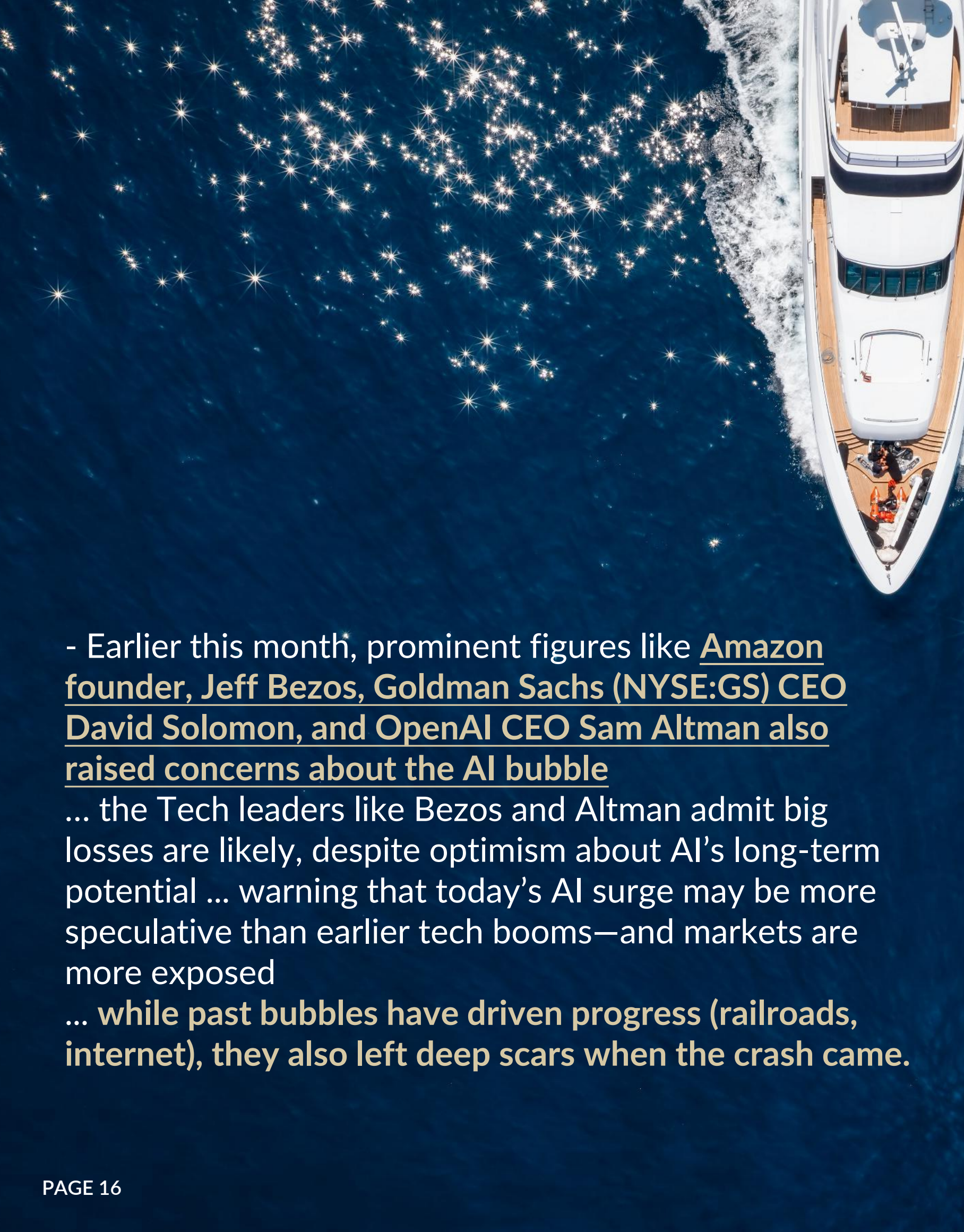


Currencies	Aug (USD)	2Q25 (USD)	1Q25(USD)	YTD (USD)	1Y(USD)	3Y (USD)
Dollar Index	-2.2%	-7.0%	-3.9%	-9.9%	-3.9%	-10.1%
Japanese Yen	2.5%	4.1%	4.8%	6.9%	-0.6%	-5.5%
Euro	2.4%	9.0%	4.5%	12.9%	5.8%	16.2%
British Pound Spot	2.2%	6.3%	3.2%	7.9%	2.9%	16.2%
Swiss Franc	1.5%	11.5%	2.6%	13.3%	6.1%	22.1%
Canadian Dollar	0.8%	5.7%	0.0%	4.7%	-1.8%	-4.5%

Currencies	Aug (USD)	2Q25 (USD)	1Q25(USD)	YTD (USD)	1Y(USD)	3Y (USD)
EM Currencies	1.1%	3.6%	3.8%	6.9%	-0.1%	-8.7%
Colombian Peso	4.1%	2.3%	5.3%	9.6%	3.9%	10.1%
South African Rand	3.2%	3.5%	2.8%	6.7%	0.9%	-3.1%
Brazilian Real	3.1%	5.0%	8.2%	13.7%	3.3%	-4.5%
Polish Zloty	2.7%	7.5%	6.7%	13.2%	6.2%	28.7%
Philippine Peso	2.1%	1.6%	1.3%	1.5%	-1.7%	-1.7%
Argentine Peso	1.9%	-10.8%	-3.9%	-23.3%	-29.2%	-89.7%
Thai Bhat	1.3%	4.6%	1.2%	6.2%	5.3%	13.1%
Mexican Peso	1.2%	9.2%	1.7%	11.6%	5.7%	7.9%
Malaysian Ringgit	1.1%	5.4%	0.8%	5.9%	2.2%	6.0%
Chinese Yuan	1.0%	1.3%	0.6%	2.4%	-0.6%	-3.4%
Chilean Peso	0.6%	2.0%	4.8%	3.1%	-5.8%	-7.3%
Korean Won	0.3%	8.9%	0.3%	6.4%	-3.7%	-3.7%
Indonesian Rupiah	-0.3%	2.1%	-2.7%	-2.2%	-6.3%	-10.0%
Russian Ruble	-0.6%	6.2%	36.1%	39.6%	11.7%	-25.5%
Indian Rupee	-0.7%	-0.3%	0.2%	-2.9%	-4.9%	-9.9%
Turkish Lira	-1.3%	-4.7%	-6.8%	-14.1%	-17.2%	-55.8%
Taiwan Dollar	-2.3%	13.6%	-1.2%	7.3%	4.5%	-0.6%

S&P 500 Forward P/E at 1999 and 2021 levels





- Earlier this month, prominent figures like Amazon founder, Jeff Bezos, Goldman Sachs (NYSE:GS) CEO David Solomon, and OpenAI CEO Sam Altman also raised concerns about the AI bubble

... the Tech leaders like Bezos and Altman admit big losses are likely, despite optimism about AI's long-term potential ... warning that today's AI surge may be more speculative than earlier tech booms—and markets are more exposed

... **while past bubbles have driven progress (railroads, internet), they also left deep scars when the crash came.**

- IMF boss Kristalina Georgieva ... warned about risk to the world economy from potentially **large corrections in lofty stock markets**
- Bank of England's red flag about the risk of a sharp reversal if investor moods soured on doubts about **AI or Fed independence**
- JPMorgan chief Jamie Dimon ... warned of a **potential major pullback in U.S. equities** within the next one to two years
- Federal Reserve Chair Jerome Powell ... warned that U.S. equity valuations are **“fairly highly valued,”** echoing concerns about complacency and signaling potential volatility ahead
- BofA's Michael Hartnett ... Renewed warnings about **bubble risks**, citing loosening monetary policy and regulatory changes that could fuel “bigger retail, bigger liquidity, bigger volatility, bigger bubble”
- Lisa Shalett, the CIO at Morgan Stanley's wealth management business ... said the over reliance on generative AI capital expenditures was a potential risk to the market's stability ... **She warned that if this narrative falters**, it could lead to a “not pretty” situation, similar to the dotcom bubble burst in 2000

Global Equity Themes

A



Artificial Intelligence



Autonomous Vehicles



Travel



Obesity Drugs



Defence



US Banks

Are You Prepared To Make A Spectacle Of Yourself?



Meta Launches \$799 Glasses With Screen and AI Integration



The Meta Ray-Ban Display glasses. Photographer David Paul Morris/Bloomberg

By Mark Gurman + **Get Alerts**

Updated on September 18, 2025 3:08 AM

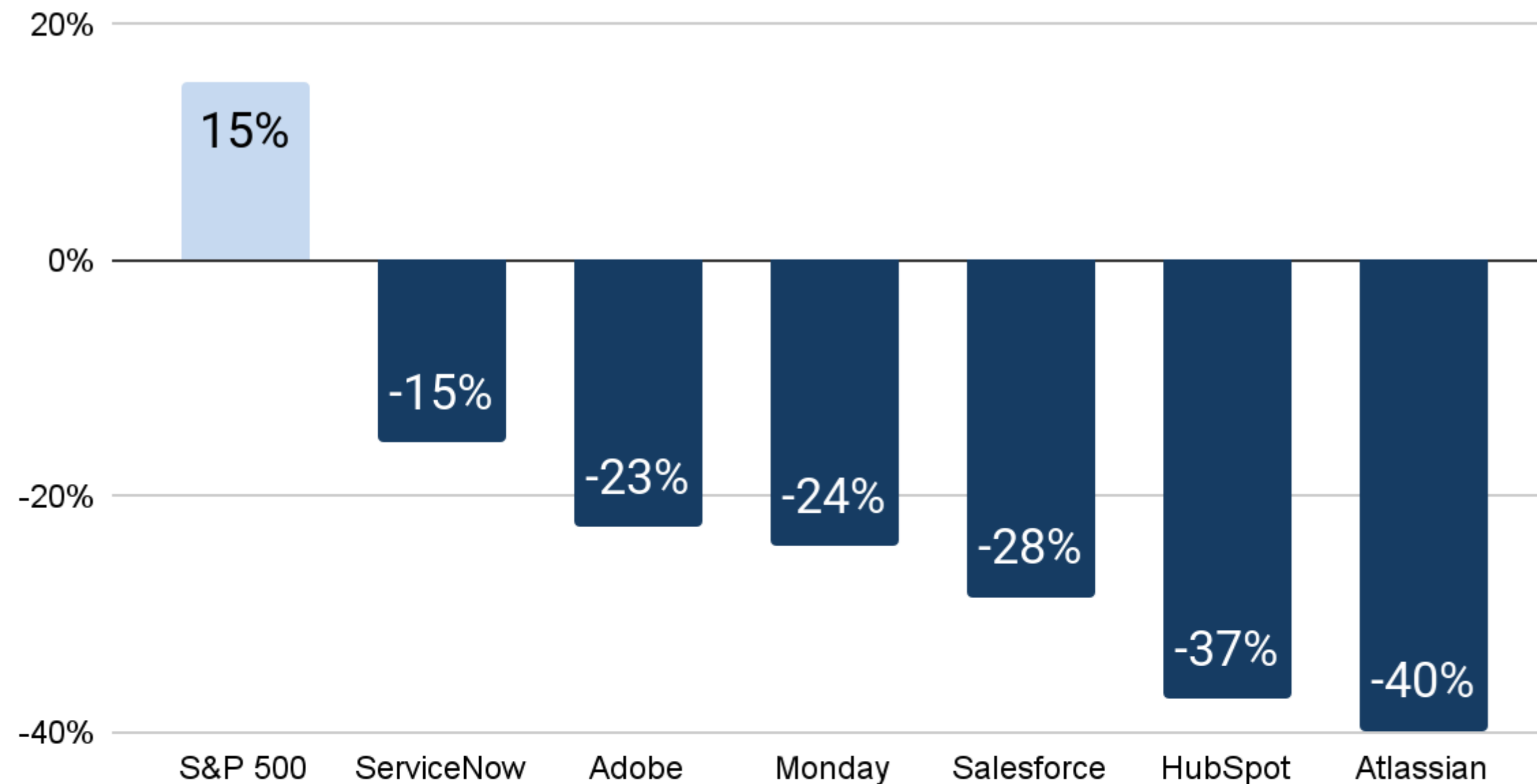
Meta Platforms Inc., seeking to turn its smart glasses lineup into a must-have product, on Wednesday unveiled its first version with a built-in screen.

Areas of AI Uncertainty - Software



“Why pay you when AI can write the code for me?”

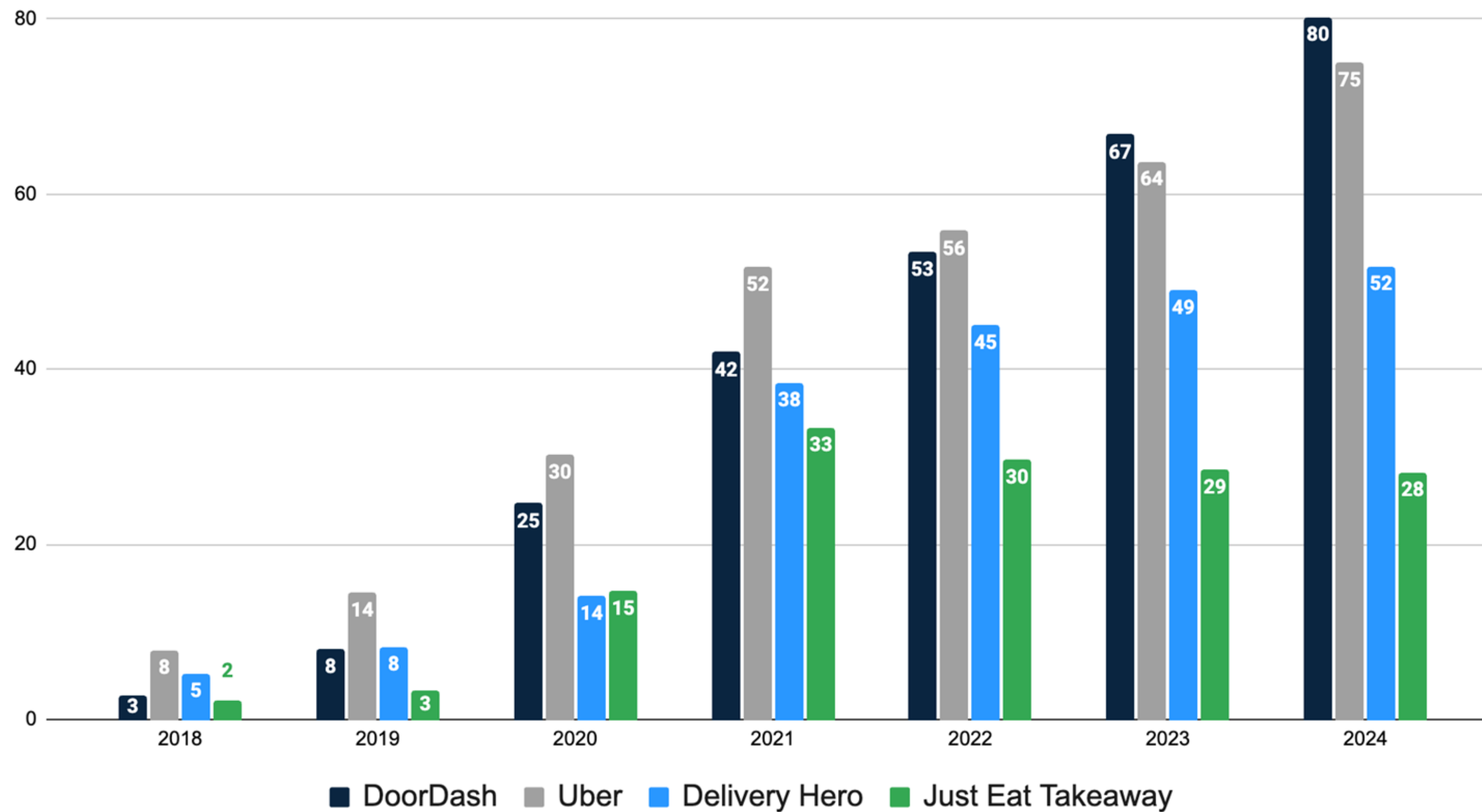
Year-To-Date (YTD) Return



Food Delivery



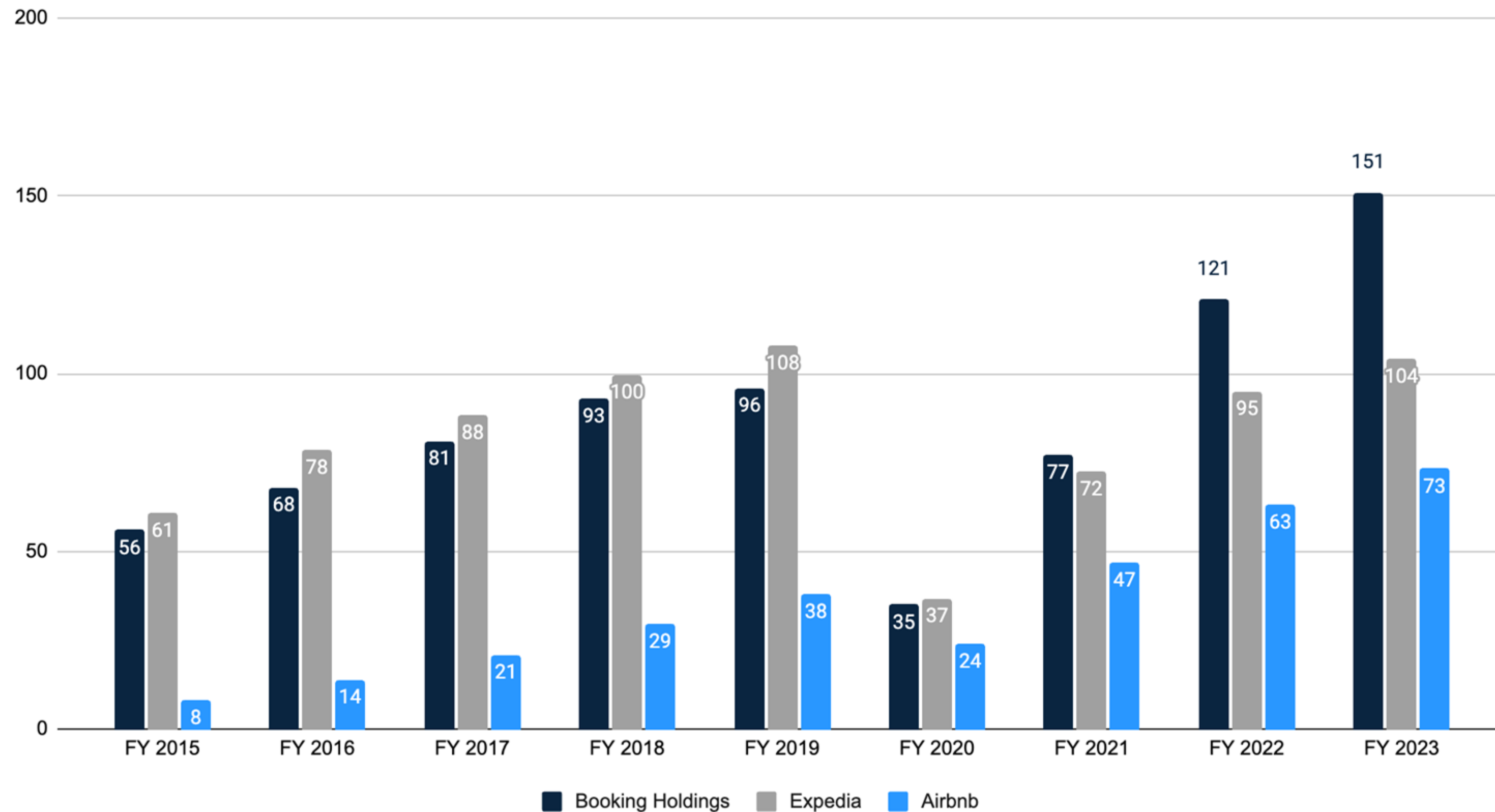
Delivery Gross Bookings, US\$bn



Online Travel



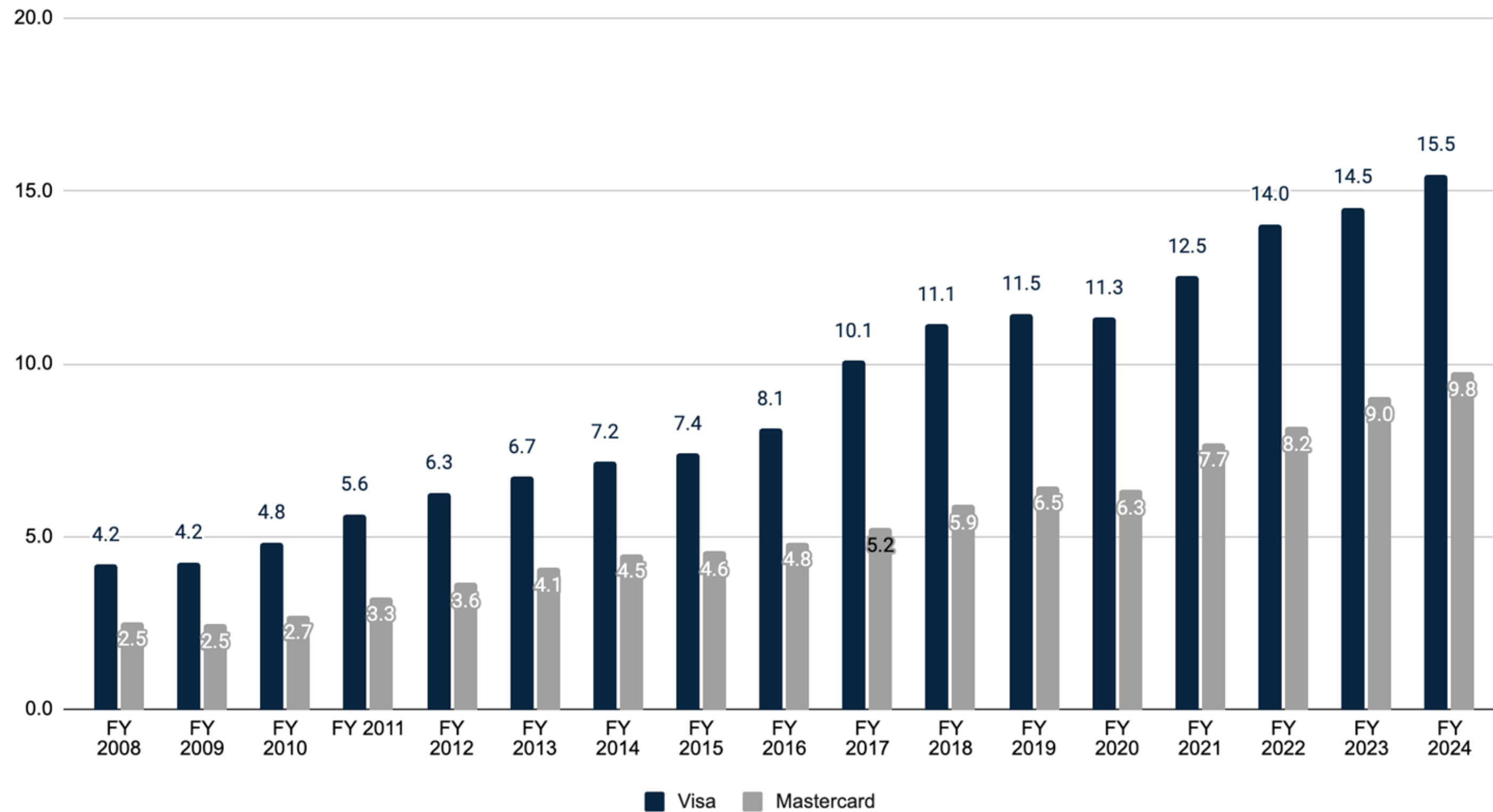
Online Travel Gross Bookings, US\$bn



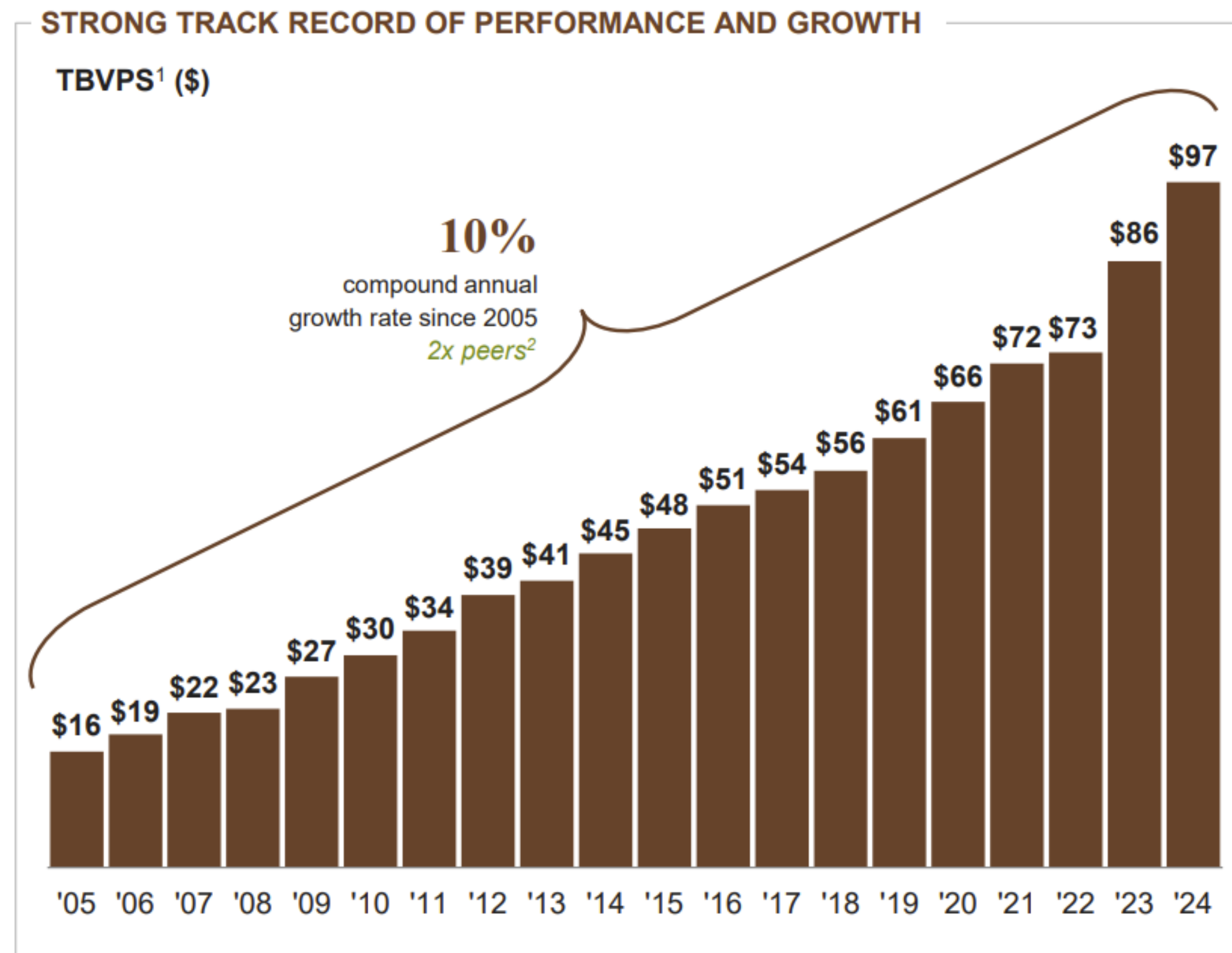
Payments



Payment Volumes, US\$bn



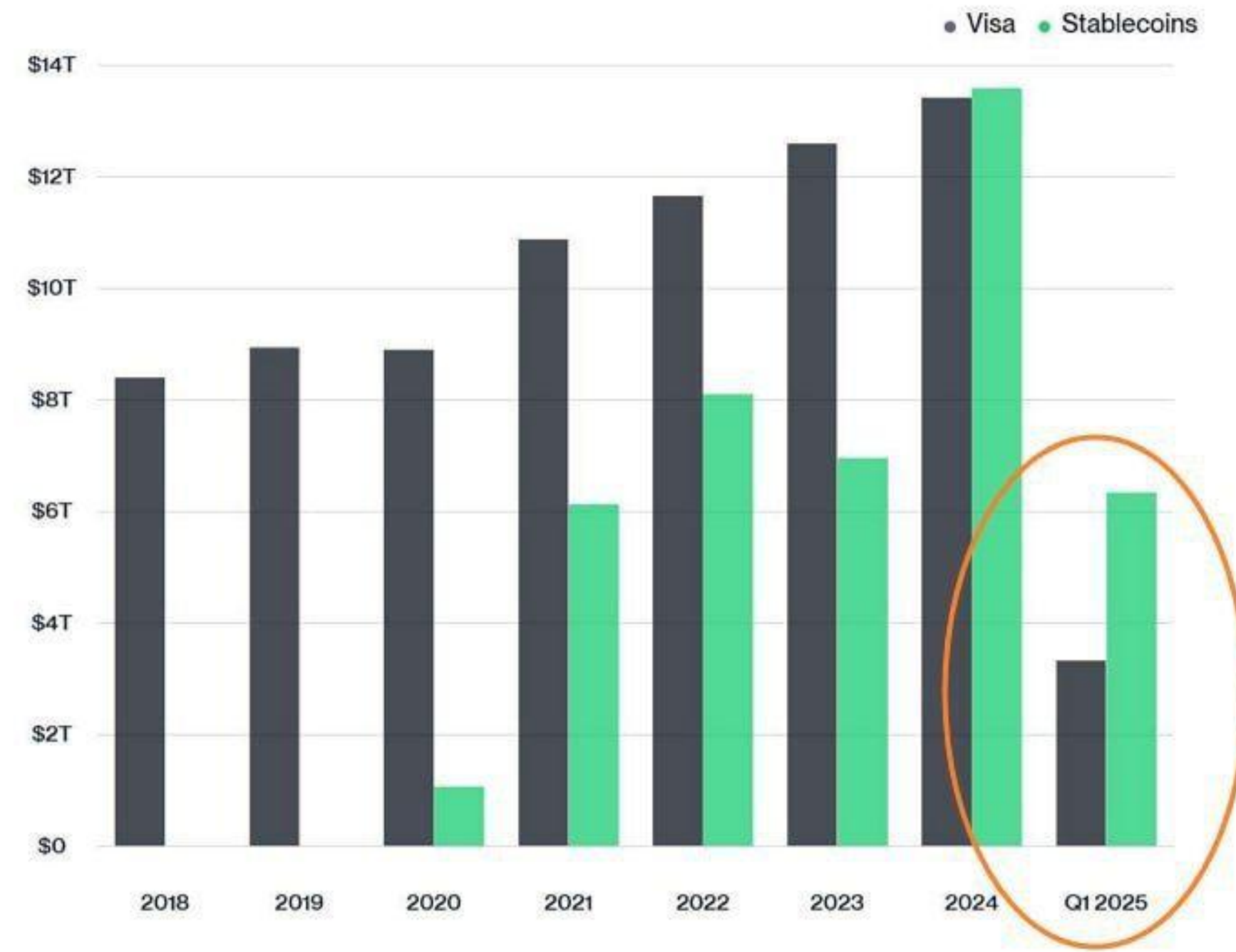
JP Morgan Book Value Per Share



Stable Coins



Volume: Stablecoin Transactions vs. Visa Payments



Source: Bitwise Asset Management with data from Coin Metrics and Visa. Data from January 1, 2018 to March 31, 2025 (most recently reported data for Visa).

Bitwise®

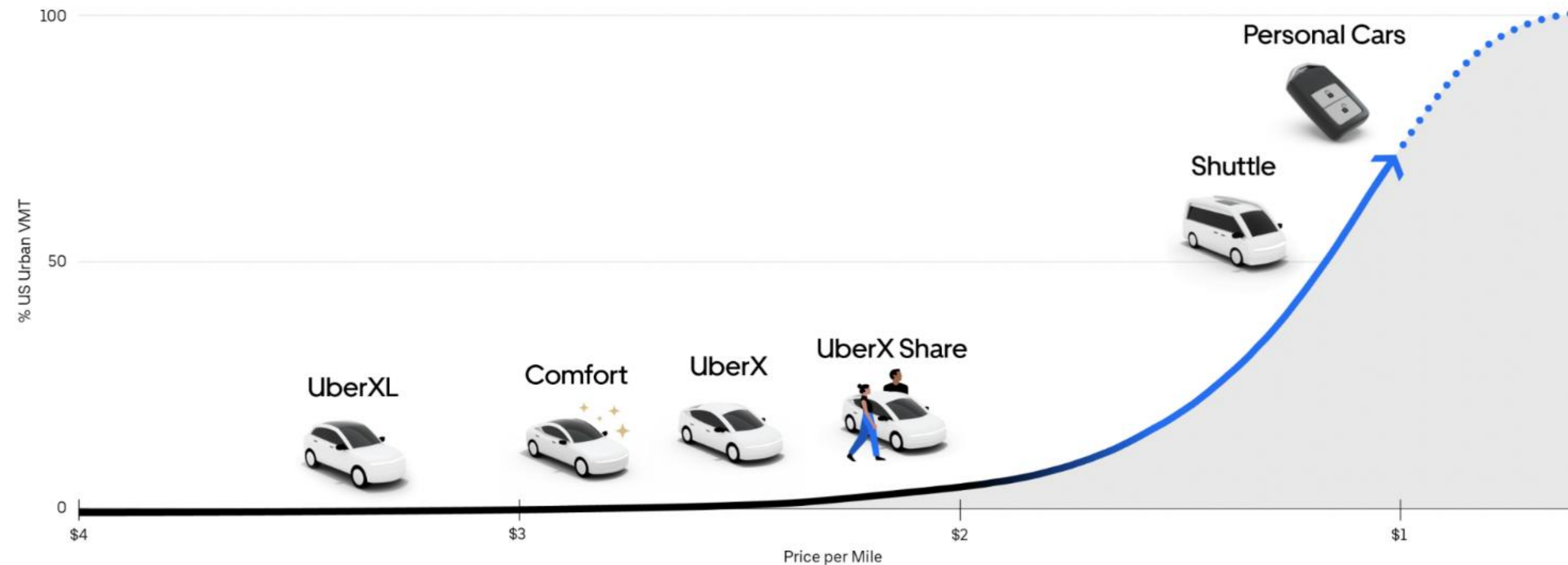
The Birth of a Market



\$1T+ opportunity that autonomy can unlock in the US alone

% US Urban Vehicle Miles Traveled (VMT) by Price per Mile
— Current Addressable VMT — Growth Getting to \$1/Mile Growth <\$1/Mile

\$1T+ Opportunity



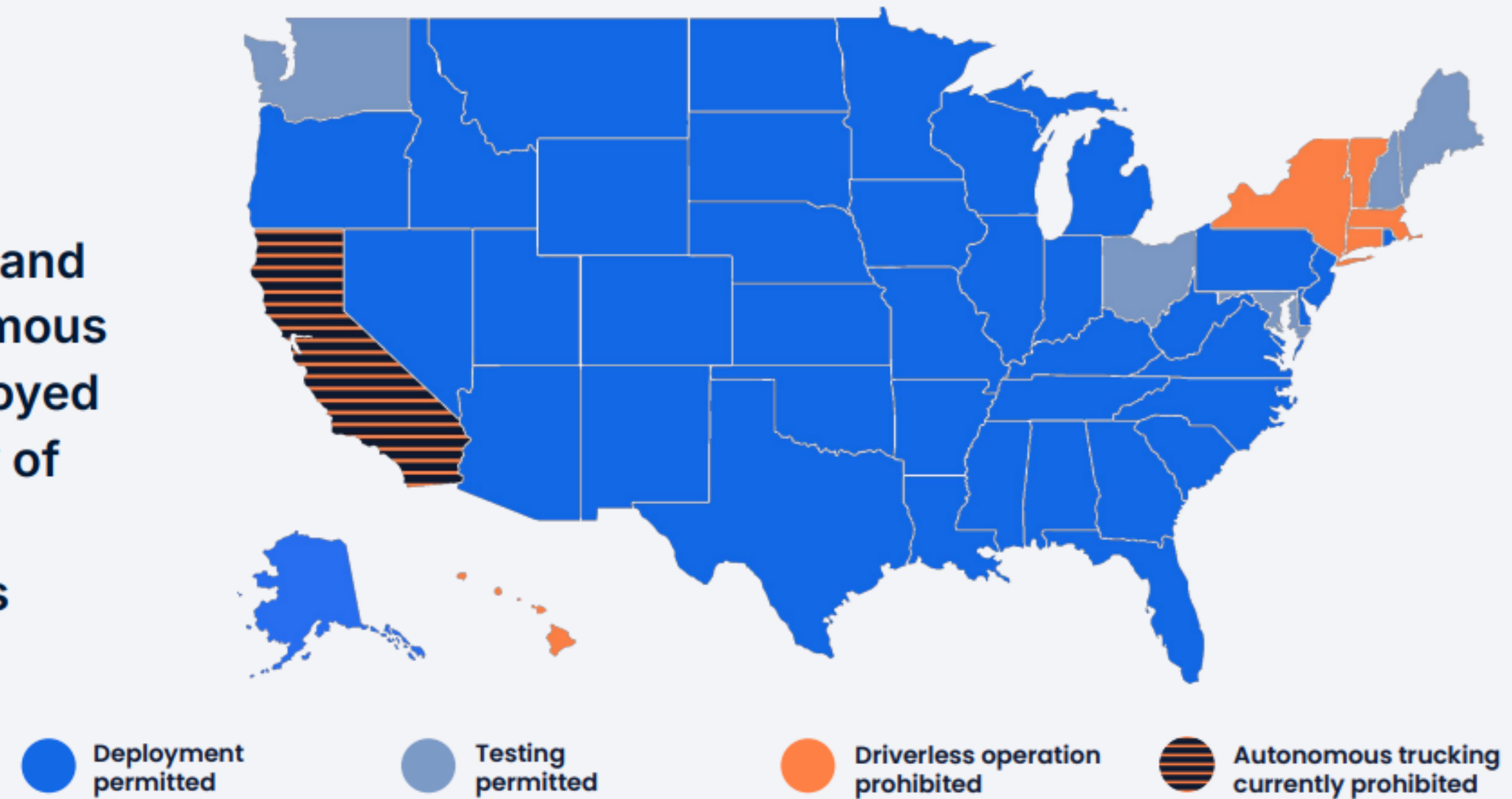
Autonomous Vehicles



Autonomous Vehicles



Under existing law and regulation, autonomous trucks can be deployed in the vast majority of U.S. states today, including our Texas launch market



Notes:

- * 24 states expressly allow and 15 states implicitly allow the driverless deployment of autonomous trucks
- * CA prohibits autonomous truck testing and deployment, but allows the testing and deployment of autonomous light vehicles. On August 30, 2024, CA requested informal public input on draft regulatory language for the testing and deployment of autonomous trucks
- * LA allows autonomous truck deployment, but has no existing regulations regarding autonomous light vehicle deployment
- * KY allows autonomous light vehicle deployment and autonomous truck testing; the driverless deployment of autonomous trucks is allowed starting August 2026

Autonomous Vehicles



Trucking labor costs continue to rise

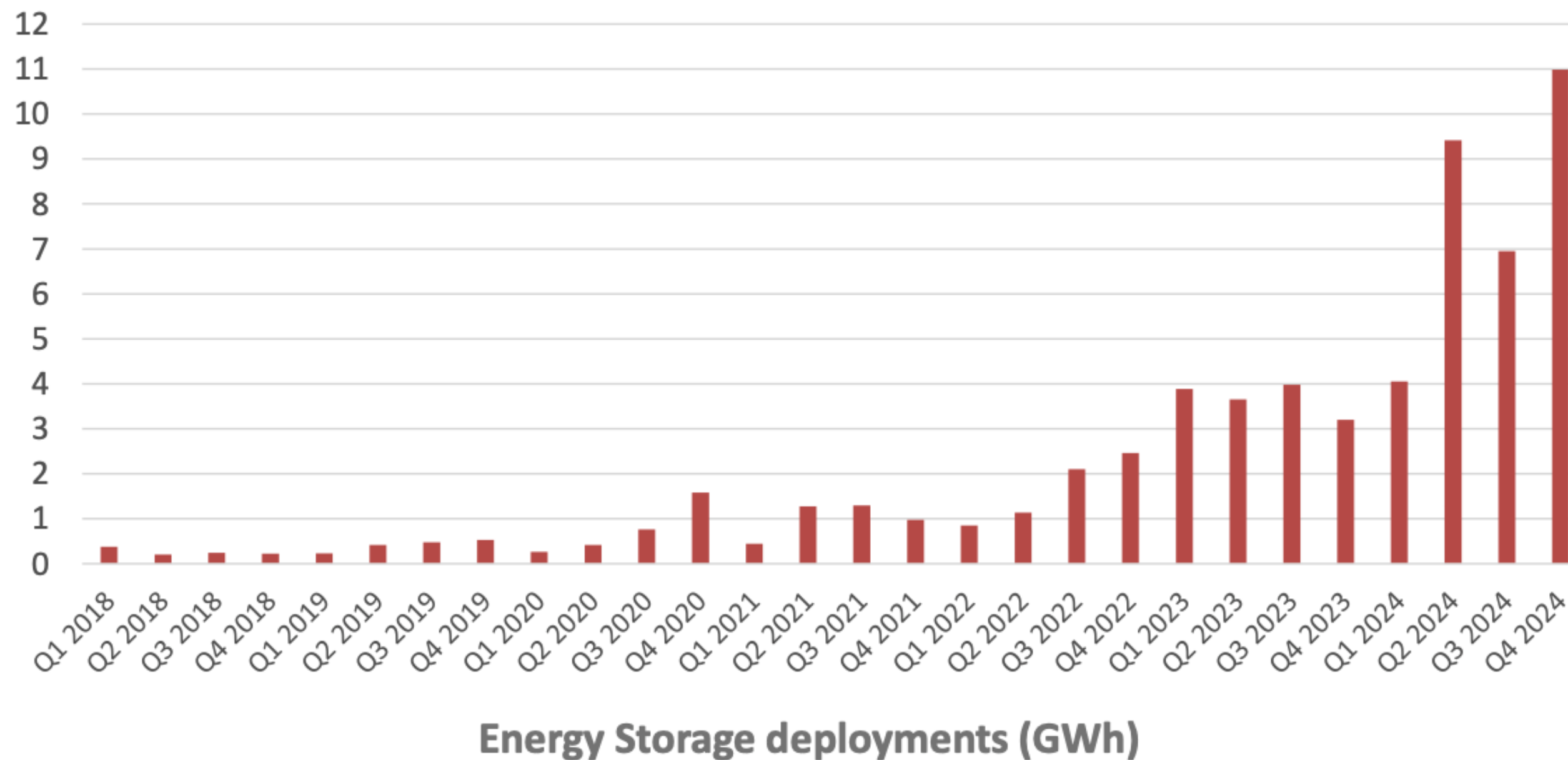
Cost Per Mile:
Driver Wages & Benefits¹



Tesla

Example Of Optionality In Many US Stocks

A



Tesla's Energy Storage Deployments up 244% YoY in 4Q24.

This business has grown 10-fold in about 2 ½ years.

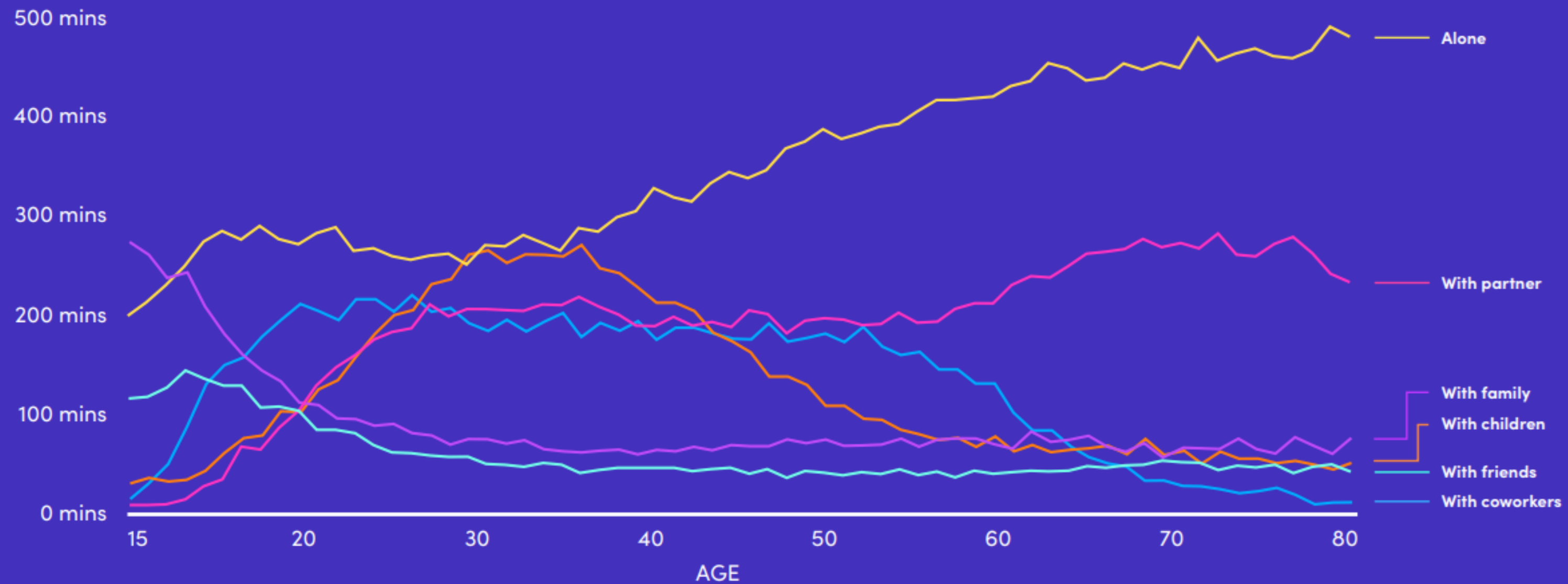


Online Dating



Who Americans spend their time with, by age

MEASURED IN MINUTES PER DAY, BASED ON AVERAGES FROM SURVEYS IN THE UNITED STATES 2009 - 2019



Source: American Time Use Survey (2009–2019) and Lindberg (2017)

Note: Relationships used to categorize people are not exhaustive. Additionally, time spent with multiple people can be counted more than once (e.g., attending a party with friends and partner counts toward both "friends" and "partner").

OurWorldInData.org/time-use | CC BY

Some Interesting Ideas



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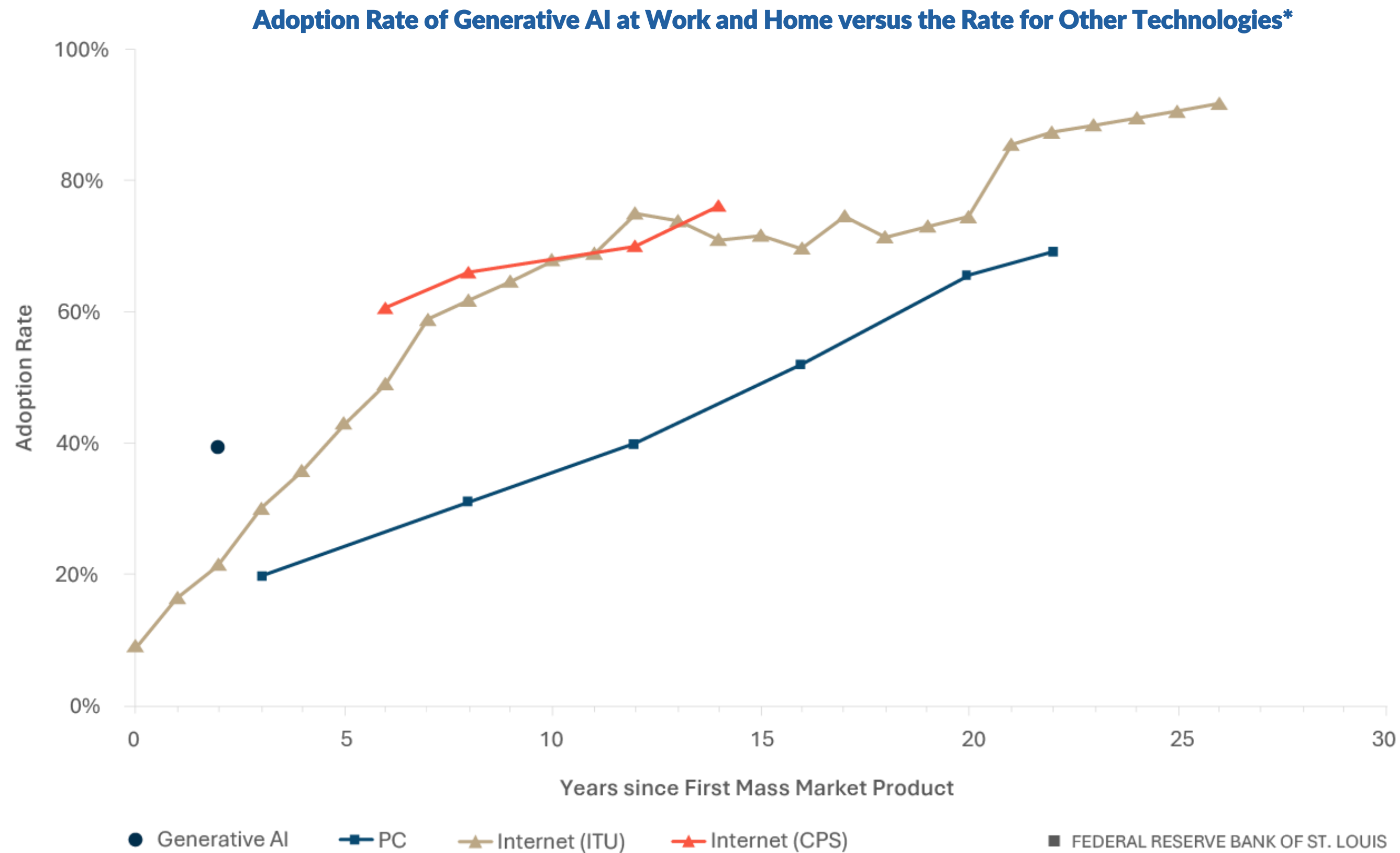
David Gibb

AI Capex

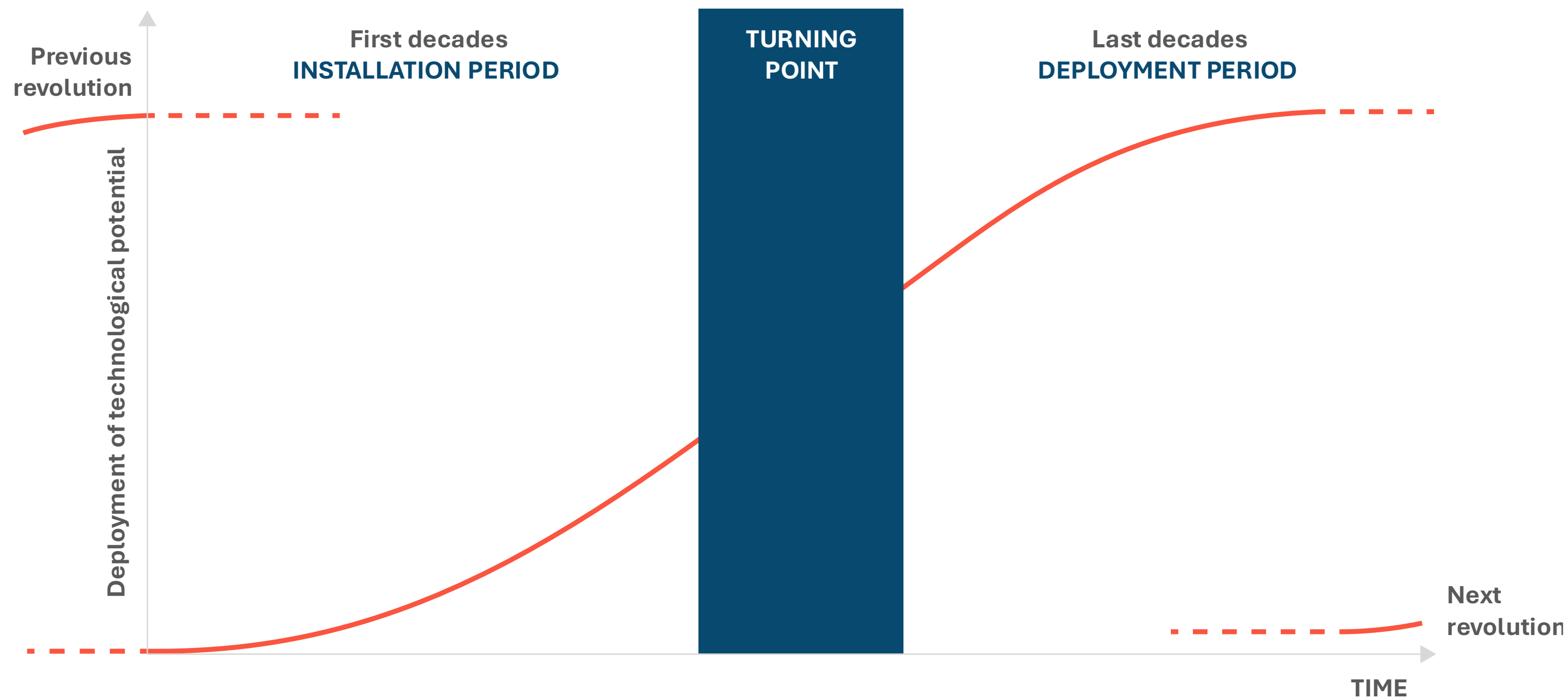
Where The Money Will Be Made 4Q25

OCTOBER 2025

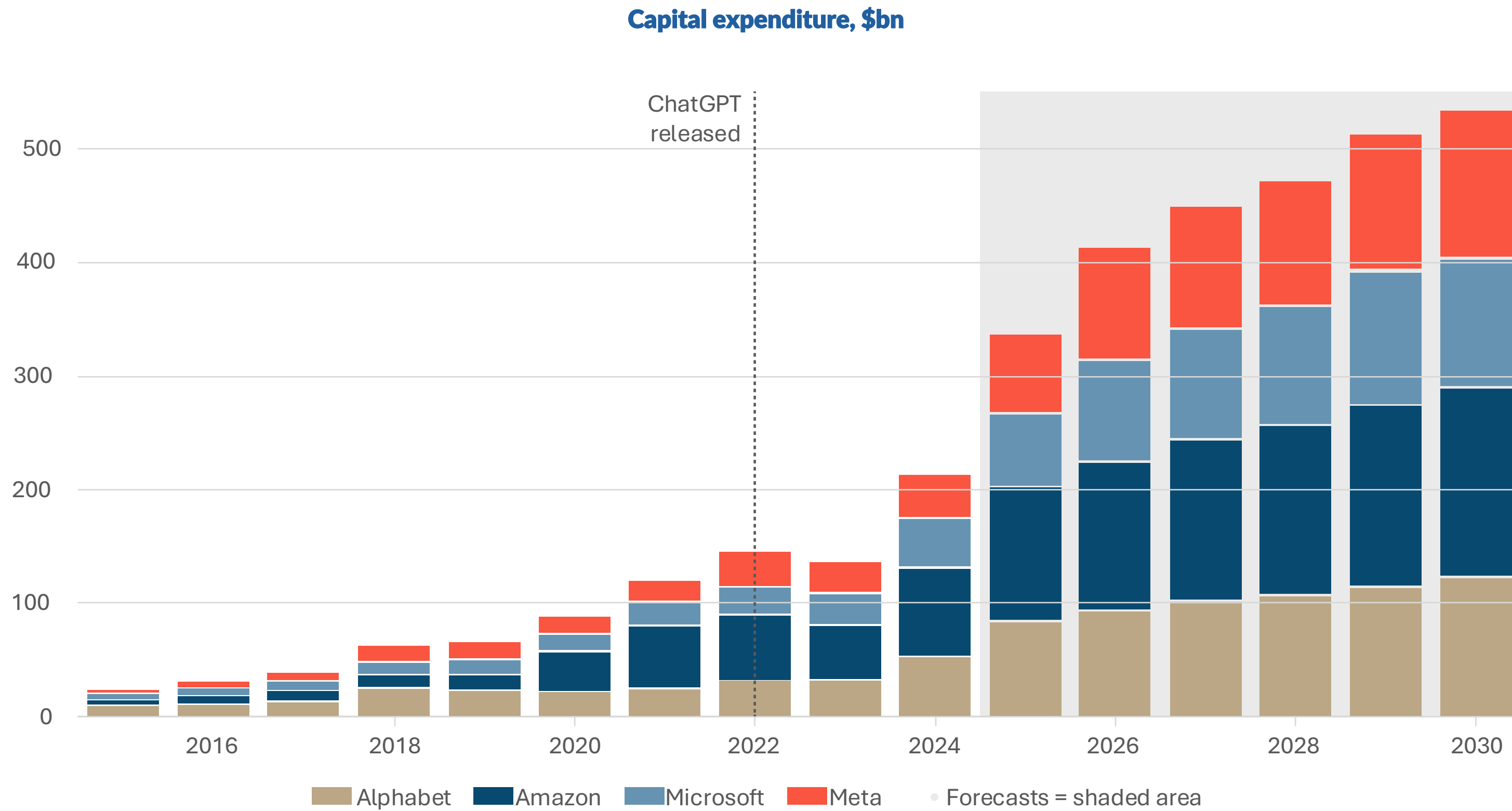
Adoption Rate for AI



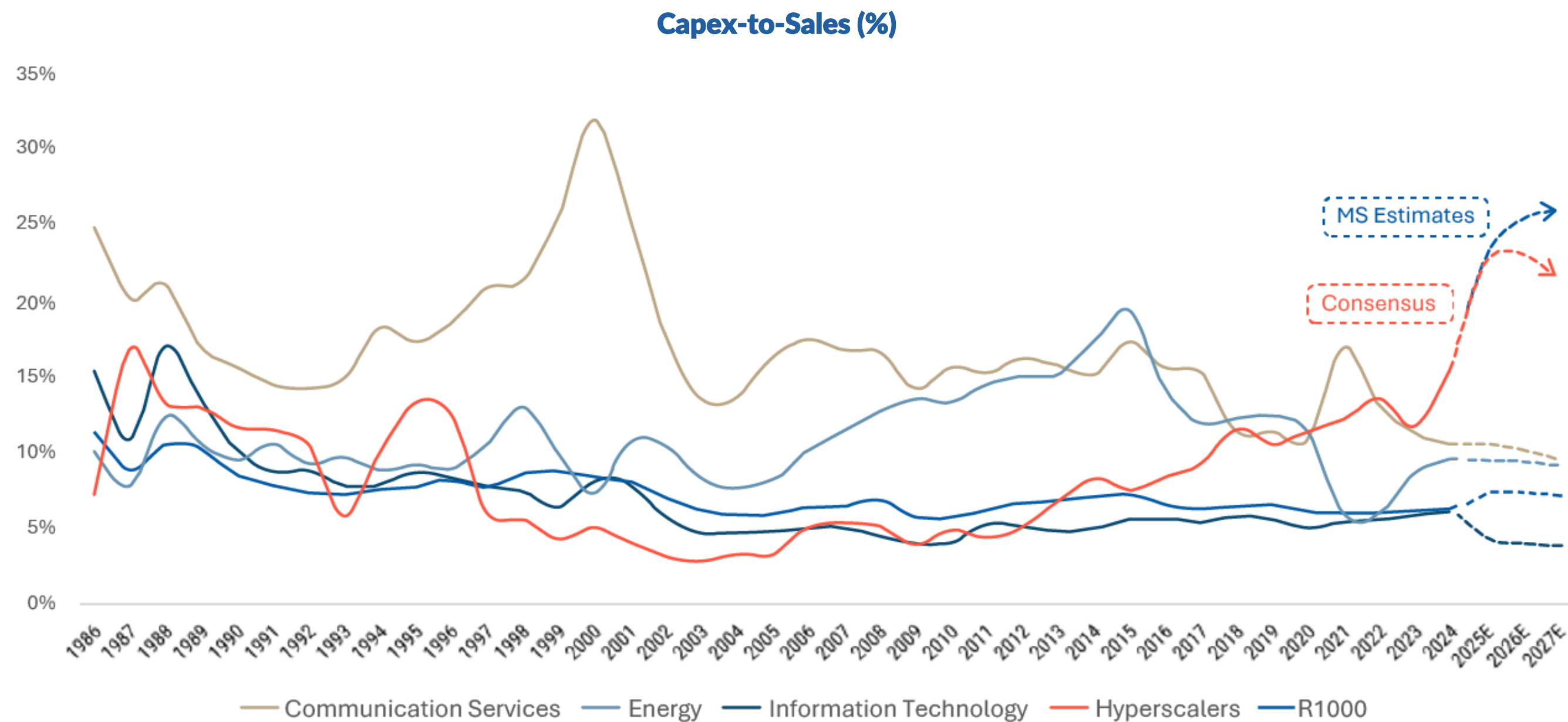
The Trajectory of Technological Revolutions is an S-Curve with Two Very Different Periods



Big Tech's Spending Boom

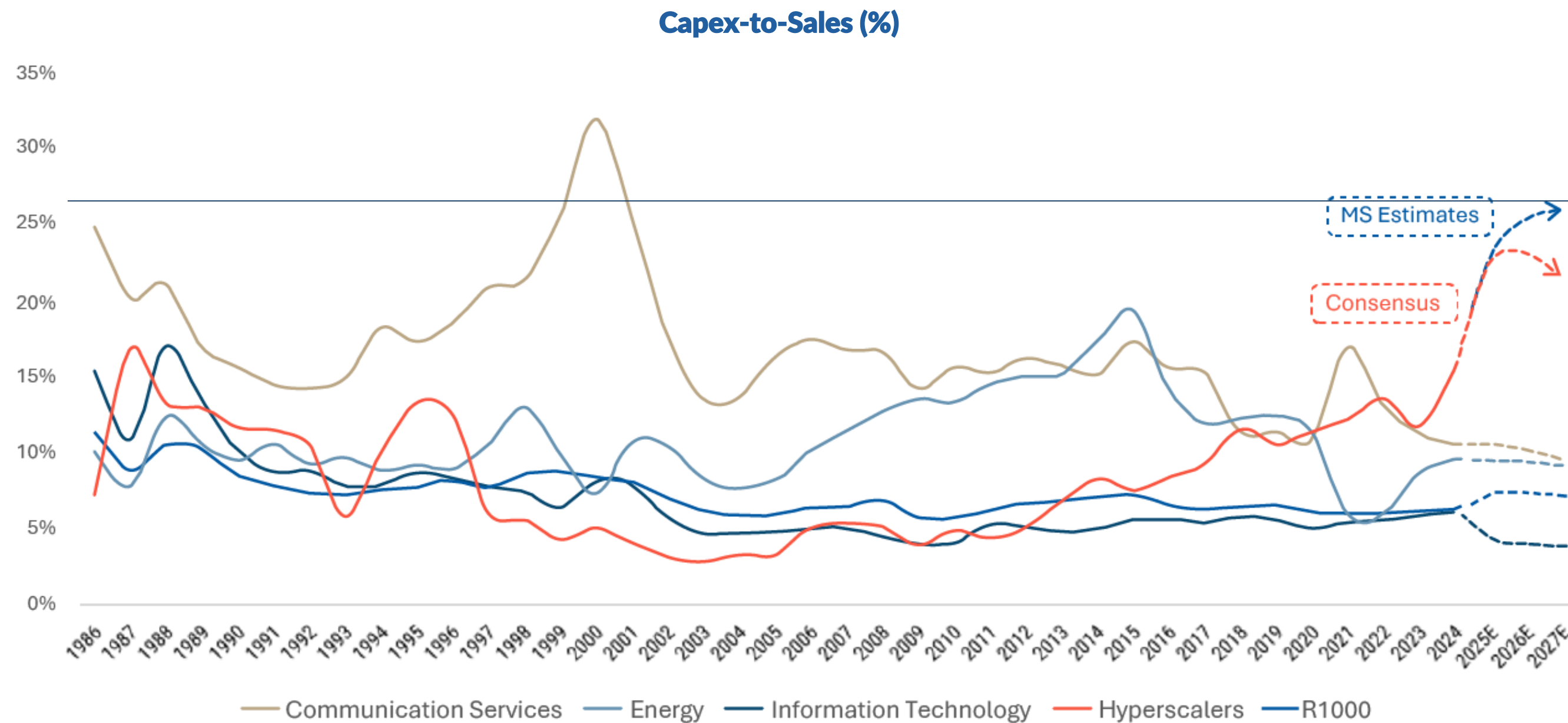


Hyperscalers' Capex Investment Trending Towards Previous Dot-com Peak



Note: The hyperscalers group includes AMZN, GOOGL, MET A, MSFT, & ORCL and are excluded from the other sector groups. RI 000 excludes Real Estate and Financials. ORCL forecast and latest reported figures are not updated post latest earnings.

Hyperscalers' Capex Investment Trending Towards Previous Dot-com Peak



Note: The hyperscalers group includes AMZN, GOOGL, MET A, MSFT, & ORCL and are excluded from the other sector groups. RI 000 excludes Real Estate and Financials. ORCL forecast and latest reported figures are not updated post latest earnings.

A history of the next big thing

Selected tech bubbles, estimated impact

	1	2	3
1840s Railways, Britain Spark: Technological			
1860s Railways, Britain Political			
1860s Railways, US Political			
1870s Telephone, US/Britain Technological			
1880s Electric light, US Technological			
1920s Electricity/radio, US Technological			
1960s Electronics, US Technological			
1980s Consumer tech, Japan Political & technological			
1990s Dotcom, US/Europe Technological			
2020s Covid tech, Global Political			
2022- AI, Global Technological			

Low High

1. Capital expenditure as% of GDP *

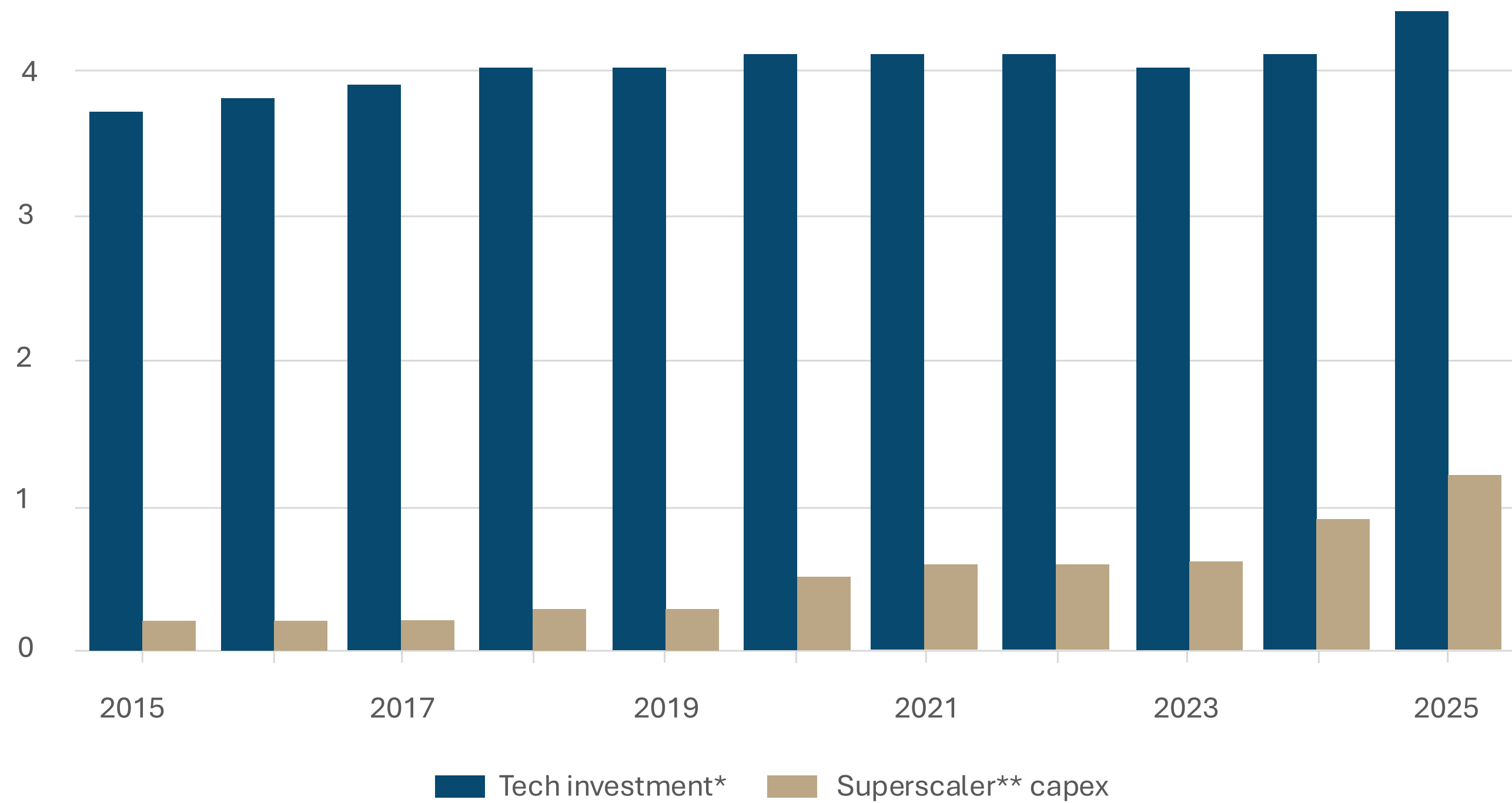
2. Asset durability Depreciation rate of investments

3. Systemic risk Links to rest of economy

*Over a five-year adjusted period

Silicon Mountain

% of Nominal GDP



2025 data is for the first half. Fixed investment in information processing equipment and software.

* Alphabet, Amazon, Meta, Microsoft Oracle and Tesla.



The Managers



Sundar Pichai, Andy Jassy, Satya Nadella

The Conductor



Jensen Huang,

The Mavericks



Elon Musk, Sam Altman, Larry Ellison, Clay Magouyrk

OpenAI Becomes World's Most Valuable Private Company

Company	Valuation	Country
OpenAI	\$500B	US
SpaceX	400	US
ByteDance	220	China
Anthropic	183	US
Ant Group	150	China
Reliance Retail	100	India
Databricks	100	US
Shein	66	China
Stripe	65	US
Reliance Jio	58	India



OpenAI – Large User Base

With Revenues Still To Come

2025

4M

DEVELOPERS

800M+

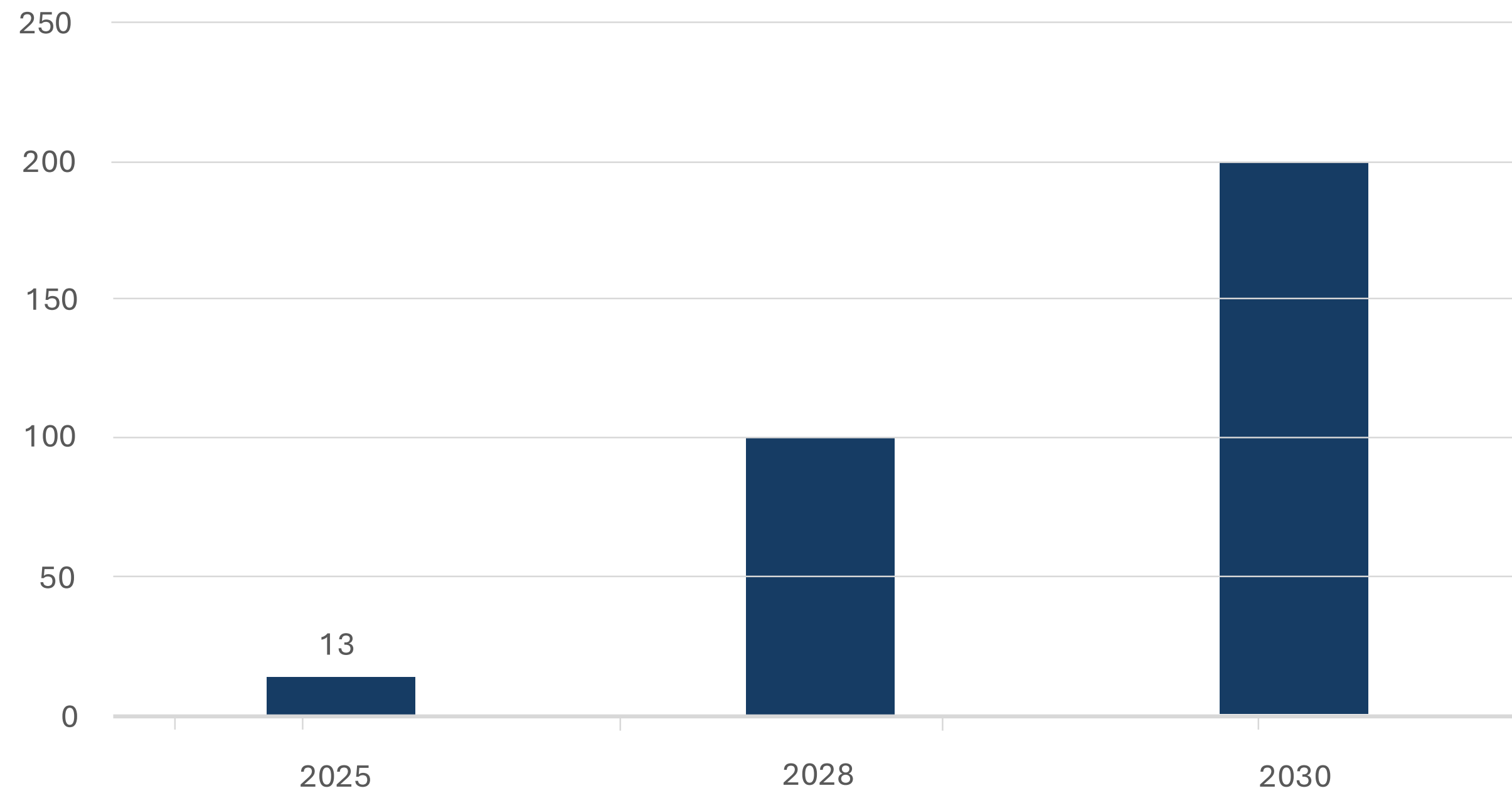
WEEKLY CHATGPT
USERS

6B

TOKENS PER MINUTE
ON OUR API

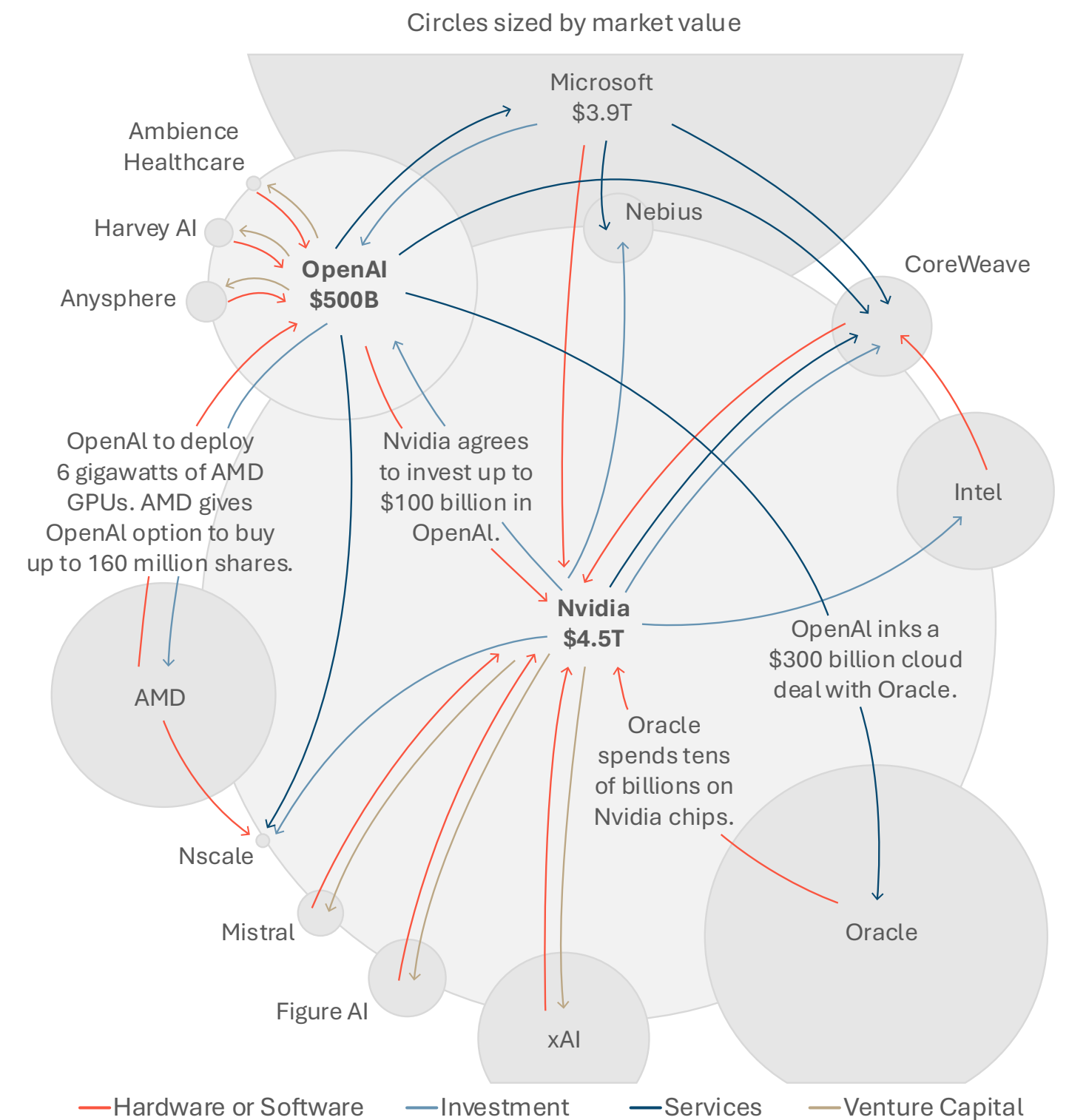


OpenAI sales projections (bn)



OpenAI Major Related Capex

Date	Counterparty	Description	Power capacity	Value	Implied DC Capex
Oct-25	AMD	OpenAI buying MI450 chips from AMD over multi years, with potential for 10% stake	6GW	Not disclosed	\$300bn
Sep-25	Nvidia	Nvidia investing \$100bn in OpenAI over next decade, co's to deploy 10GW	7GW	\$100bn	\$350bn
Sep-25	Oracle	OpenAI buying \$300bn compute capacity from Oracle over 5 yrs	10GW	\$300bn	\$500bn
Jan-25	Oracle/Softbank	Stargate project – overarching AI platform with Oracle, Softbank in Abilene etc.	10GW	\$500bn	
		Total	~20GW		~\$1tn



Technology Comes in Clusters



Optical cluster

in the 1600's
(telescopes,
microscopes etc)



Chemical cluster

150 years later



Electrical

by the 1840's



Electronics

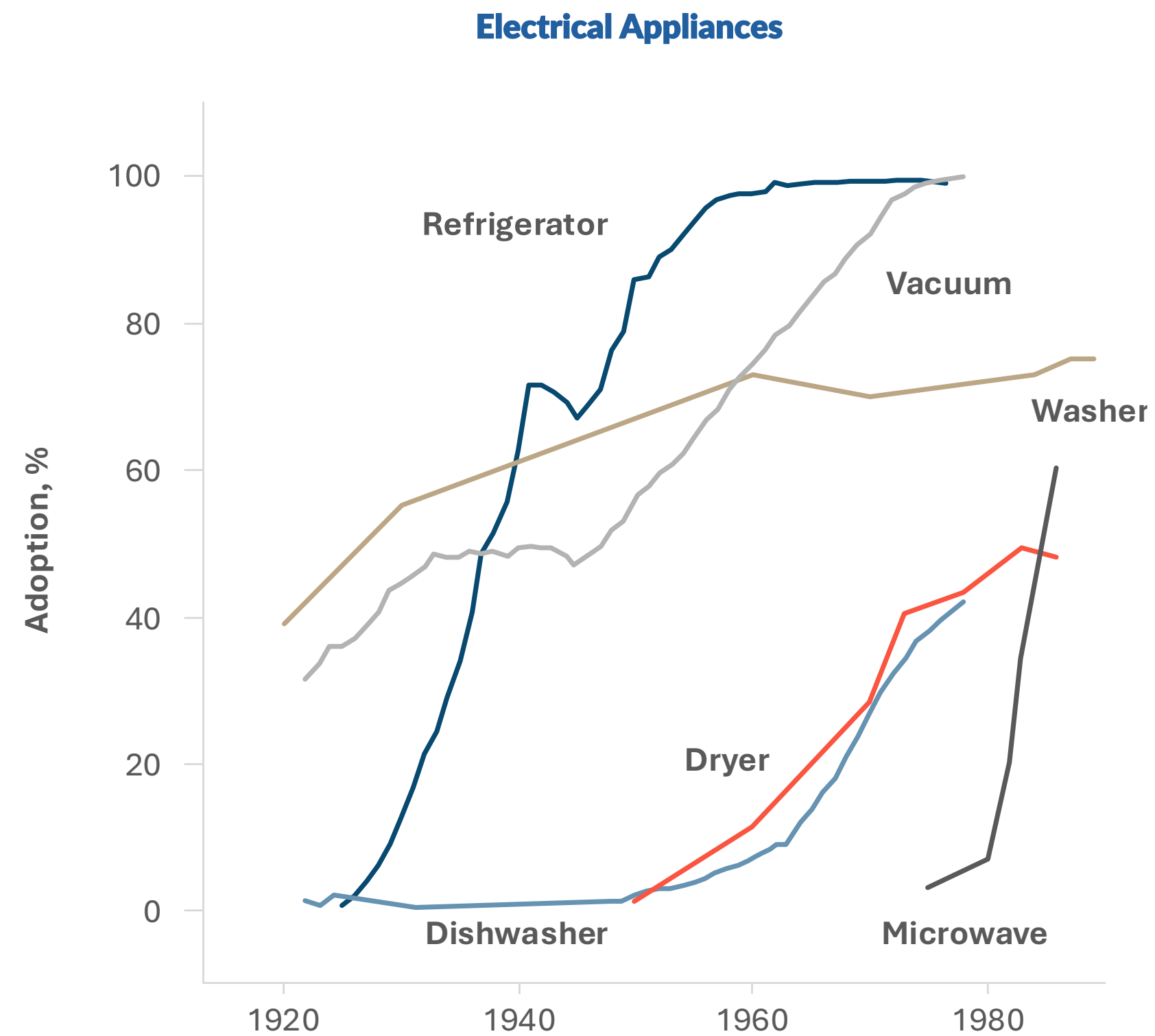
1905 to 1960's



Digital (incl. AI)

now

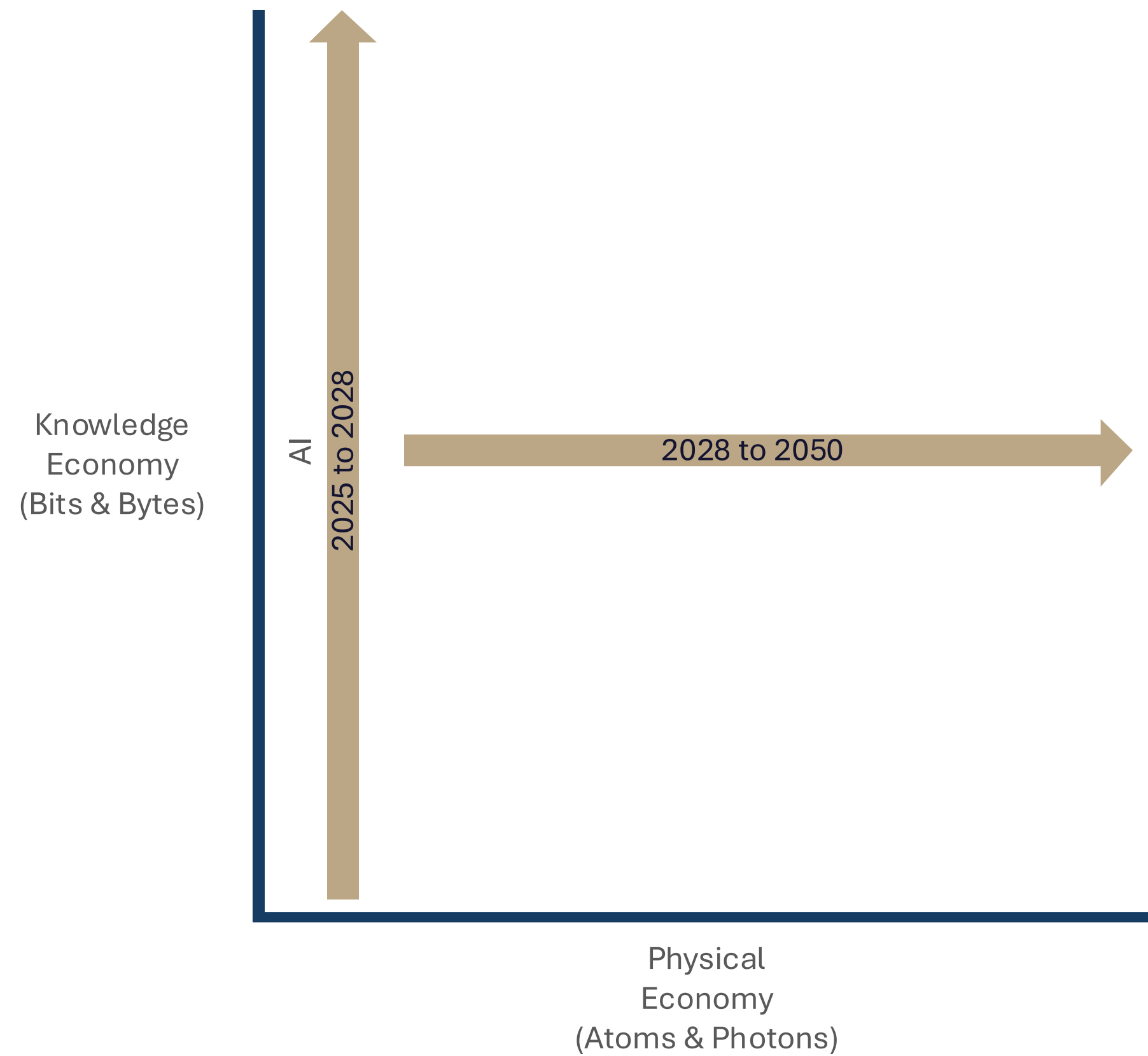
Electronics Cluster At Work



The diffusion of electrical appliances through the U.S. economy

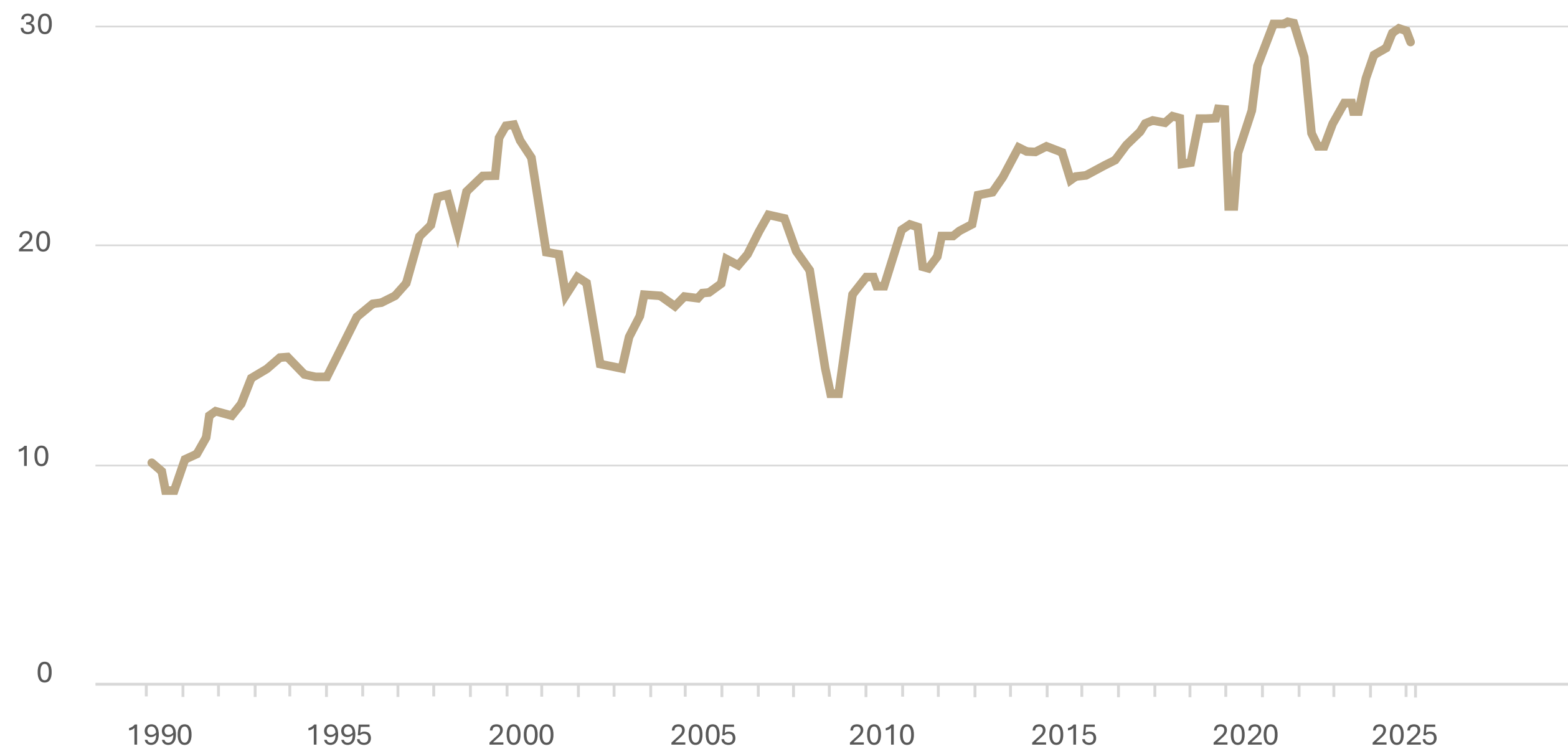


AI Cluster At Work



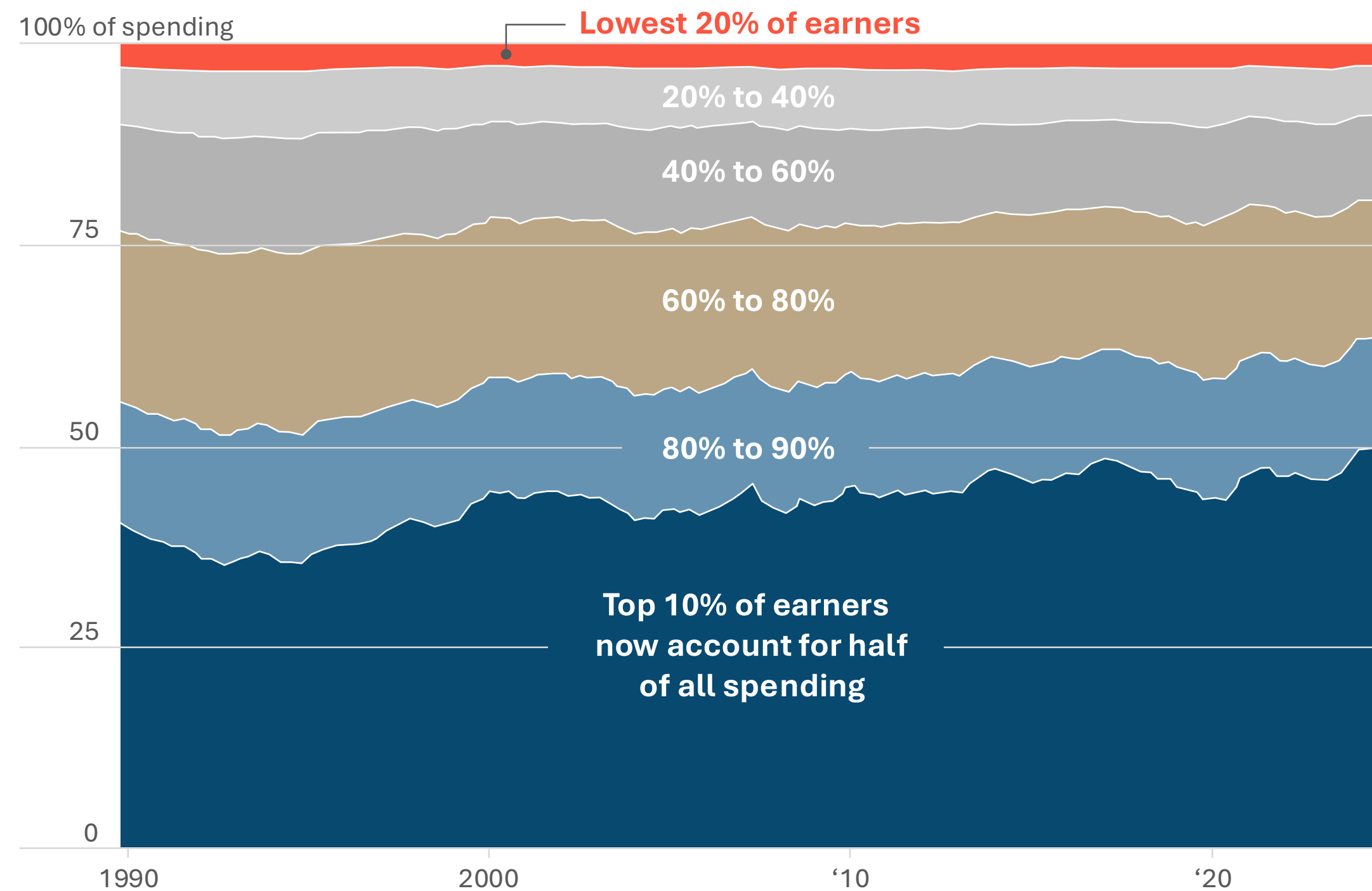
Betting the house

US, equity holdings as % of household wealth



US Economy – The Rich Are Driving Spending More Than Ever

Share of spending, by income group



Conclusions

AI Capex is rising fast

AI Revenue is still relatively low

This is consistent with prior tech revolutions

We are in the installation phase - disruptive

Vendor financing is growing – not surprising – but it is higher risk

What do the incumbents do? Reluctant to follow the mavericks

Mavericks feel they need to break in – and take on a lot more risk

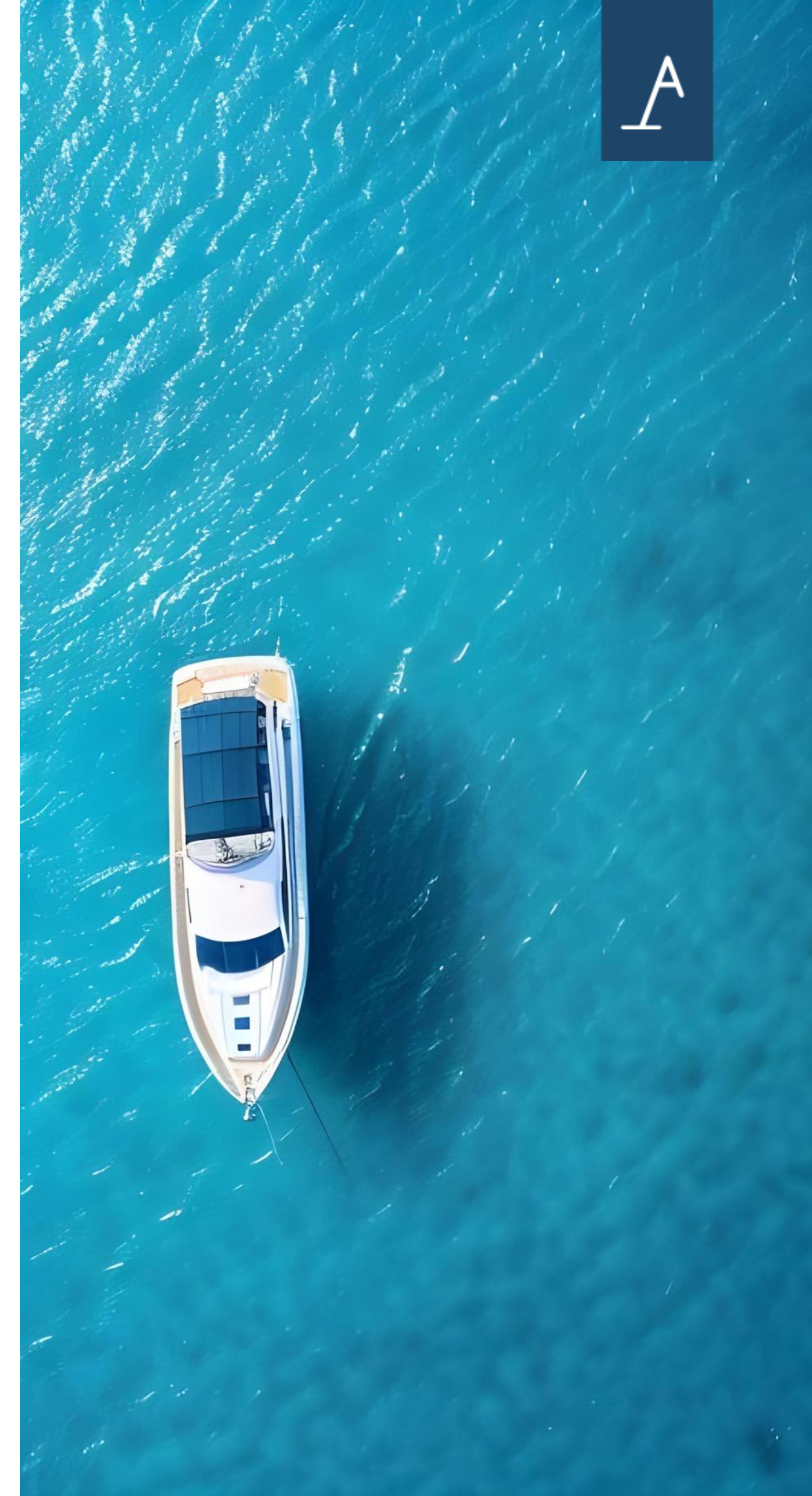
Too much rests on OpenAI and Sam Altman

US stock market is very concentrated – top 5 almost 30% of S&P 500

Hype and speculation is building – expect the occasional correction

People have a lot of exposure to the market – this could impact spending

Try not to take on too much risk



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Nolan Wapenaar, Co-Chief Investment Officer

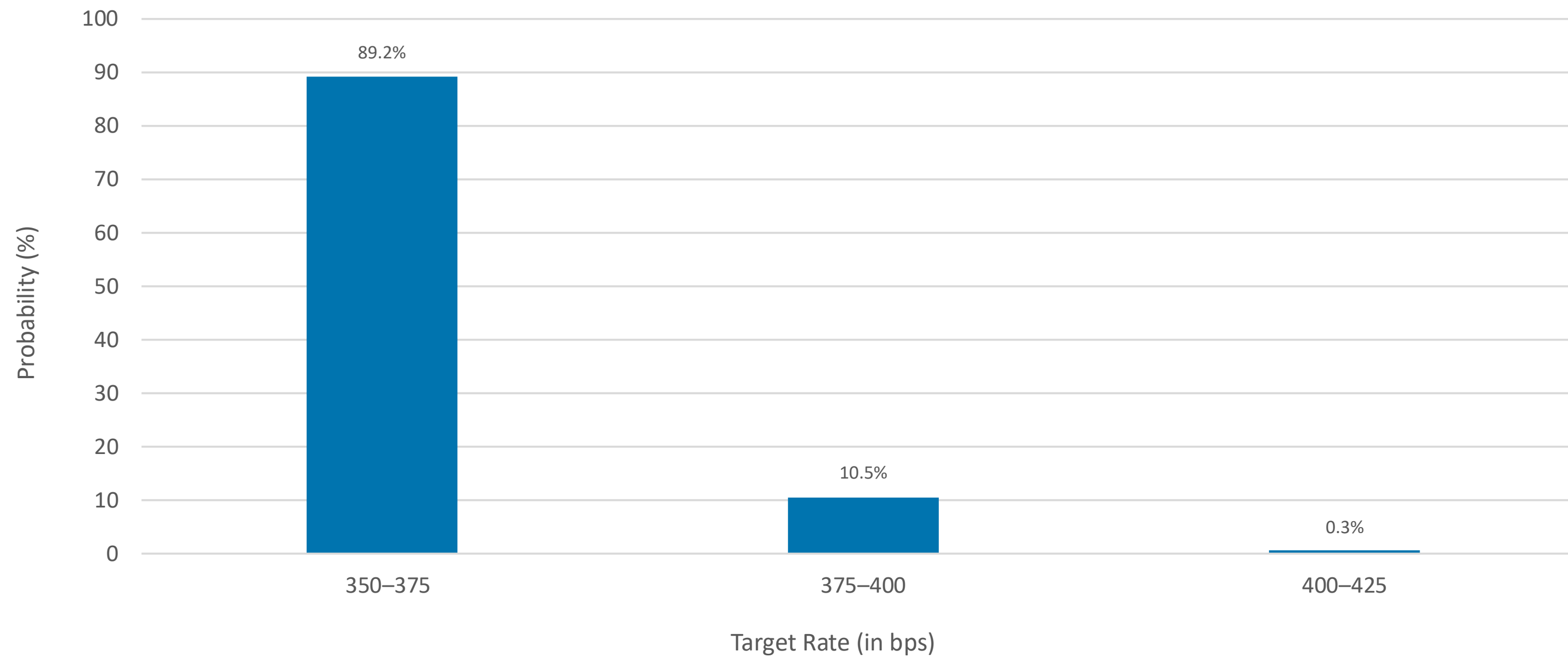


The **Global** Environment

Market Pricing in 2 More Cuts for 2025

Target Rate Probabilities for 10 December 2025 Fed Meeting

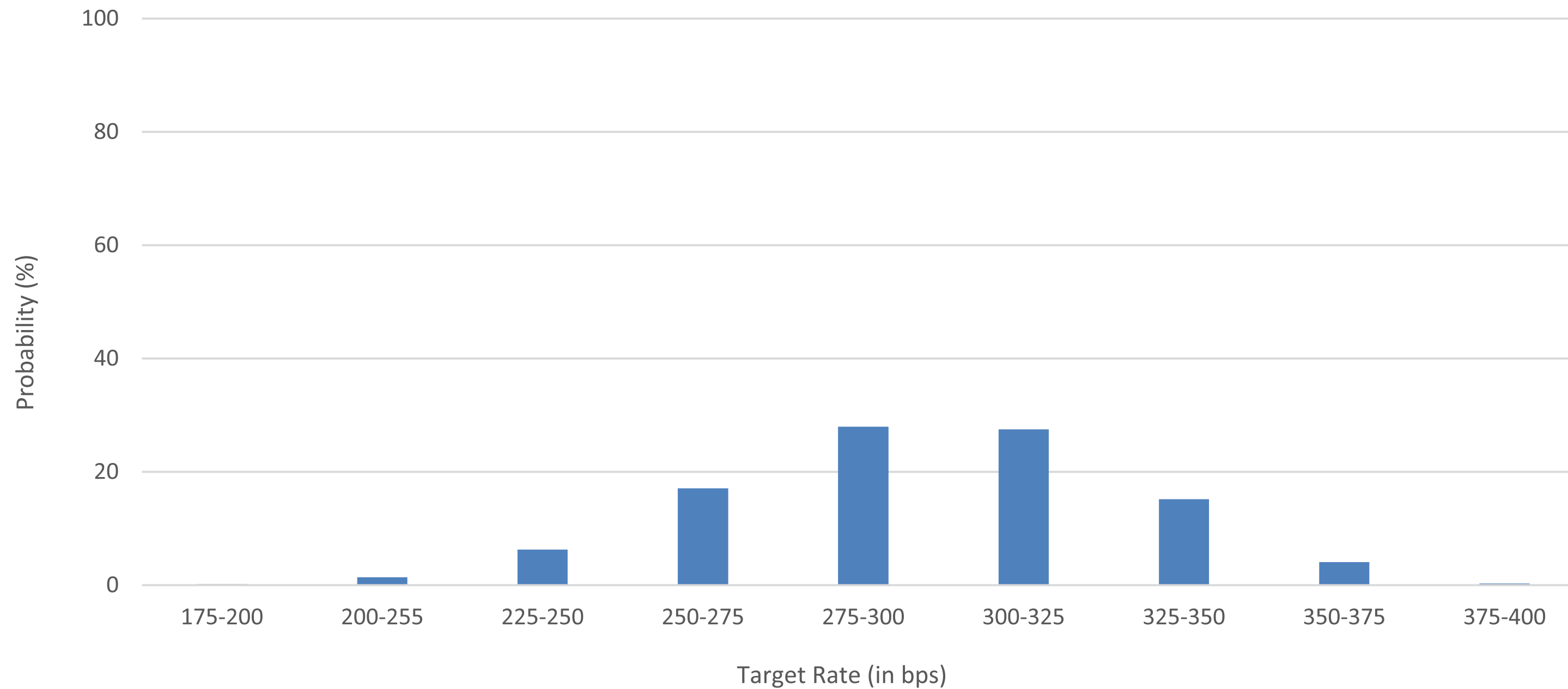
Current target rate is 400-425



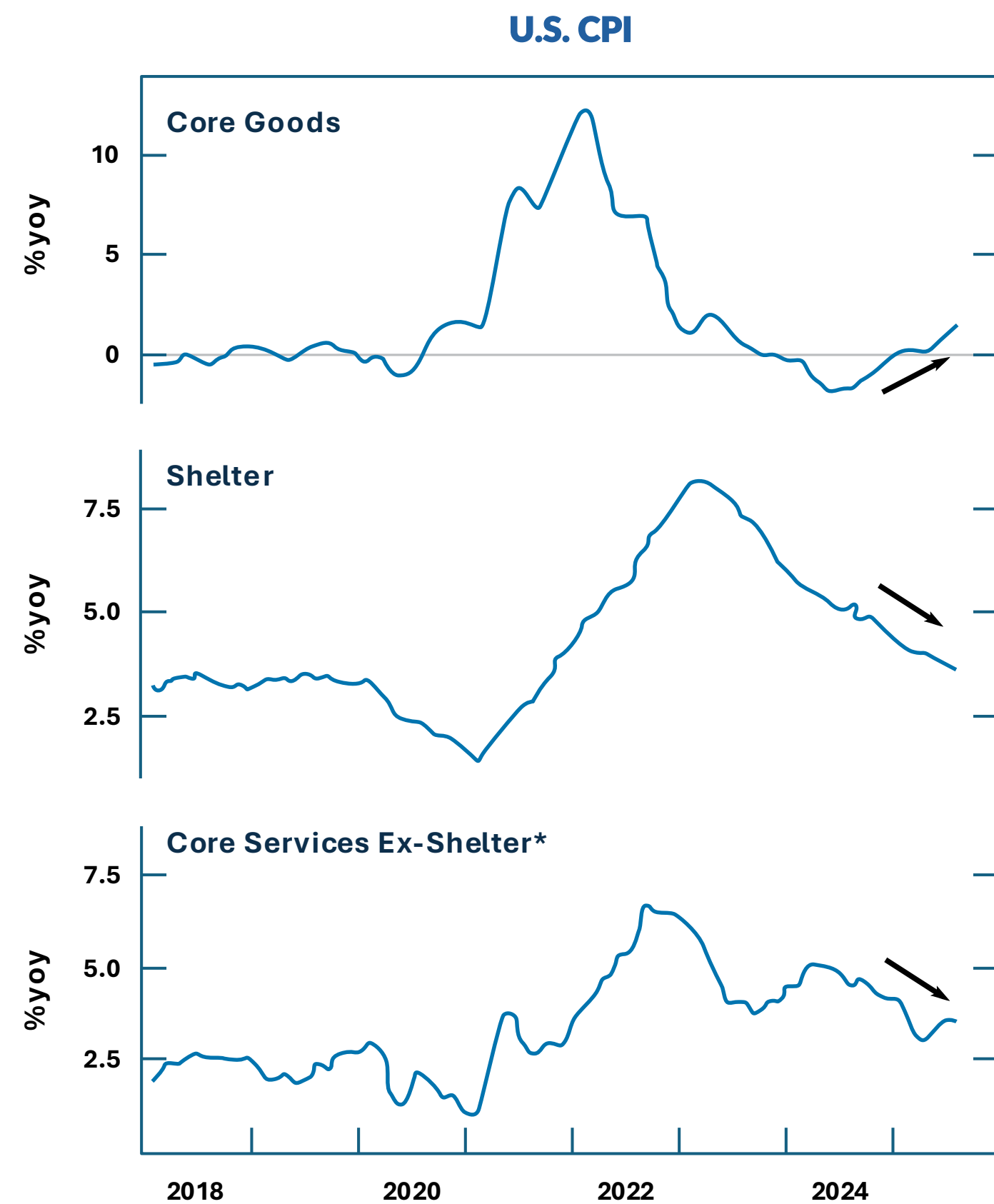
A Total of 125bps Cuts To End 2026

Target Rate Probabilities for 9 December 2026 Fed Meeting

Current target rate is 400-425

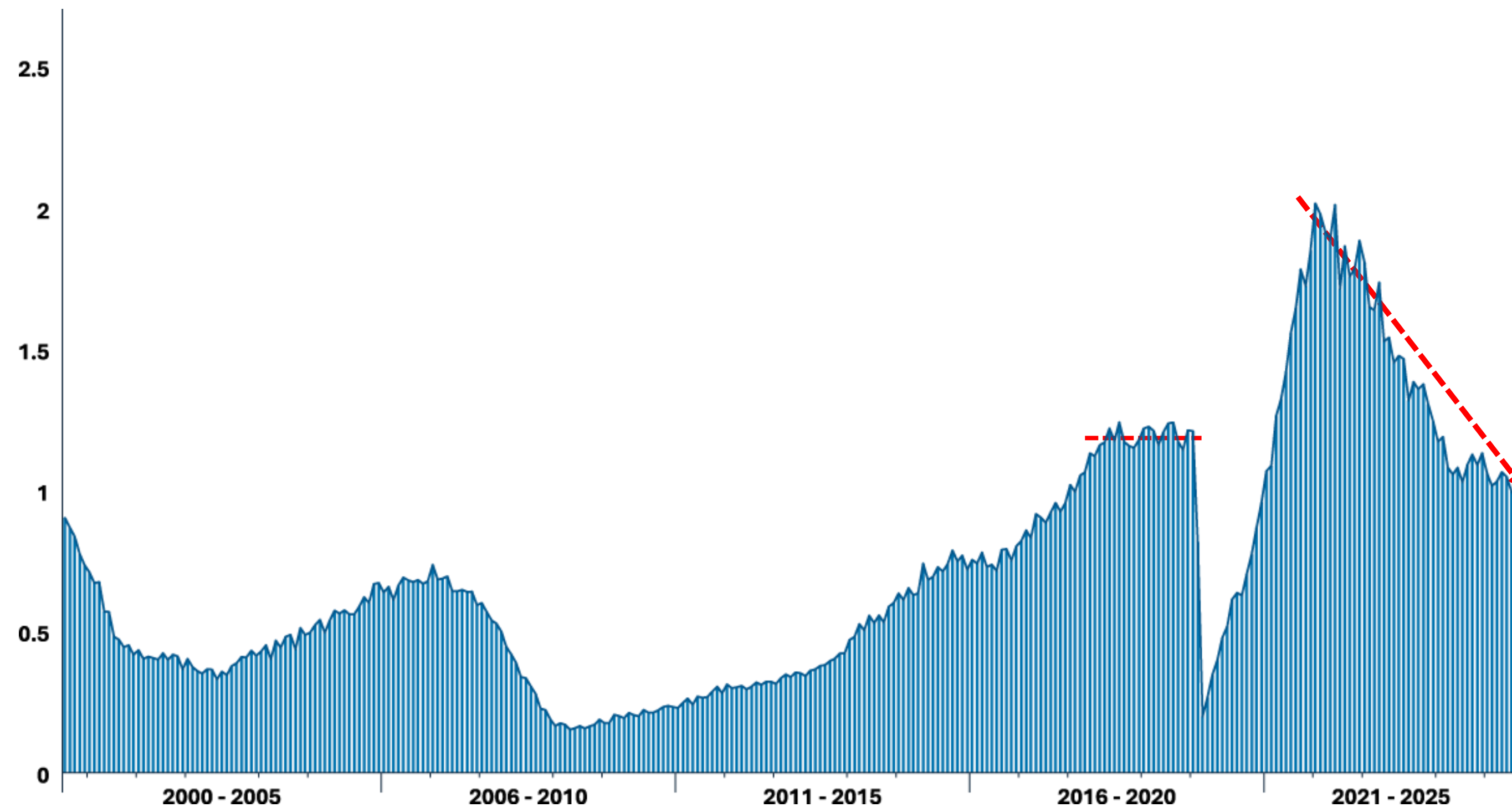


An Offset to Tariff Inflation . . .



Finding a Job Has Become Increasingly Difficult

Job Openings To Unemployed Persons



Where the Money Will Be Made

A

Domestic Equity

Domestic Fixed Income

Global Equity

Global Fixed Income

- Fed expected to cut to 3.00% by end 2026.
- Cash attractive for now but switch to Anchor Global High Yield for some cushioning against cuts.
- Government debt and economic growth dynamics are not supportive of long-dated bonds.
- Bonds are fair, but certainly not attractive at a 4% US\$ yield.

The Domestic Environment



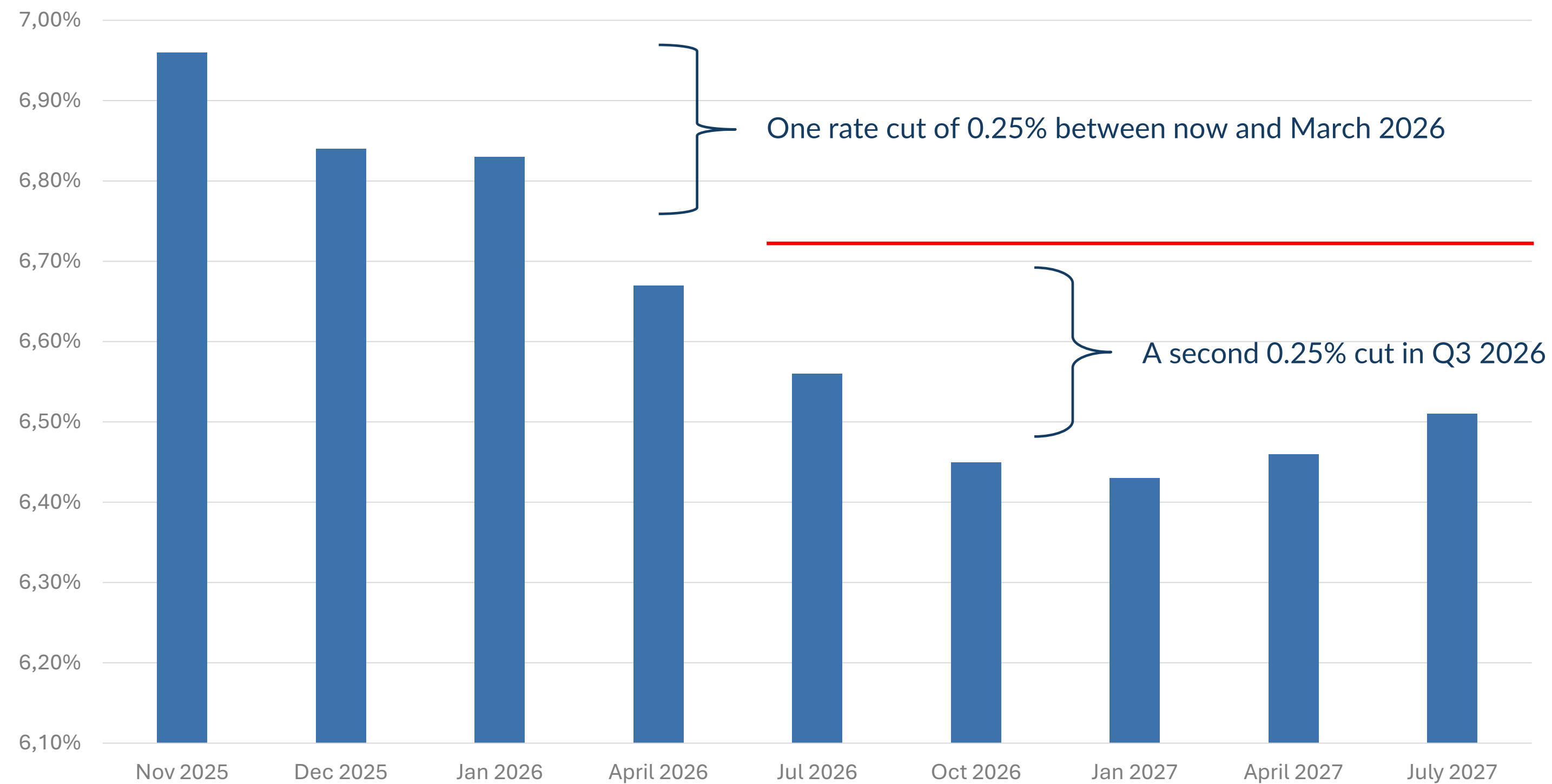
The Reserve Bank

National Treasury



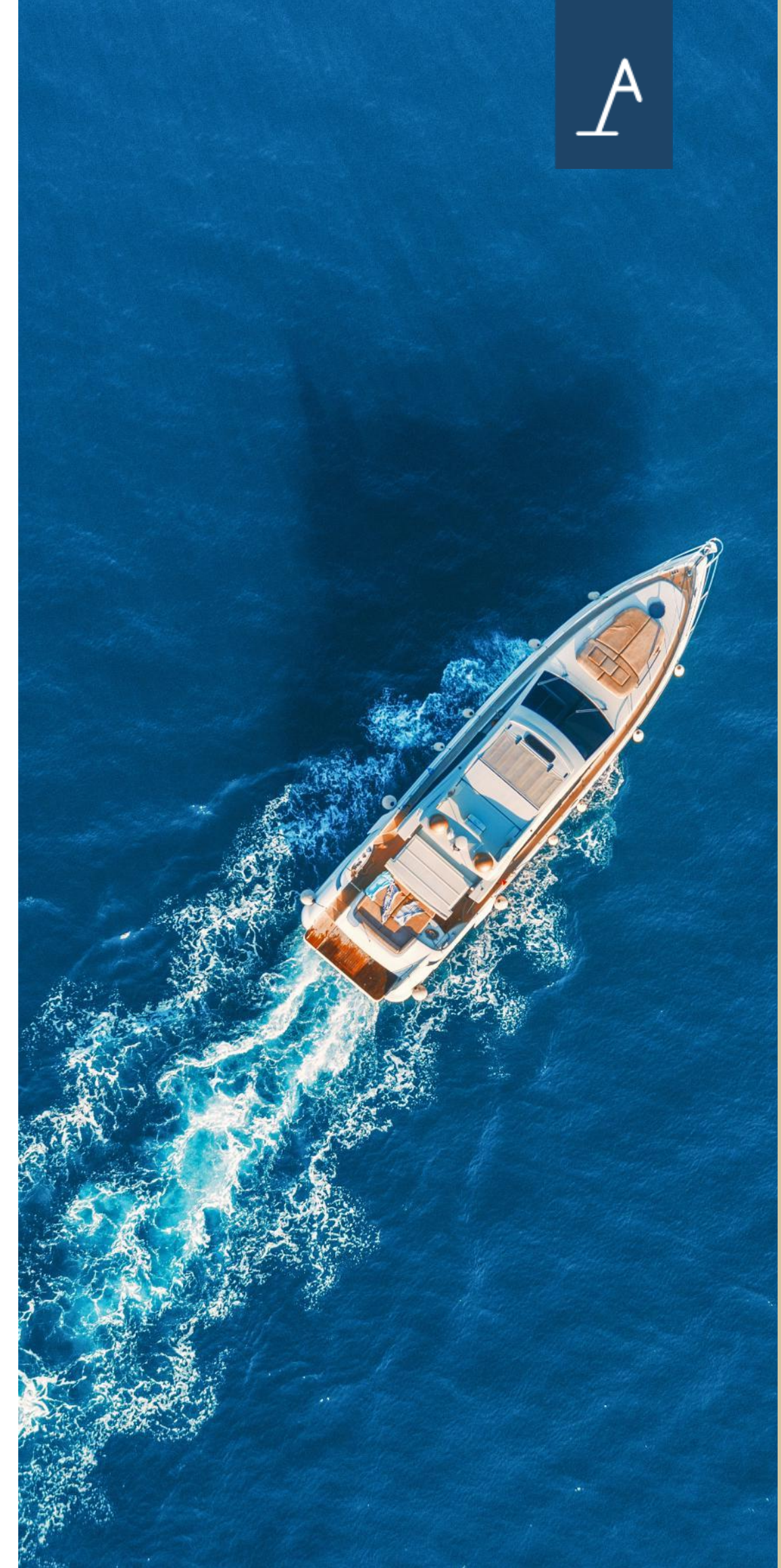
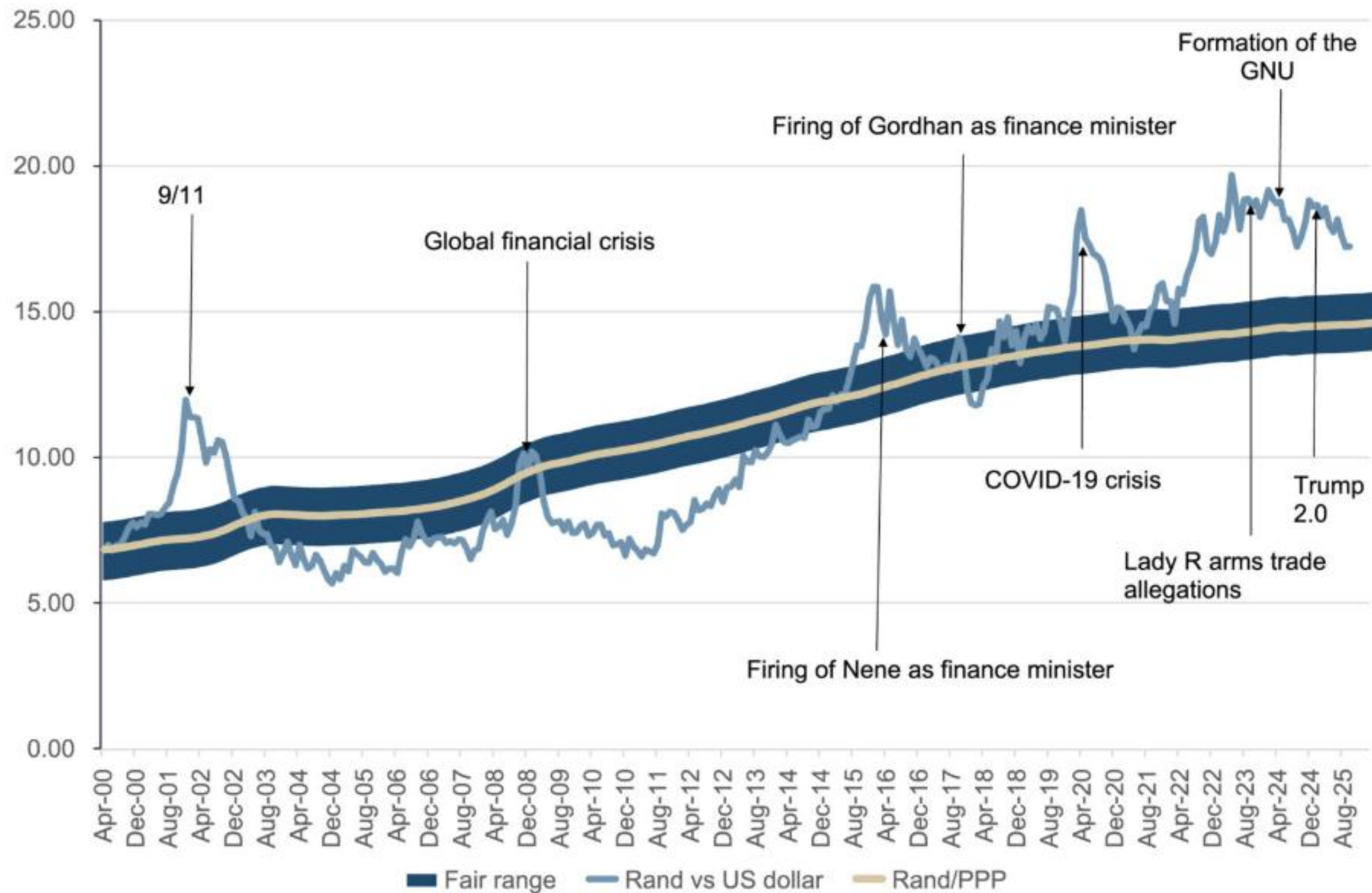
A Few More Cuts To Come

SA Repo rate - (3.5% below prime lending rate)



The Rand

The Rand



Where the Money Will Be Made

A

Domestic Equity

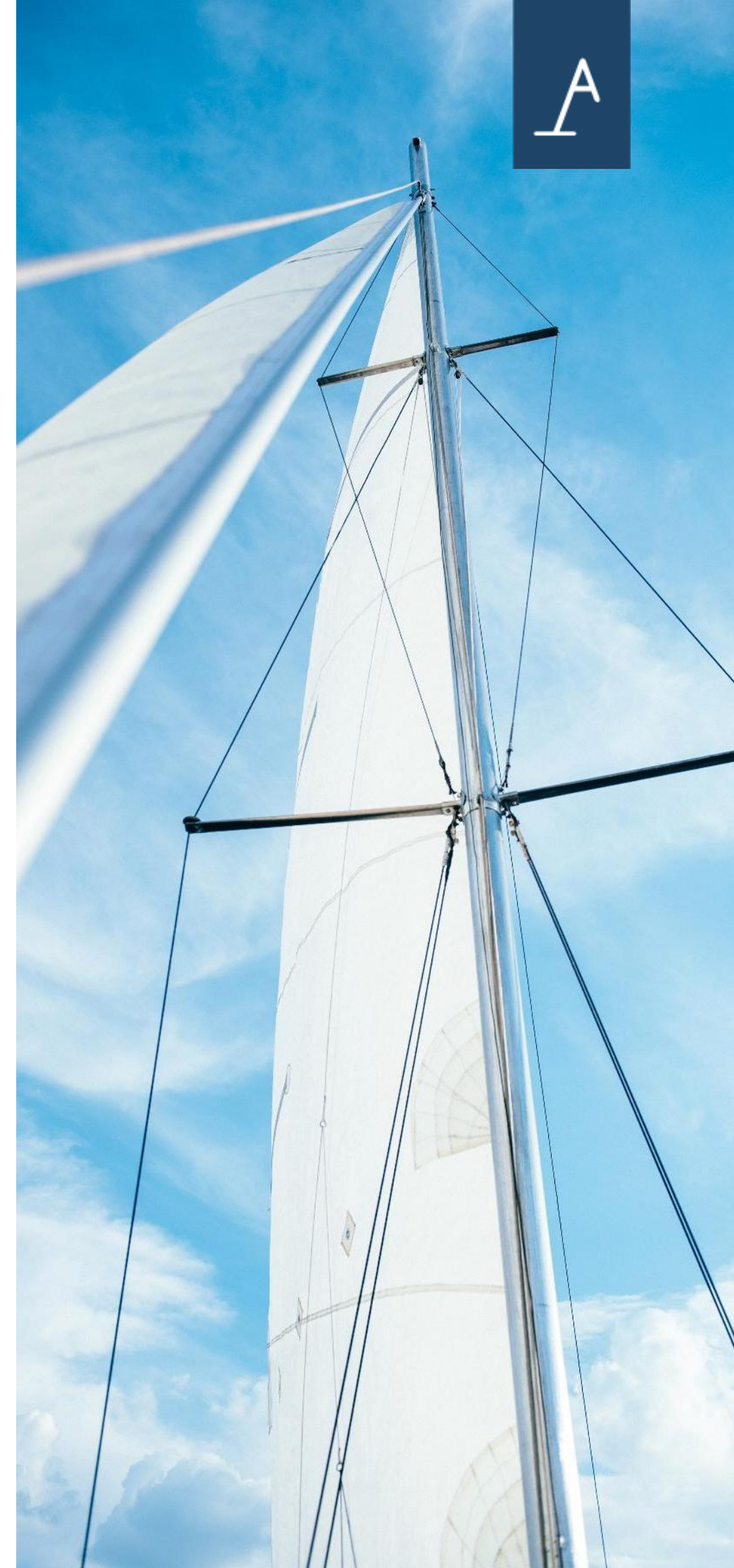
Domestic Fixed Income

- SARB expected to cut to 6.50% by end 2026.
- Prospect for more cuts.
- Government debt and economic growth dynamics are supportive of long dated bonds.
- Bonds are fair, but yields are attractive and the upside momentum remains well supported . . . Anchor BCI Flexible Income Fund with a 12-month return of 9.5%.

Global Equity

Global Fixed Income

- Fed expected to cut to 3.00% by end 2026.
- Cash attractive for now but switch to Anchor Global High Yield for some cushioning against cuts.
- Government debt and economic growth dynamics are not supportive of long dated bonds.
- Bonds are fair, but certainly not attractive at a 4% US\$ yield.



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